Form **990**

OMB No. 1545-0047 2014

Open to Public

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.
Information about Form 990 and its instructions is at www.irs.gov/form990.

ınter	nal Rev	enue Service	- inioiniation a	DOUL FOITH 330 AND ILS HIST	i uctiviis is at WW	vvv.ii s.yuv	nominasu.			inspection	
Α	For t	he 2014 calend	dar year, or tax year beginn	ng 7/01	<u>,</u> 2014, a	and ending	-, -			, 2015	
В	Check	if applicable:	С				I	D Employ	er ident	ification number	
	Ad	ddress change	The Art Institute	of Chicago				36-	2167	725	
	\vdash	ame change	111 South Michiga				h	E Telepho			
	-	-	Chicago, IL 60603								
	\vdash	itial return					F	312	-443	-3600	
	Fir	nal return/terminated									
	ıA	mended return					(G Gross r	eceipts	\$ 406,324,	533.
	Αļ	oplication pending	F Name and address of principal of	fficer:			H(a) Is this a	group retur	n for sub	oordinates? Yes	X
			Same As C Above				H(b) Are all su If 'No,' at	ubordinates	include	d? Yes	No
ī	Tax-	exempt status	X 501(c)(3) 501(c) () ◀ (insert no.)	4947(a)(1) or	527	II INO, at	llacii a iist.	(see ins	structions)	
<u>. </u>				, , , , , , , , , , , , , , , , , , ,	10 17 (4)(1) 01		H(c) Group ex	omntion n	ımhar 🕨		
			w.artic.edu and w		1	· ·					
K		n of organization:		Association Other ►	L Ye	ear of formation	on: 1879	IVIS	state of I	egal domicile: IL	
Pa	rt I	Summar	У								
	1	Briefly descri	be the organization's mission	n or most significant a	activities: <u>To</u>	<u>found</u>	<u>, build</u>	<u>, mai</u>	<u>nta</u> i	.n_and_ope:	<u>rate</u>
a		museums,	schools, and libi	<u>caries of art</u>	and theat						
2											
Ë											
š	2	Check this bo	x ► if the organization	discontinued its opera	ations or dispo	sed of mo	re than 25	% of its	net as	sets.	
ਲੁ	3	Number of vo	ting members of the govern	ing body (Part VI, line	: 1a)				3		51
~ઇ	4	Number of in-	dependent voting members	of the governing body	(Part VI, line	1b)			4		51
Activities & Governance	5		of individuals employed in o						5	3	3,676
≥	6	Total number	of volunteers (estimate if no	ecessary)					6		700
ᄝ	7a	Total unrelate	d business revenue from Pa	art VIII, column (C), lii	ne 12				7a	3,200,	
	b	Net unrelated	business taxable income from	om Form 990-T, line 3	34				7b	-,,	0.
								or Year		Current Ye	
	8	Contributions	and grants (Part VIII, line 1	h)				911,3	192	70,334,	
ne	9		ice revenue (Part VIII, line 2					269,9		183,444,	
e e	10	-	come (Part VIII, column (A)				/	657,8		46,616,	
Revenue	11		e (Part VIII, column (A), line	•			,	502,6		12,400,	
	12		- add lines 8 through 11 (r								
								341,8		312,795,	
	13		milar amounts paid (Part IX	• •	•		/	470,6	52.	38,464,	886.
	14		to or for members (Part IX,								
'n	15	Salaries, other	er compensation, employee	penefits (Part IX, colu	mn (A), lines	5-10)	104,	927,0	88.	111,542,	,626 .
Se	16 a	Professional	undraising fees (Part IX, co	lumn (A), line 11e)				126,2	28.	159.	,161.
Expenses	h	Total fundrais	ing expenses (Part IX, colu	mn (D) line 25) ▶	7 051	3,437.					
蓝	4-										
	17		es (Part IX, column (A), line	•				743,5		134,463,	
	18	Total expense	es. Add lines 13-17 (must ed	jual Part IX, column (A), line 25)		269,	267,5	54.	284,630,	<u>,507.</u>
		Revenue less	expenses. Subtract line 18	from line 12			46,	074,2	73.	28,164,	,723.
Net Assets or Fund Balances							Beginning	of Curren	t Year	End of Ye	ar
alar	20	Total assets	Part X, line 16)					25435		1,504,588,	725.
A B	21	Total liabilitie	s (Part X, line 26)					184,0		320,631,	
şΞ	22	Net accets or	fund balances. Subtract line	21 from line 20						•	
Г.				, 21 110111 11110 20			113	33595	01.	1,183,957,	024.
	rt II	Signatur									
Unde	er penal	ties of perjury, I de	clare that I have examined this return rer (other than officer) is based on all	 including accompanying sch information of which prepare 	nedules and statem	nents, and to t	he best of my	knowledge	and beli	ief, it is true, correct,	, and
		I.	er (earer alan emeel) le bacea en an	mornation of milon proper	. ride arry milerrious	90.					
		<u> </u>									
Sig	jn	Signatu	re of officer				Date				
He	re	▶ Alis	son Sowden				CFO				
		Type or	print name and title.								
		Print/Type p	reparer's name	Preparer's signature		Date	(Check	if	PTIN	
D-	اء!	DETOT		DELOITTE TAX,	TTD	5/13/		<u> </u>	_		
Pai	ıa				Labor Communication of the Com	/	1 (1) IS	elf-employ	Ju		
					DD1	3/13/				-	
	epare	.1	► DELOITTE TAX,	LLP	<u> </u>	3/13/					
	epare e On		DELOITTE TAX, 111 SOUTH WACH	LLP KER DRIVE		3/13/		irm's EIN		-	
		.1	DELOITTE TAX, 111 SOUTH WACH	LLP	1111	3/13/	F	Firm's EIN Phone no.	(312	2) 499-505 . X Yes	9

Form 8453-E0

Exempt Organization Declaration and Signature for Electronic Filing

OMB No. 1545-1879

		For calendar year 2014, o	or tax year beginning JULY	1 , 2014, and ending	JUNE 30	, 20 15	90	144
	nt of the Treasury	For use	with Forms 990, 990-EZ,	990-PF, 1120-POL,	and 8868			y
	exempt organization	n				Employer ide	ntification n	umber
THE ART	T INSTITUTE OF	CHICAGO					36-216772	5
Part I	Type of	Return and Return	Information (Whole D	ollars Only)				
check the	he box on line ne 1 b, 2b, 3b, 4	1a, 2a, 3a, 4a, or 5a 4b, or 5b, whichever is	filed with Form 8453-EC below and the amount of s applicable, blank (do no re than one line in Part I.	n that line of the retu	rn being fil	ed with this	form was	s blank, then
1a Fo	rm 990 check		otal revenue, if any (Form				1b	312,795,230
	orm 990-EZ ch		Total revenue, if any (Fo				2b	
	rm 1120-POL		b Total tax (Form 1120				3b	
	orm 990-PF ch		Tax based on investme			vi, line 5)	4b	
5a Fo	orm 8868 chec	k here ► ∐ b Ba	alance due (Form 8868, P	art I, line 3c or Part II	, line 6c)		5b	
Part II	Declarat	tion of Officer						
✓	withdrawal (d organization's I must contac date. I also a information ne	irect debit) entry to the federal taxes owed or the U.S. Treasury Finuthorize the financial ir ecessary to answer inquisis return is being filed	is designated Financial Age the financial institution acc in this return, and the financial cancial Agent at 1-888-353- institutions involved in the puiries and resolve issues re- with a state agency(ies) regonsent contained within thi	ount indicated in the ial institution to debit to 4537 no later than 2 borocessing of the electrated to the payment. Supplying charities as payment and the payment are payment.	tax prepar the entry to business da tronic paym art of the IR	ation softwathis account ys prior to the nent of taxes S Fed/State	are for pa t. To revok ne paymer s to receiv program,	yment of the ke a payment, nt (settlement) e confidential
organiza correct, return. I to the IF	PF (as specific penalties of peation's 2014 ele and complete. consent to allo RS and to recei	cally identified in Part I rjury, I declare that I ctronic return and account further declare that ow my intermediate serve from the IRS (a) an	above) to the selected state am an officer of the abornpanying schedules and sethe amount in Part I above vice provider, transmitter, acknowledgement of recedit the date of any refund.	e agency(ies). ove named organization statements, and to the e is the amount show or electronic return ori	on and that best of my on the conginator (ER	at I have ex knowledge a opy of the c O) to send t	camined a and belief, organizatio he organiz	copy of the they are true, n's electronic zation's return
			. 5	111 16				
Sign	Sanatura	of officer	5		FO			
	Signature	of officer	5 Dat					
Sign		1	Dat Return Originator (ERG	e Tit	tle	structions)	
Sign Here Part II I declare my know on the rinformat IRS e-fill organiza	Declarate that I have rewledge. If I amoreturn. The orgation to be filed the Providers for ation's return as	viewed the above orgationly a collector, I am not anization officer will hawith the IRS, and have Business Returns. If I and accompanying scheme.		he entries on Form 84 I the return and only do I submit the return. I ents in Pub. 4163, Moo I, under penalties of po	rer (see ir 53-EO are eclare that t I will give dernized e- erjury I decl owledge ar	complete an his form acc the officer a File (MeF) Int are that I ha	nd correct curately ref a copy of formation f ave examin	flects the data all forms and for Authorized ned the above
Sign Here Part II I declare my know on the rinformat IRS e-fill organiza	Declarate that I have rewledge. If I am oreturn. The orgation to be filled viewer providers for ation's return and the This Paid Providers.	viewed the above orgationly a collector, I am not anization officer will hawith the IRS, and have Business Returns. If I and accompanying scheme.	Return Originator (ERC unization's return and that to to responsible for reviewing ave signed this form befor followed all other requirem am also the Paid Preparer edules and statements, and ased on all information of w	he entries on Form 84 the return and only de l submit the return. ents in Pub. 4163, Mor, under penalties of ped to the best of my knowled the lave any knowled.	rer (see in 53-EO are eclare that the limit of the limit	complete an his form acc the officer a File (MeF) Int are that I ha ad belief, the	nd correct curately ref a copy of formation to the examinate are true	flects the data all forms and for Authorized ned the above
Sign Here Part II I declare my know on the r informat IRS e-fil organiza complet	Declarate that I have rewledge. If I amount to be filed view Providers for ation's return and the This Paid Presented.	viewed the above orgationly a collector, I am not anization officer will hawith the IRS, and have Business Returns. If I and accompanying scheme.	Return Originator (ERC inization's return and that to or responsible for reviewing ave signed this form befor followed all other requirement am also the Paid Preparer edules and statements, and	he entries on Form 84 I the return and only do I submit the return. I ents in Pub. 4163, Moo I, under penalties of po	rer (see ir 53-EO are eclare that t I will give dernized e-l erjury I decl owledge ar edge.	complete an his form acc the officer a File (MeF) Int are that I ha	nd correct curately ref a copy of formation to the examinate are true	flects the data all forms and for Authorized ned the above
Sign Here Part II I declare my know on the rinformat IRS e-fill organiza	Declarate that I have rewledge. If I amount to be filed view Providers for ation's return and the This Paid Presented.	viewed the above orgationly a collector, I am not anization officer will hawith the IRS, and have Business Returns. If I and accompanying scheeparer declaration is batters.	Return Originator (ERC unization's return and that to to responsible for reviewing ave signed this form befor followed all other requirem am also the Paid Preparer edules and statements, and ased on all information of w	he entries on Form 84 the return and only do le I submit the return. ents in Pub. 4163, Moo, under penalties of pot to the best of my knowled to the my knowled to the best of	rer (see ir 53-EO are eclare that t I will give dernized e- erjury I decl owledge ar edge.	complete an his form acc the officer a File (MeF) Int are that I ha ad belief, the	nd correct curately ref a copy of formation to the examinate are true	flects the data all forms and for Authorized ned the above

and belief, they are true, correct, and complete. Declaration of preparer is based on all information of which the preparer has any knowledge. PTIN Print/Type preparer's name Preparer's signature Check if Paid 5/10/16 LAURA J. GILLESPIE self- employed **Preparer** 86-1065772 Firm's name ► DELOITTE TAX LLP Firm's EIN ▶ **Use Only** Firm's address ▶ 111 SOUTH WACKER DRIVE, CHICAGO, IL 60606-4301 Phone no. 312-486-1000

	m 990 (2014) The Art Institute of Chicago	36-2167725	Page 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		X
1	Briefly describe the organization's mission:		
	See Schedule 0		
2	Did the organization undertake any significant program services during the year which were not listed on the	<u> </u>	_
	Form 990 or 990-EZ?	Yes	X No
	If 'Yes,' describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program	r services? Yes	X No
	If 'Yes,' describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program s Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and alloca	services, as measured by extions to others, the total ex	xpenses. xpenses,
	and revenue, if any, for each program service reported.		
4	a (Code:) (Expenses \$ 145,464,862. including grants of \$ 38,464,886.		
	The School of the Art Institute is an accredited post-secondary		
	learning which provides both graduate and undergraduate study.		
	provides for the preparation of visual artists, teachers of art		
	in areas that include written, spoken, and media formats. In fi		
	academic year full-time-equivalent enrollment of degree-seeking	<u>g students was 3,</u>	<u> 126</u>
	including international students from 54 countries.		
4) (Revenue \$ 26,969	
	The Museum provides a variety of educational programs focusing	on the collectio	n,
	conservation, research, publication, exhibition, and interpreta	ation of the muse	um's
	internationally significant permanent collection of art. The m	useum also presen	ts
	temporary exhibitions of international importance, which include	de loaned objects	from
	other collections. Among the exhibitions included in our fisca		
	were the following: Magritte: The Mystery of the Ordinary; Jo		
	Nationality Doubtful; Heaven and Earth: Art of Byzantium from (; and
	Ireland: Crossroads of Art and Design, 1690-1840. During fisca		
	museum served 1.5 million visitors.		
4	c (Code:) (Expenses \$ including grants of \$) (Revenue \$)
		· · ·	·
4	d Other program services. (Describe in Schedule O.)		
	(Expenses \$ including grants of \$) (Revenue	\$)
4	e Total program service expenses ► 250,904,757.		

36-2167725

Form 990 (2014) The Art Institute of Chicago Part IV Checklist of Required Schedules

			res	NO
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A.	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III.	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III.	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV.	9		Х
10		10	Х	
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
i	a Did the organization report an amount for land, buildings and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI	11 a	Х	
I	b Did the organization report an amount for investments – other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII.	11 b	Х	
•	c Did the organization report an amount for investments – program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII.	11 c		Х
•	d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX.	11 d		Х
(e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e	Х	
1	f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f	Х	
12	a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI, and XII.	12a	Х	
	b Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13	Х	37
	a Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
l	b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV.	14b	Х	
	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If 'Yes,' complete Schedule F, Parts II and IV</i>	15		Χ
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV	16		Χ
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II.	18	Х	
	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.	19	Х	
	a Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20		X
ı	b If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20 b		

Form 990 (2014) The Art Institute of Chicago

Part IV Checklist of Required Schedules (continued)

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Par	t IV Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II.	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III.	22	X	<u> </u>
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete</i>	22	Х	l
	Schedule J	23	Λ	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a	24a	Х	ĺ
k	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		Х
C	Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		X
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I.	25a		Х
k	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If 'Yes', complete Schedule L, Part II.	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III.	27		Х
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		X
k	A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28b		Х
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If 'Yes,' complete Schedule M</i>	30	X	<u> </u>
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If 'Yes,' complete Schedule R, Part l.</i>	33	Х	<u></u>
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1.	34	X	Ī
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Χ	
k	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b	Χ	Ļ
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2.	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If 'Yes,' complete Schedule R, Part VI</i>	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	X	<u> </u>
BAA		Form	990 ((2014)

Form 990 (2014) The Art Institute of Chicago

Part V Statements Regarding Other IRS Filings and Tax Compliance

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	Check if Schedule O contains a response or note to any line in this Part V			Х
			Yes	No
1 a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1 c	Х	
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 3,676			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3 a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3 a	X	
b	If 'Yes' has it filed a Form 990-T for this year? <i>If 'No' to line 3b, provide an explanation in Schedule 0</i>	3 b	X	
4 a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4 a		Х
b	If 'Yes,' enter the name of the foreign country: ►			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts. (FBAR)			
5 a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5 a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		X
c	If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5 c		
6 -	Does the organization have applied gross receipts that are normally greater than \$100,000, and did the organization			
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6 a		X
	If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7 a	X	
	If 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7 a	X	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file	7.0	71	
	Form 8282?	7с		Х
	If 'Yes,' indicate the number of Forms 8282 filed during the year			Х
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7 e		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		_ ^
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7 g		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7 h		Х
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring			
	organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9 a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9 b		
	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
12 a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b				
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
14 a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O	14b		
BAA	TEEA0105L 05/28/14	Form	990	(2014)

Part VI Governance, Management, and Disclosure For each 'Yes' response to lines 2 through 7b below, and for

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a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI. Section A. Governing Body and Management Yes Nο 1 a Enter the number of voting members of the governing body at the end of the tax year. 51 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. **b** Enter the number of voting members included in line 1a, above, who are independent ... 51 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? See Schedule 0 2 Χ Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? 3 Χ Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Χ 4 X Did the organization become aware during the year of a significant diversion of the organization's assets?.... 5 Χ Did the organization have members or stockholders?..... 6 7 a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?..... 7 a Χ **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?..... Χ 7 b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body?.... Χ 8 a X **b** Each committee with authority to act on behalf of the governing body?..... Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O..... 9 X Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10 a Did the organization have local chapters, branches, or affiliates?..... Χ 10 a b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10 b 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?........... X b Describe in Schedule O the process, if any, used by the organization to review this Form 990. See Schedule O 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13...... 12a Χ b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise 12b Χ to conflicts?..... c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this was done ... See .Schedule .0 Χ 12c 13 Did the organization have a written whistleblower policy?..... 13 Χ Χ 14 Did the organization have a written document retention and destruction policy?..... 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Χ a The organization's CEO, Executive Director, or top management official...... 15 a X If 'Yes' to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?..... Χ 16 a **b** If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?. 16 b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed See Schedule 0 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website X Upon request Other (explain in Schedule O) Describe in Schedule 0 whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to 19 the public during the tax year. See Schedule O State the name, address, and telephone number of the person who possesses the organization's books and records: Alison Sowden 111 South Michigan Avenue Chicago IL 60603 312-499-4263

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age **7**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII......

X

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

				(C))					
(A) Name and Title	(B) Average hours	thar	n one s both dire	box, an c	unles officer trust/	eck mo ss perso r and a ee)	on	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	per week (list any hours for related organiza- tions below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(1) James N. Bay	1									
Trustee	0	Х						0.	0.	0.
(2) Anne Searle Bent	1_									
Vice Chairman	0	Χ		Χ				0.	0.	0.
(3) Todd C. Brown	1									
Trustee	0	Χ						0.	0.	0.
(4) Lisa Buonanno	1									
Trustee	0	Х						0.	0.	0.
(5) Lester Coney	1									
Trustee	0	Χ						0.	0.	0.
(6) A. Steven Crown	1									
Trustee	0	Χ						0.	0.	0.
(7) William M. Daley	1									
Trustee	0	Χ						0.	0.	0.
(8) Shawn M. Donnelley	1									
Trustee	0	Χ						0.	0.	0.
(9) Janet Duchossois	1									
Trustee	0	Χ						0.	0.	0.
(10) Fred Eychaner	1									
Trustee	0	Χ						0.	0.	0.
(11) Rebecca Ford Terry	1							_	_	_
Trustee	0	Χ						0.	0.	0.
(12) Jay Franke	1							_	_	_
Trustee	0	Х						0.	0.	0.
(13) Denise B. Gardner	1_									•
Trustee	0	Χ			-			0.	0.	0.
(14) Sarah Nava Garvey	1									•
Trustee	0	Х						0.	0.	0.

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Part VII Section A. Officers, Direct	itors, Trusto	ees, I	Key	Em	ıplo	ye	es, a	and	d Highest Con	pensated Empl	oyee	S (conti	nued)
		(B)			(C	•							
(A) Name and title	(li t re or t	verage nours per week st any nours for elated ganiza tions elow otted line)	box,	unle er ar	ss pe nd a d	rson lirecto	tis both Highest compensated employee	n an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	am co oi a	(F) Estimated ount of ot on the organization of related ganization	her on n d
(15) Matthew R. Gibson		1											
Trustee		0	Χ						0.	0.			0.
(16) James A. Gordon Trustee			Х						0.	0.			0.
(17) Kenneth C. Griffin Trustee		<u>1</u> _	Х						0.	0.			0.
(18) Joseph Gromacki		1											
Trustee		0	Χ						0.	0.			0.
(19) Ann E. Grube		1											
Trustee		0	Χ						0.	0.			0.
(20) Darrel Hackett Trustee		1	Х						0.	0.			0.
(21) Caryn Harris		1							<u> </u>	<u> </u>			<u> </u>
Trustee		0	Х						0.	0.			0.
(22) John W. Jordan, II		1											
Trustee		0	Χ						0.	0.			0.
(23) Pamela Joyner		1	Х						0.	0.			0
Trustee		1	Λ						0.	0.			0.
<u>(24) Rita Knox</u> Trustee			Х						0.	0.			0.
(25) Jay Krehbiel		1	7.						0.				0.
Trustee			Χ						0.	0.			0.
1 b Sub-total									0.	0.			0.
c Total from continuation sheets to Par	t VII, Section	4						•	5,627,502.	0.	2.	363,3	
d Total (add lines 1b and 1c)							1	•	5,627,502.	0.		363,3	
2 Total number of individuals (including but	not limited to t	hose l	sted	abov	/e) v	vho i	receiv	/ed	more than \$100,00	0 of reportable comp	ensatio	on ,	
from the organization ► 108													
												Yes	No
3 Did the organization list any former of on line 1a? <i>If 'Yes,' complete Schedul</i>											. 3		Х
For any individual listed on line 1a, is the organization and related organization.	the sum of rep	ortabl	le coi	тре	nsa	tion	and	oth	er compensation				

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If 'Yes,' complete Schedule J for such person.....

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

		<i>y</i> • • · · ·
(A) Name and business address	(B) Description of services	(C) Compensation
Twin Eagle Management 8847 S. Sam Houston Parkway N Houston, TX 770	Environmental Servic	2,162,076.
US Equities Asset Mgmt 20 N. Michigan Ave #400 Chicago, IL 60602	Bldg Maint Services	1,051,250.
Eagle Capital Management LLC 499 Park Ave #17 New York, NY 10022	Financial Services	390,578.
Ragnar Benson 250 S. Northwest Hwy Park Ridge, IL 60068	Construction Service	331,550.
DevBridge Group LLC 1659 W. Hubbard Chicago, IL 60622	Technology Consult	328,557.
2 Total number of independent contractors (including but not limited to those listed above)	who received more than	
\$100,000 of compensation from the organization ► 17		

Form 990

Continuation Sheet for Form 990

OMB No. 1545-0047

2014

Department of the Treasury Internal Revenue Service

Employler Identification number

36-2167725

The Art Institute of Chicago

Part VII Continuation: Officers, Directors, Trustees, Key Employees, and

Highest Compensated (A)	(B)			(0				(D)	(E)	(F)
Name and Title		Posi	ition (hat app	ly)			Estimated
	Average hours per week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
Eric Lefkofsky	11	<u> </u>								
Trustee	0	X						0.	0.	0.
Lawrence Levy Trustee		Х						0.	0.	0.
Robert M. Levy	11									
Chairman, new	0	X		Χ				0.	0.	0.
Timothy P. Maloney	11									
Trustee	0	Χ						0.	0.	0.
John F. Manley	11	1								
Trustee	0	Χ						0.	0.	0.
Joe Mansueto	11	1								
Trustee	0	X						0.	0.	0.
Nancy McDougal	11									
Trustee	0	X						0.	0.	0.
Eric T. McKissack	11	1								
Trustee	0	X						0.	0.	0.
Cary D. McMillan	11	1								
Vice Chairman	0	X		Χ				0.	0.	0.
Samuel Mencoff	11							_		_
Trustee	0	X						0.	0.	0.
Sylvia M. Neil	11									
Trustee	0	X						0.	0.	0.
Dustin O'Regan		.,,						0	0	0
Trustee	0	Х						0.	0.	0.
Cynthia Perucca	$-\frac{1}{2}$	37						0	0	0
Trustee	0	Х						0.	0.	0.
Anne Pramaggiore		17						0.	0	0
Trustee Thomas I Dritgher	0	Х						0.	0.	0.
Thomas J. Pritzker	$-\frac{1}{0}$	v		Х				0.	0.	0
Chairman, former Bob Rennie	1	Х		Λ				0.	0.	0.
Trustee	$ \frac{0}{1} - \frac{1}{1}$	Х						0.	0.	0
J. Christopher Reyes	1	Λ						0.	0.	0.
Trustee		Х						0.	0.	0.
Linda Johnson Rice	1	Λ						0.	0.	0.
Trustee	$ \frac{0}{1} - \frac{1}{1}$	Х						0.	0.	0.
Andrew M. Rosenfield	1	Λ						0.	0.	0.
Vice Chairman	$ \frac{0}{1} - \frac{1}{1}$	Х		Х				0.	0.	0.
Michael Sacks	1			71				0.	0.	0.
Trustee		Х						0.	0.	0.
Stephanie Sick	1	Λ						0.	0.	0.
Trustee		Х						0.	0.	0.
1145000		71	I .				I .	٠.		Form 990 Cont 2014

Form 990

Continuation Sheet for Form 990

OMB No. 1545-0047

2014

Department of the Treasury Internal Revenue Service

The Art Institute of Chicago

Employler Identification number

36-2167725

Part VII Continuation: Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Highest Compensated Er	nployee	s					•	,		
(A)	(B)	(C) Position (check all that apply)						(D)	(E)	(F)
Name and Title	Average hours per week (list any hours for related organiza- tions below dotted line)		s Institutional trustee	check Officer	Key employee	A Highest compensated employee	-	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
Prabhakant Sinha Trustee	1-0	Х						0.	0.	0.
<pre>Marilynn Thoma Trustee</pre>	- <u>1</u>	Х						0.	0.	0.
Byron D. Trott Trustee	1	Х						0.	0.	0.
David J. Vitale Vice Chairman	$-\frac{1}{0}$	Х		Х				0.	0.	0.
Frederick H. Waddell Treasurer	1	Х		Х				0.	0.	0.
Douglas Druick Pres & Dir, Mus	$-\frac{40}{0}$	- 11		X				637,169.	0.	742,044.
Julia Getzels EVP & Gen Couns	$-\frac{40}{0}$			X					0.	_
Alison Sowden	40	-						390,559.		141,785.
EVP & CFO Walter Massey	0 40	+		X				238,363.	0.	42,447.
President, Sch David Thurm	0 40			Χ				565,713.	0.	23,915.
COO Museum Elissa Tenny	40				X			476,153.	0.	46,365.
Provost/SVP Acad Affairs Elizabeth Grainer	0 40				Χ			317,999.	0.	75,078.
VP of Aux Ops Lisa Wainwright	0 40				Χ			194,012.	0.	153,584.
Faculty Dean/VP Acad Admin Rose Milkowski	40				Χ			234,970.	0.	42,879.
VP for Enrollment Mgmt Brian Esker	40				Χ			195,756.	0.	20,882.
VP of Finance and Admin SA	0				Χ			212,501.	0.	86,284.
Tom Buechele VP for Campus Operations	<u> 40</u> _	-			Χ			183,495.	0.	87,705.
Martha Tedeschi Deputy Director for Art &	$-\frac{40}{0}$				Χ			197,585.	0.	192,125.
Michael Nicolai VP for Human Resources	$-\frac{40}{0}$	-			Χ			209,551.	0.	71,334.
Eve Jeffers VP for Museum Development	$-\frac{40}{0}$				Х			422,745.	0.	45,865.
Gordon Montgomery VP of Marketing	$-\frac{40}{0}$					X		271,657.	0.	49,809.
Eugene Adams VP of IS/CIO	$-\frac{40}{0}$					Х		206,252.	0.	123,759.

Form 990 Cont 2014

Form 990

Continuation Sheet for Form 990

OMB No. 1545-0047

2014

Department of the Treasury Internal Revenue Service

Name of the Organization

Employler Identification number

36-2167725 The Art Institute of Chicago Part VII Continuation: Officers, Directors, Trustees, Key Employees, and **Highest Compensated Employees** (C) (D) (F) (E) Position (check all that apply) Reportable compensation from Reportable compensation from Estimated amount of other Name and Title Average Individual to director Average hours per week (list any hours for related organiza-tions Officer employee Highest compensated Institutional trustee -ormer compensation from the organization the organization (W-2/1099-MISC) related organizations (W-2/1099-MISC) y employee and related organizations l trustee below dotted line) Judith Kirshner 40 0 Dpty Dir, Educ Χ 207,628. 0 16,532. Patricia Lawson 40 Controller 0 Χ 254,358. 0 67,764. Dorothy Schroeder 40 0 VP, Exhibitions Χ 211,036. 0 333,154.

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Part VIII Statement of Revenue

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Par	t VIII Statement of Revenue	onao ar noto to any	· line in this Dort \	111		
	Check if Schedule O contains a response	onse or note to any	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns 1 a b Membership dues 1 b c Fundraising events 1 c d Related organizations 1 d e Government grants (contributions) 1 e f All other contributions, gifts, grants, and similar amounts not included above 1 f	13,138,729. 3,554,239. 6,055,722. 47,585,690.				
	g Noncash contributions included in lines 1a-1f: \$ h Total. Add lines 1a-1f	11,634,941.	70,334,380.			
Program Service Revenue	b Museum Admissions c Proceeds from Sale of Art d Other Restricted Prog Rev	611600 900099 900099 900099 900099 WKS	157659929. 14,842,471. 3,435,927. 1,824,533. 1,473,089. 4,208,183. 183444132.	3,435,927.		
	Investment income (including dividends other similar amounts)	bond proceeds	6,559,507.			6,559,507.
	6 a Gross rents. (i) Real b Less: rental expenses 3,176,637. c Rental income or (loss). 2,103,235.	(ii) Personal	157,270.			157,270.
	d Net rental income or (loss)	(ii) Other	2,103,235.		98,844.	2,004,391.
Other Revenue	d Net gain or (loss)		40,056,700.			40,056,700.
₹	c Net income or (loss) from fundraising e 9 a Gross income from gaming activities. See Part IV, line 19	vents ▶ 26,045.	-1,115,997.			-1,164,975.
		14632364. 7,114,370.	-39,091.			-39,091.
	c Net income or (loss) from sales of inver		7,517,994.	4,415,933.	3,102,061.	3,777,100.
	c d All other revenue		3,777,100.			
BAA	12 Total revenue. See instructions		312795230.	187860065.	3,200,905.	51,350,902. Form 990 (2014)

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a response or note to any line in this Part IX						
	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses		
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21		·				
2	Grants and other assistance to domestic individuals. See Part IV, line 22	38,464,886.	38,464,886.				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16						
4 5	Benefits paid to or for members	6,270,902.	3,871,730.	1,929,643.	469,529.		
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.		
7		83,467,176.	70,639,159.	9,253,656.	3,574,361.		
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	531,093.	281,232.	126,536.	123,325.		
9	Other employee benefits						
	Payroll taxes	15,302,963.	12,604,090.	1,994,807.	704,066.		
10	-	5,970,492.	4,986,214.	726,563.	257,715.		
	Fees for services (non-employees):						
	a Management	T40.064		T.40. 0.64			
	b Legal	742,064.		742,064.			
	Accounting	531,784.		531,784.			
	d Lobbying.	13,560.	13,560.		150 161		
	e Professional fundraising services. See Part IV, line 17	159,161.		0 560 600	159,161.		
	f Investment management fees	2,560,693.		2,560,693.			
	(A) amount, list line 11g expenses on Schedule 0)	15,152,119.	13,130,683.	855,177.	1,166,259.		
12	Advertising and promotion	2,776,990.	2,755,472.		21,518.		
13	Office expenses	10,543,728.	9,195,678.	475,730.	872,320.		
14	Information technology	2,836,775.	1,851,636.	952,233.	32,906.		
15	Royalties	187,561.	187,561.				
16	Occupancy	21,489,830.	20,680,128.	698,020.	111,682.		
17	Travel	3,880,085.	3,639,537.	69,711.	170,837.		
	Payments of travel or entertainment expenses for any federal, state, or local public officials						
19	Conferences, conventions, and meetings	336,439.	237,785.	66,229.	32,425.		
20	Interest	11,594,595.	8,488,268.	3,106,327.			
21	Payments to affiliates	18,980.	18,980.				
22	' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '	27,196,166.	26,163,948.	1,032,218.			
23		1,442,037.	1,442,037.				
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)						
ä	Accessions/Books/Other Art	15,711,636.	15,711,636.				
	Other Nonoperating Expenditure	8,000,000.	8,000,000.				
	Other FF&E and Related Maint	4,516,445.	4,096,688.	398,238.	21,519.		
	Exhibition Related Expenses	1,947,661.	1,947,661.		,		
	All other expenses	2,984,686.	2,496,188.	252,684.	235,814.		
	Total functional expenses. Add lines 1 through 24e	284,630,507.	250,904,757.	25,772,313.	7,953,437.		
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here □ if following SOP 98-2 (ASC 958-720).						

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Part		Balance Sheet		30-	Z16 <i>1</i>	725 Page II
Part	. Λ		this Dark V			
		Check if Schedule O contains a response or note to any line in	tnis Part X	(A) Beginning of year		(B) End of year
	1	Cash — non-interest-bearing			1	
	2	Savings and temporary cash investments		16,188,728.	2	17,014,990.
	3	Pledges and grants receivable, net		51,574,077.	3	51,275,171.
	4	Accounts receivable, net		5,577,598.	4	4,722,661.
	5	Loans and other receivables from current and former officers, dire trustees, key employees, and highest compensated employees. Corpart II of Schedule L	omplete		5	
	6	Loans and other receivables from other disqualified persons (as desection 4958(f)(1)), persons described in section 4958(c)(3)(B), and coremployers and sponsoring organizations of section 501(c)(9) voluntary beneficiary organizations (see instructions). Complete Part II of Science (1) and the section of t	ntributina		6	
(A)	7	Notes and loans receivable, net		3,932,311.	7	3,915,727.
Assets	8	Inventories for sale or use			8	4,870,445.
As	9	Prepaid expenses and deferred charges		0/100/101/	9	6,088,693.
1	0 a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	5,696,974.	5, 5: 5, 5:=5		0,000,000.
	b		8,352,874.	454,132,724.	10 c	467,344,100.
1	1	Investments – publicly traded securities		585,728,113.	11	546,595,234.
1	2	Investments – other securities. See Part IV, line 11		,,	12	400,770,806.
1	3	Investments – program-related. See Part IV, line 11			13	
1	4	Intangible assets.			14	
1	5	Other assets. See Part IV, line 11			15	1,990,898.
1	6	Total assets. Add lines 1 through 15 (must equal line 34)			16	1,504,588,725.
	7	Accounts payable and accrued expenses			17	40,948,024.
	8	Grants payable			18	00 000 000
	9	Deferred revenue		= = 7 = = 7 = = = 1	19	20,389,928.
	20	Tax-exempt bond liabilities		282,999,736.	20	230,139,601.
i ii	21	Escrow or custodial account liability. Complete Part IV of Schedu			21	
Liabilities	22	Loans and other payables to current and former officers, directors key employees, highest compensated employees, and disqualified Complete Part II of Schedule L	persons.		22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
2	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related and other liabilities not included on lines 17-24). Complete Part X		12,343,751.		29,153,548.
- 2	26	Total liabilities. Add lines 17 through 25.		349,184,034.	26	320,631,101.
Ses	_	Organizations that follow SFAS 117 (ASC 958), check here ► X at lines 27 through 29, and lines 33 and 34.				
	27	Unrestricted net assets.			27	176,898,403.
E Z	28	Temporarily restricted net assets.			28	640,541,298.
힏	29	Permanently restricted net assets.		351,117,214.	29	366,517,923.
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here ► and complete lines 30 through 34.				
g 3	30	Capital stock or trust principal, or current funds			30	
88 3	31	Paid-in or capital surplus, or land, building, or equipment fund			31	
¥ 3	32	Retained earnings, endowment, accumulated income, or other fun			32	
	33	Total net assets or fund balances			33	1,183,957,624.
3	34	Total liabilities and net assets/fund balances.		1,542,543,535.	34	1,504,588,725.

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Form 990 (2014) The Art Institute of Chicago 36-2167725 Page 12 Part XI Reconciliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI..... Total revenue (must equal Part VIII, column (A), line 12)..... 1 312.795 230. 2 2 Total expenses (must equal Part IX, column (A), line 25). 284,630,507 3 3 28,164,723 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))..... 4 193,359,501 5 Net unrealized gains (losses) on investments. 5 -17,779,8186 6 Investment expenses 7 7 Prior period adjustments..... 8 8 Other changes in net assets or fund balances (explain in Schedule O). See Schedule O 9 9 -19,786,782Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, 10 183,957,624 Part XII | Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII...... Yes No 1 Accounting method used to prepare the Form 990: X Accrual If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O. Χ 2 a If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis **b** Were the organization's financial statements audited by an independent accountant?..... Χ 2_b If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: Consolidated basis Separate basis Both consolidated and separate basis c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?..... Χ If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3 a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?.... 3 a Χ b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit

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or audits, explain why in Schedule O and describe any steps taken to undergo such audits.....

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SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is

OMB No. 1545-0047 2014

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Total

at www.irs.gov/form990. Name of the organization Employer identification number The Art Institute of Chicago 36-2167725 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 2 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 5 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described 7 in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions — subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after 9 June 30, 1975. See **section 509(a)(2).** (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. g Provide the following information about the supported organization(s). (ii) EIN (iii) Type of organization (described on lines 1-9 above or IRC section (v) Amount of monetary (i) Name of supported (iv) Is the organization listed in your governing (vi) Amount of other organization support (see instructions) support (see instructions) (see instructions)) document? Yes No (A) (B) (C) (D) (E)

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2014

Schedule **A** (Form 990 or 990-EZ) 2014 The Art Institute of Chicago

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Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support		T	_	1		
	ndar year (or fiscal year nning in) ►	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.)						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
Sec	tion B. Total Support						
	ndar year (or fiscal year nning in) ►	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.).						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activ	ities, etc (see ins	tructions)			12	
13	First five years. If the Form 990 is organization, check this box and	for the organization stop here	n's first, second, th	nird, fourth, or fifth	tax year as a sectio	n 501(c)(3)	▶ □
	tion C. Computation of Pul						
	Public support percentage for 20	•	•				%
15	Public support percentage from 2	2013 Schedule A,	Part II, line 14.			15	%
16 a	33-1/3% support test — 2014. If and stop here. The organization	the organization qualifies as a pul	did not check the blicly supported o	box on line 13, a brganization	nd the line 14 is 3	3-1/3% or more, c	heck this box
k	33-1/3% support test — 2013. If t and stop here. The organization						
17 a	10%-facts-and-circumstances te or more, and if the organization the organization meets the 'facts	meets the 'facts-a	and-circumstance	s' test, check this	box and stop her	e. Explain in Part	VI how
t	10%-facts-and-circumstances to or more, and if the organization organization meets the 'facts-and	meets the 'facts-a	and-circumstance	s' test, check this	box and stop her	e. Explain in Part	VI how the
18	Private foundation. If the organiz	zation did not che	eck a box on line	13, 16a, 16b, 17a	, or 17b, check thi	s box and see inst	ructions ►

Schedule A (Form 990 or 990-EZ) 2014

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Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
Calen	dar year (or fiscal yr beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions and membership fees received. (Do not include any 'unusual grants.')						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose.						
3	Gross receipts from activities that are not an unrelated trade or business under section 513.						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
	Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons						
ŀ	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
c	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)						
Sec	tion B. Total Support						
Calen	dar year (or fiscal yr beginning in) 🟲	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
10 a	Amounts from line 6						
11	Add lines 10a and 10b						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11 and 12.)						
	First five years. If the Form 990 organization, check this box and	stop here					
	tion C. Computation of Pul					ı	
	Public support percentage for 20	•	• • •		•		
	Public support percentage from :						6 %
	tion D. Computation of Inv					ı	
	Investment income percentage f	-		-			
	Investment income percentage f						
	a 33-1/3% support tests – 2014. If is not more than 33-1/3%, check	this box and sto	p here. The organ	nization qualifies	as a publicly supp	orted organizat	ion ▶
ľ	33-1/3% support tests — 2013. If line 18 is not more than 33-1/3%						
20	Private foundation. If the organize		-				

Schedule A (Form 990 or 990-EZ) 2014

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Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	3 3		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	165	140
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3	a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer (b) and (c) below.	3a		
	b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in Part VI when and how the organization made the determination.	3b		
	c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in Part VI what controls the organization put in place to ensure such use	3c		
4	a Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		
	b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
	c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4c		
5	a Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
	b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
	c Substitutions only. Was the substitution the result of an event beyond the organization's control?	5с		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If 'Yes,' provide detail in Part VI</i>	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If 'Yes,' complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If 'Yes,' complete Part I of Schedule L (Form 990)	8		
9	a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If 'Yes,' provide detail in Part VI	9a		
	b Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If 'Yes,' provide detail in Part VI</i>	9b		
	c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in Part VI	9с		
10	a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If 'Yes,' answer (b) below	10a		
	b Did the organization, have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.).	10b		

The Art Institute of Chicago 36-2167725 Page 5 Part IV | Supporting Organizations (continued) Yes No 11 Has the organization accepted a gift or contribution from any of the following persons? a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? 11a **b** A family member of a person described in (a) above?.... 11b c A 35% controlled entity of a person described in (a) or (b) above? If 'Yes' to a, b, or c, provide detail in Part VI..... 11c Section B. Type I Supporting Organizations Yes No Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If No,' describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year... 1 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If 'Yes,' explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the 2 supporting organization. Section C. Type II Supporting Organizations Yes No Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If 'No,' describe in **Part VI** how control or management of the 1 supporting organization was vested in the same persons that controlled or managed the supported organization(s). Section D. All Type III Supporting Organizations No Yes Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the 1 organization's governing documents in effect on the date of notification, to the extent not previously provided?. Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If 'No,' explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). 2 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If 'Yes,' describe in Part VI the role the organization's supported organizations played 3 Section E. Type III Functionally-Integrated Supporting Organizations Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions): The organization satisfied the Activities Test. Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below. The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions). 2 Activities Test. Answer (a) and (b) below. Yes No **a** Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If 'Yes,' then in **Part VI identify those supported** organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted 2a substantially all of its activities. **b** Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If 'Yes,' explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the 2b organization's involvement 3 Parent of Supported Organizations. Answer (a) and (b) below. a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI..... За **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If 'Yes,' describe in Part VI the role played by the organization in this regard......

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Schedule **A** (Form 990 or 990-EZ) 2014 The Art Institute of Chicago 36-2167725

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	nizat	ions	
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on No other Type III non-functionally integrated supporting organizations must complete	vembe Section	er 20, 1970. See instruct ons A through E.	ions. All
Sec	ction A — Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions.	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions).	6		
7	Other expenses (see instructions).	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Sec	ction B — Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
:	Average monthly value of securities	1a		
	Average monthly cash balances	1b		
	c Fair market value of other non-exempt-use assets	1c		
	d Total (add lines 1a, 1b, and 1c).	1d		
	e Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035.	6		
7	Recoveries of prior-year distributions.	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sec	ction C — Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		

7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions).

BAA Schedule A (Form 990 or 990-EZ) 2014

TEEA0406L 07/18/14

Schedule A (Form 990 or 990-EZ) 2014 The Art Institute of Chicago 36-2167725 Page 7

Par	t V Type III Non-Functionally Integrated 509(a)(3) Su	ipporting Organiza	tions (continued)	
Sec	tion D – Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exempt pur	rposes		
2	Amounts paid to perform activity that directly furthers exempt purposes of in excess of income from activity.			
3	Administrative expenses paid to accomplish exempt purposes of su			
	Amounts paid to acquire exempt-use assets	• • • • • • • • • • • • • • • • • • • •		
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions			
7	Total annual distributions. Add lines 1 through 6			
8	Distributions to attentive supported organizations to which the organization Part VI). See instructions			
9	Distributable amount for 2014 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
	tion E — Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1	Distributable amount for 2014 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2014 (reasonable cause required – see instructions)			
3	Excess distributions carryover, if any, to 2014:			
а				
b				
С				
d				
	From 2013			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2014 distributable amount			
i	Carryover from 2009 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f			
4	Distributions for 2014 from Section D,			
	line 7: \$			
	Applied to underdistributions of prior years			
	Applied to 2014 distributable amount			
	Remaining underdistributions for years prior to 2014, if any. Subtract lines 3g and 4a from line 2 (if amount greater than			
6	Remaining underdistributions for 2014. Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7	Excess distributions carryover to 2015. Add lines 3j and 4c			
	Breakdown of line 7:			
a				
b				
c				
	Excess from 2013			
	Excess from 2014.			
_	* * * *			

BAA

Schedule A (Form 990 or 990-EZ) 2014

Schedule A (Form 990 or 990-EZ) 2014

The Art Institute of Chicago

36-2167725

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Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Additional Explanation of Other Income

Fundraising events and gaming activities not included elsewhere

Additional Supplemental Information

Part I, Line 2 - The Art Institute of Chicago is exempt under two categories listed in Part I, box 2 which describes a school, Section 170(b)(1)(A)(ii) and box 7 which describes an organization that normally receives a substantial part of its support from a governmental unit or from the general public, Section 170(b)(1)(A)(vi). The Art Institute of Chicago has selected box 2, because per instructions only one applicable box should be checked.

Schedule A, Part II

Detail for Schedule A, Part II

Line 1 - column: (a) 73,773,796; (b) 56,738,216; (c) 46,154,437; (d) 76,297,506; (e) 64,644,760; (f) 317,608,715

Line 2 - column: (a) 6,137,801; (b) 5,537,103; (c) 5,575,830; (d) 5,613,886; (e) 5,689,620; (f) 28,554,240

Line 4 - column: (a) 79,911,597; (b) 62,275,319; (c) 51,730,267; (d) 81,911,392; (e) 70,334,380; (f) 346,162,955

Line 5 - column: (f) 16,214,697

Line 6 - column: (f) 329,948,258

Line 7 - column: (a) 79,911,597; (b) 62,275,319; (c) 51,730,267; (d) 81,911,392; (e)

Schedule A (Form 990 or 990-EZ) 2014

The Art Institute of Chicago

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Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Additional Supplemental Information (continued)

70,334,380; (f) 346,162,955

Line 8 - column: (a) 9,224,506; (b) 10,658,164; (c) 10,073,071; (d) 9,602,085; (e)

9,794,570; (f) 49,352,396

Line 10 - column: (a) 764,224; (b) 820,392; (c) 902,527; (d) 754,785; (e) 693,874;

(f) 3,935,802

Line 11 - column: (f) 399,451,153

Line 12 - column: (f) 959,044,821

Line 14: 82.60%

Line 15: 82.13%

Line 16a: X

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and it instructions is at www.irs.gov/form990.

If the organization answered 'Yes,' to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered 'Yes,' to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered 'Yes,' to Form 990, Part IV, line 5 (Proxy Tax) (see instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see instructions), then

	(see instructions), the Section 501(c)(4), (5), or (6)	nen organizations: Complete Part III.	,	, ,		
	e of organization			Employer identification	ation number	
The	e Art Institute of	Chicago		36-216772	5	
Pa	rt I-A Complete if the	organization is exempt under secti	on 50 1(c) or is a	section 527 organi	zation.	
1	Provide a description of the	e organization's direct and indirect political	campaign activities in	Part IV.		
2	Political expenditures			▶\$		
3	Volunteer hours					
Pa	rt I-B Complete if the o	organization is exempt under secti	on 501(c)(3).			
1	Enter the amount of any ex	cise tax incurred by the organization under	section 4955	▶\$		0.
2	Enter the amount of any ex	cise tax incurred by organization managers	under section 4955.	▶\$		0.
3	If the organization incurred	a section 4955 tax, did it file Form 4720 for	r this year?		Yes	No
4 :	a Was a correction made?				Yes	No
ı	b If 'Yes,' describe in Part IV					
Pai		organization is exempt under secti				
1	Enter the amount directly e	xpended by the filing organization for section	on 527 exempt function	n activities 🟲 \$		
2		organization's funds contributed to other organ				
3	Total exempt function expeline 17b	nditures. Add lines 1 and 2. Enter here and	on Form 1120-POL,	► \$		
4	Did the filing organization f	ile Form 1120-POL for this year?			Yes	No
5	Enter the names, addresse organization made paymen amount of political contribution segregated fund or a political contribution.	s and employer identification number (EIN) ts. For each organization listed, enter the a ons received that were promptly and directly detail action committee (PAC). If additional sp.	of all section 527 pol mount paid from the livered to a separate po ace is needed, provid	itical organizations to w filing organization's fun- olitical organization, such e information in Part IV	which the filing ds. Also enter the as a separate	:
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter-0	(e) Amount of polit contributions receive promptly and dired delivered to a sepa political organizationone, enter -0-	ed and ctly arate on. If
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2014

***	PUBL	IC DISCLO	SURE (COPY ***	•
Schedule C (Form 990 or 990-EZ) 201	⁴ The Art Ins	stitute of Chicago)	36-216	7725 Page 2
Part II-A Complete if section 501(the organizatio	n is exempt under sec	tion 501(c)(3) and		
A Check ► if the filing	g organization belon	gs to an affiliated group (and	list in Part IV each affil	iated group member's nam	e,
address,	EIN, expenses, an	d share of excess lobbying	expenditures).		
B Check ► if the filing	ng organization che	cked box A and 'limited cor	ntrol' provisions apply.		
(The term		ying Expenditures ans amounts paid or incurr	ed.)	(a) Filing organization's totals	(b) Affiliated group totals
1 a Total lobbying expenditu	ires to influence pu	ublic opinion (grass roots lo	bbying)		
b Total lobbying expenditu	ires to influence a	legislative body (direct lobb	ying)		
c Total lobbying expenditu	ires (add lines 1a	and 1b)			
d Other exempt purpose e	expenditures				
e Total exempt purpose ex	xpenditures (add li	nes 1c and 1d)			
		nount from the following tab			
If the amount on line 1e, colu	ımn (a) or (b) is:	The lobbying nontaxable a	amount is:		
Not over \$500,000		20% of the amount on line 1e.			
Over \$500,000 but not over \$1,		\$100,000 plus 15% of the excess			
Over \$1,000,000 but not over \$		\$175,000 plus 10% of the excess	. , ,		
Over \$1,500,000 but not over \$	17,000,000	\$225,000 plus 5% of the excess o	ver \$1,500,000.		
Over \$17,000,000		\$1,000,000.			
•	•	of line 1f)			
_		s, enter -0			
i Subtract line 1f from line	e 1c. If zero or less	s, enter -0			
		r line 1h or line 1i, did the org			Yes No
(Som	e organizations the colum	4-Year Averaging Period U at made a section 501(h) elons below. See the instruction	ection do not have to	complete all of the five gh 2f.)	
	Lobi	ying Expenditures During	4-Year Averaging Per	iod	
Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total
2 a Lobbying non-taxable amount					
b Lobbying ceiling amount (150% of line					

2a, column (e))..... c Total lobbying expenditures . . . **d** Grassroots nontaxable amount e Grassroots ceiling amount (150% of line 2d, column (e))..... **f** Grassroots lobbying expenditures Schedule **C** (Form 990 or 990-EZ) 2014 BAA

TEEA3202L 06/17/14

Schedule C (Form 990 or 990-EZ) 2014 The Art Institute of Chicago

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Page 3

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768
	(election under section 501(h)).

or each 'Yes' response to lines 1a through 1i below, provide in Part IV a detailed description f the lobbying activity.		1)	(b)	
		No	Amount	
See Part IV During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:				
a Volunteers?		Χ		
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Χ		
c Media advertisements?		X		
d Mailings to members, legislators, or the public?		X		
e Publications, or published or broadcast statements?		X		
f Grants to other organizations for lobbying purposes?		X		
g Direct contact with legislators, their staffs, government officials, or a legislative body?	X			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Χ		
i Other activities?	X		14,394.	
j Total. Add lines 1c through 1i.			14,394.	
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X		
b If 'Yes,' enter the amount of any tax incurred under section 4912				
${f c}$ If 'Yes,' enter the amount of any tax incurred by organization managers under section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c) (6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'No,' OR (b) Part III-A, line 3, is answered 'Yes.

1	Dues, assessments and similar amounts from members.	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
	a Current year	2a	
	b Carryover from last year	2b	
	c Total	2 c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

Part II-B - Description of Lobbying Activity

Line 1g has been answered "yes" because two members of School administration participated in a private colleges meeting between members of the National Association of Independent Colleges and Universities and a U.S. Senator with the intention to seek continued support of private colleges. There were no expenditures

made in relation to this meeting.

Schedule C (Form 990 or 990-EZ) 2014 The Art Institute of Chicago

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Part IV Supplemental Information (continued)

Part II-B - Description of Lobbying Activity (continued)

The amount in line 1i represents the Art Institute of Chicago's portion of funds utilized by Museums in the Park for lobbying activities (\$13,560) and a good faith estimate of the percentage of membership dues paid to the National Association of Independent Colleges and Universities (\$834) that supported lobbying.

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered 'Yes,' to Form 990,
Part IV, lines 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

	The Art Institute of Chicac	1 0		26.0167705
Pa	rt I Organizations Maintaining Dono	r Advised Funds or Otl	ner Similar Funds or	36-2167725 Accounts.
	Complete if the organization answ			
_	-	(a) Donor advised	funds ((b) Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	are the organization's property, subject to the	organization's exclusive lega	I control?	Yes No
6	Did the organization inform all grantees, donor for charitable purposes and not for the benefit impermissible private benefit?	rs, and donor advisors in writ of the donor or donor adviso	ing that grant funds can be r, or for any other purpose	e used only e conferring Yes No
Pa	Conservation Easements. Complete if the organization answ	wered 'Yes' to Form 990), Part IV, line 7.	
1	Purpose(s) of conservation easements held by	the organization (check all t	hat apply).	
	Preservation of land for public use (e.g., re	ecreation or education)	Preservation of a histo	rically important land area
	Protection of natural habitat		Preservation of a certi-	fied historic structure
	Preservation of open space		_	
2	Complete lines 2a through 2d if the organization hast day of the tax year.	neld a qualified conservation con	ntribution in the form of a co	nservation easement on the
				Held at the End of the Tax Year
	a Total number of conservation easements			
	b Total acreage restricted by conservation easer			
	c Number of conservation easements on a certif	ried historic structure included	d in (a) 2 c	;
	d Number of conservation easements included in structure listed in the National Register		2 d	
3	Number of conservation easements modified, tran tax year ►	sferred, released, extinguished	, or terminated by the organi	zation during the
4	Number of states where property subject to conse	rvation easement is located >		
5	Does the organization have a written policy reand enforcement of the conservation easemer			
6	Staff and volunteer hours devoted to monitoring, i	nspecting, and enforcing conse	rvation easements during the	e year
	<u> </u>			
7	Amount of expenses incurred in monitoring, inspe	cting, and enforcing conservati	on easements during the yea	ar
8	Does each conservation easement reported or and section 170(h)(4)(B)(ii)?			O(h)(4)(B)(i)
9	In Part XIII, describe how the organization reports include, if applicable, the text of the footnote t conservation easements.	conservation easements in its of the organization's financial	revenue and expense staten statements that describes	nent, and balance sheet, and sthe organization's accounting for
Pai	rt III Organizations Maintaining Collection	ctions of Art. Historical	Treasures, or Other	Similar Assets
a	Complete if the organization answ	wered 'Yes' to Form 990), Part IV, line 8.	
1	a If the organization elected, as permitted under art, historical treasures, or other similar assets he in Part XIII, the text of the footnote to its finan	ld for public exhibition, education	on, or research in furtherance	e of public service, provide.
	b If the organization elected, as permitted under historical treasures, or other similar assets held for following amounts relating to these items:	or public exhibition, education, o	or research in furtherance of	public service, provide the
	(i) Revenue included in Form 990, Part VIII, I			
	(ii) Assets included in Form 990, Part X			
	If the organization received or held works of art, hamounts required to be reported under SFAS	116 (ASC 958) relating to the	se items:	
	a Revenue included in Form 990, Part VIII, line			> \$
	Accets included in Form 990 Part Y			▶ ♥

Schedule D (Form 990) 2014 The 1				36-216		Page 2
Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)						
3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):						
a X Public exhibition	<u> </u>					
b X Scholarly research		e Other				
c X Preservation for future gener	rations					
4 Provide a description of the organize Part XIII. See Part XIII	zation's collections and	explain how they fur	ther the organization's	s exempt purpose in		
5 During the year, did the organiza to be sold to raise funds rather to	ition solicit or receive han to be maintained	donations of art, has part of the orga	istorical treasures, o nization's collection?	r other similar assets	Yes	X No
Part IV Escrow and Custodia line 9, or reported an	l Arrangements.	Complete if the	organization ans		m 990, Part	t IV,
1 a Is the organization an agent, trus	stee, custodian, or ot	her intermediary for	contributions or oth	er assets not included		
on Form 990, Part X? b If 'Yes,' explain the arrangement					Yes	No
					Amount	
c Beginning balance				1c		
d Additions during the year				1 d		
e Distributions during the year				1 e		
f Ending balance				1f		
2a Did the organization include an a	amount on Form 990,	Part X, line 21, for	escrow or custodial	account liability?	Yes	No
b If 'Yes,' explain the arrangement	in Part XIII. Check h	ere if the explanati	on has been provide	d in Part XIII		
					<u> </u>	
Part V Endowment Funds. C	complete if the or	ganization answ	ered 'Yes' to For	rm 990, Part IV, lin	e 10.	
	(a) Current year	(b) Prior year	(c) Two years back		(e) Four year	s back
1 a Beginning of year balance	1004102659.	870,433,675				
b Contributions	39,741,238.	30,936,999		·	67,894,	
- Niet in a standard a maior and a said					1 21, 33 1,	
c Net investment earnings, gains, and losses	32,661,422.	149,438,324	. 104,193,473	17,062,856.	151,400,	848.
d Grants or scholarships	3,465,407.					
e Other expenditures for facilities						
and programs	108,323,033.				· · · · · · · · · · · · · · · · · · ·	
f Administrative expenses	2,560,693.	2,657,950		·	1,838,	
g End of year balance	962,156,186.				842,590,	142.
2 Provide the estimated percentag	e of the current year	end balance (line 1	g, column (a)) held	as:		
a Board designated or quasi-endown		1.00 [%]				
b Permanent endowment ►	38.00 %					
c Temporarily restricted endowmen	nt ► 28.0	0 %				
The percentages in lines 2a, 2b,	and 2c should equal	100%.				
3a Are there endowment funds not in	the possession of the c	organization that are	held and administered	for the	Yes	No
organization by: (i) unrelated organizations						NO
(ii) related organizations					3a(i) X	37
• •					3a(ii)	X
b If 'Yes' to 3a(ii), are the related of	-	•			. 3b	
4 Describe in Part XIII the intended		ation's endowment	iulius. See Par	t XIII		
Part VI Land, Buildings, and Complete if the organ	• •	'Yes' to Form 9	90, Part IV, line	11a. See Form 990), Part X, Iir	ne 10.
Description of property	(a) Cos		(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book va	
1a Land. 35,057,096. 35,057,09						.096
b Buildings						
c Leasehold improvements			587,493,161.	193,010,193.	394,482	
d Equipment			23,400,756.	18,563,367.	4,837	
e Other			1,228,124.	1,222,119.		, 005.
Total. Add lines 1a through 1e. (Colum		m 990. Part X. coli			467,344	
BAA	(a)act oqual 1 or	355, . 31171, 0010	(=),		ule D (Form 990	

Schedule **D** (Form 990) 2014

*** PUBLIC D	ISCI OS	IIRF COPY **	*
Schedule D (Form 990) 2014 The Art Institute		36-216	67725 Page 3
Part VII Investments – Other Securities.	01 01110040	00 1	,,,,,,,
Complete if the organization answered	'Yes' to Form 990	, Part IV, line 11b. See Form 99	90, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-o	f-year market value
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other Hedge Funds		End of Year Market Value	
(A) Real Assets		End of Year Market Value	
(B) Venture Capital/Private Equity	100,038,334.	End of Year Market Value)
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
(1)	400 550 006		
Total. (Column (b) must equal Form 990, Part X, column (B) line 12.) •	400,770,806.	37 / 3	
Part VIII Investments — Program Related. Complete if the organization answered	'Yes' to Form 990	N/A Part IV line 11c See Form 99	90 Part X line 13
(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end	
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, column (B) line 13.) ▶			
Part IX Other Assets. Complete if the organization answered	N/A	Dort IV line 11d See Form Of	00 Part V line 15
	scription	, raitiv, iiile iiu. See ruffii 95	(b) Book value
(1)	7011P11011		(3) Book value
			

(3) (4) (5) (6) (7) (8) (9) (10) **Total.** (Column (b) must equal Form 990, Part X, column (B), line 15.).....▶

Part X

Other Liabilities.
Complete if the organization answered 'Yes' to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25

(a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) Pension Liability	25,403,490.
(3) Refundable Advances	3,750,058.
(4)	
(5)	
(6)	
_ (7)	
(8)	
(9)	
(10)	
(11)	
Total. (Column (b) must equal Form 990, Part X, column (B) line 25.) ▶	29,153,548.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII.

Schedule D (Form 990) 2014 The Art Institute of Chicago 36	-216	57725 Page	4
Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Re Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.	eturn.		
1 Total revenue, gains, and other support per audited financial statements	1	283,586,161	
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a Net unrealized gains (losses) on investments			
b Donated services and use of facilities			
	-		
c Recoveries of prior year grants 2c d Other (Describe in Part XIII.) See Part XIII 2d -9,750,050.	•		
e Add lines 2a through 2d.	2 e	-26,648,376	
3 Subtract line 2e from line 1	3	310,234,537	
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:		010/101/001	Ť
a Investment expenses not included on Form 990, Part VIII, line 7b			
b Other (Describe in Part XIII.)	-		
c Add lines 4a and 4b.	4 c	2,560,693	2
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.).			
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per			<u>' •</u>
Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.	Netui		
1 Total expenses and losses per audited financial statements	1	292,988,038	3.
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:			_
a Donated services and use of facilities			
b Prior year adjustments			
c Other losses. 2c			
d Other (Describe in Part XIII.) See Part XIII 2d 10,036,732.			
e Add lines 2a through 2d.	2 e	10,918,224	1
2 Subtract line 2a from line 1	2	202 060 014	

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Part III, Line 1a - F/S Footnote For Art, Treasures, Etc.

4 Amounts included on Form 990, Part IX, line 25, but not on line 1:

a Investment expenses not included on Form 990, Part VIII, line 7b.....

5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)......

From Page 8 of the Institute's Audited Financial Statements: "Art Objects and Library Collections - The value of the art objects in the permanent collection, and the holdings of the libraries, are excluded from the Statements of Financial Position.

Additions to the permanent collection are made either by gifts, bequests, or through purchases using Institute acquisition funds. Institute acquisition funds may be classified as permanently restricted, for which only the income earned on principal

balances may be used for acquisitions; temporarily restricted, for which both the

Schedule **D** (Form 990) 2014

4 c

2,560,693

284,630,507

BAA

Schedule **D** (Form 990) 2014 The Art Institute of Chicago

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Page 5

Part XIII | Supplemental Information (continued)

Part III, Line 1a - F/S Footnote For Art, Treasures, Etc. (continued)

principal and earned income may be used for acquisitions; or unrestricted, representing funds designated by the Board to be used for acquisitions.

The withdrawal of works of art from the collection of the Institute is performed in accordance with a formal policy adopted in 1975 and last revised in fiscal year 2013. The objects are generally offered for sale at a public auction and the proceeds from such dispositions are classified as temporarily restricted for the purchase of works of art. All works of art and certain library collections are held for public exhibition, education, or research; are protected, kept unencumbered, cared for, and preserved; and are subject to strict organizational policies governing their use. The value of the Institute's permanent collection is not subject to reasonable estimation. Therefore, they are not included in the Statements of Financial Position."

Part III, Line 4 - Description Of Organization Collections & How Furthers Exempt Purpose

The Institute's permanent collection consists of art objects as well as the holdings of the libraries. All works of art and certain library collections are held for public exhibition, education, or research in furtherance of the Institute's exempt purpose.

Part V, Line 4 - Intended Uses Of Endowment Fund

The Institute establishes endowment funds for the purpose of investing assets in a manner that preserves the real value of the endowment principal and provides spendable funds that can be used to fulfill the purposes for which the endowments were established. The Institute's Executive Committee of the Board of Trustees determines the method to be used to appropriate endowment funds for expenditure. The Institute's spendable endowment payout formula is a controlled growth distribution formula. Depending upon market conditions and the needs and available resources of the Institute, appropriations for expenditure from individual endowments may be

temporarily suspended to facilitate preservation of the endowment or in excess of the

Schedule **D** (Form 990) 2014 The Art Institute of Chicago

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Page 5 Part XIII | Supplemental Information (continued)

Part V, Line 4 - Intended Uses Of Endowment Fund (continued)

spending policy as deemed prudent by the Executive Committee.

Part X - FIN 48 Footnote

From Page 11 of the Institute's Audited Financial Statements: "The Institute is a not-for-profit corporation exempt from federal income tax under Section 501(a) of the Internal Revenue Code, as an organization described in Section 501(c)(3); the Institute is similarly exempt from state income taxes. Despite the general exemption from income taxation, the Institute is subject to federal and state income tax at corporate rates on its unrelated business income.

Financial Accounting Standards Board Accounting Standards Codification ("ASC") 740, Income Taxes, prescribes a comprehensive model for how an institution should recognize, measure, present, and disclose in its financial statements uncertain tax positions that the institution has taken or expects to take on a tax return. For federal purposes, the Institute has reported federal net operating losses (NOLs) of approximately \$7.8 million for tax periods through June 30, 2014. The Institute does not have the ability to estimate the NOL through June 30, 2015, as the NOL calculation is reliant upon third-party information, which is not yet available. These NOLs will expire, if not utilized, between the years 2025 and 2033. Institute has not recorded a tax benefit for these NOLs for the years ended June 30, 2015 and 2014, respectively; because it is unlikely that the Institute will be able to realize the benefit." The financial statements did not report uncertain tax positions.

Schedule D. Part XI, Line 2d Other Revenue Included In F/S But Not Included On Form 990

Cost of Goods Sold	\$ 7,114,370.
Pension-Related Changes	-19,786,782.
Raffles	65,136.
Rental Expenses	1,073,401.
Special Events	1,783,825.
Total	-9,750,050.

BAA Schedule **D** (Form 990) 2014 TEEA3305L 08/25/14

Schedule **D** (Form 990) 2014 The Art Institute of Chicago

Part XIII | Supplemental Information (continued)

36-2167725

Page 5

Schedule D, Part XII, Line 2d Other Expenses And Losses Per Audited F/S

Cost of Goods Sold	\$ 7,114,370.
Direct Expenses - Raffles	65,136.
Direct Expenses - Special Events	1,783,825.
Rental Expenses	1,073,401.
	\$ 10,036,732.

BAA TEEA3305L 08/25/14 Schedule **D** (Form 990) 2014

SCHEDULE E (Form 990 or 990-EZ)

Schools

► Complete if the organization answered 'Yes' to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047 2014

Department of the Treasury Internal Revenue Service

► Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form 990.

Open to Public Inspection

The Art Institute of Chicago

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Pa	n i			
			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	Х	
2	catalogues, and other written communications with the public dealing with student admissions, programs,			
	and scholarships?	2	X	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If 'Yes,' please describe. If 'No,' please explain. If you need more space, use Part II.		V	
		3	X	
	The nondiscriminatory policy is publicized in a variety of materials, including the student bulletin, the course schedule issued each semester, initial marketing material, and the student handbook.			
4	Does the organization maintain the following?			
-	a Records indicating the racial composition of the student body, faculty, and administrative staff?	4 a	Х	
			21	
	b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4 b	Х	
	•		71	
	c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4 c	Х	
	d Copies of all material used by the organization or on its behalf to solicit contributions?	4 d		
	If you answered 'No' to any of the above, please explain. If you need more space, use Part II.		71	
5	Does the organization discriminate by race in any way with respect to:			
	a Students' rights or privileges?	5 a		Х
	-			21
	b Admissions policies?	5 b		Х
	c Employment of faculty or administrative staff?	5 c		Χ
	d Scholarships or other financial assistance?	5 d		X
	e Educational policies?	_		.,
	e Educational policies?	5 e		Х
	f Use of facilities?	5 f		Х
	- 050 01 Iddillido5	31		Λ
	g Athletic programs?	5 g		Х
	h Other extracurricular activities?	5 h		Χ
	If you answered 'Yes' to any of the above, please explain. If you need more space, use Part II.			
6	a Does the organization receive any financial aid or assistance from a governmental agency?	6a	Χ	
	b Has the organization's right to such aid ever been revoked or suspended?	6 b		X
	If you answered 'Yes' to either line 6a or line 6b, explain on Part II. See Part II			
7				
	4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If	7	v	

Schedule **E** (Form 990 or 990-EZ) (2014) The Art Institute of Chicago

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Page 2

Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

Schedule E, Line 6 - Explanation of Aid or Assistance from Governmental Agency

Part I, Line 6a - The Institute receives federal financial aid funding from the Department of Education under the following programs:

Federal Pell Grant Program

Federal Supplemental Educational Opportunity Grants Program

Federal Work Study Program

Schedule F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered 'Yes' on Form 990, Part IV, line 14b, 15, or 16.

 Attach to Form 990.
 Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990. OMB No. 1545-0047

2014

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Employer identification number

The Art Institute of Chicago 36–2167725

Part I General Information on Activities Outside the United States. Complete if the organization answered 'Yes'

	on Form 990, Part IV, line 14b.
1	For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No
2	For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) EUROPE			PROGRAM SERVICES	EXHIBITIONS	487,860.
(2) NORTH AMERICA			PROGRAM SERVICES	EXHIBITIONS	76,026.
(3) SOUTH ASIA			PROGRAM SERVICES	EXHIBITIONS	119,064.
EAST ASIA AND THE (4) PACIFIC			PROGRAM SERVICES	EXHIBITIONS	5,158.
RUSSIA AND THE NEWLY (5) INDEPEND			PROGRAM SERVICES	EXHIBITIONS	5,235.
(6) SOUTH AMERICA			PROGRAM SERVICES	EXHIBITIONS	5,602.
(7) EUROPE			PROGRAM SERVICES	RESEARCH	225,669.
(8) NORTH AMERICA			PROGRAM SERVICES	RESEARCH	5,003.
(9) SOUT ASIA			PROGRAM SERVICES	RESEARCH	44,540.
EAST ASIA AND THE (10) PACIFIC			PROGRAM SERVICES	RESEARCH	7,255.
RUSSIA AND THE NEWLY (11) INDEPEND			PROGRAM SERVICES	RESEARCH	1,221.
(12) SOUTH AMERICA			PROGRAM SERVICES	RESEARCH	9,946.
(13) SUB-SAHARAN AFRICA			PROGRAM SERVICES	RESEARCH	5,583.
(14) EUROPE			PROGRAM SERVICES	STUDY TRIPS	175,810.
(15) NORTH AMERICA			PROGRAM SERVICES	STUDY TRIPS	23,224.
(16) SOUTH ASIA			PROGRAM SERVICES	STUDY TRIPS	30,948.
EAST ASIA AND THE (17) PACIFIC			PROGRAM SERVICES	STUDY TRIPS	38,002.
3 a Sub-total					1,266,146.
b Total from continuation sheets to Part I					322,450,761.
c Totals (add lines 3a and 3b)	O Act Notice con th	0			323,716,907.

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule **F** (Form 990) 2014

Schedule **F** (Form 990) 2014 The Art Institute of Chicago

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Page 2

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered 'Yes' on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which	
	the grantee or counsel has provided a section 501(c)(3) equivalency letter	>
3	Enter total number of other organizations or entities	•

BAA

Schedule **F** (Form 990) 2014

Schedule **F** (Form 990) 2014 The Art Institute of Chicago

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Page 3

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered 'Yes' on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non- cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
<u>(</u> 10)							
<u>(11)</u>							
<u>(12)</u>							
<u>(13)</u>							
(14)							
(15)							
(16)							
(17)							
(18)							(5, 000) 2016
BAA						Schedule F	(Form 990) 2014

Schedule **F** (Form 990) 2014 The Art Institute of Chicago 36-2167725 Page **4**

Pai	t IV	Foreign Forms		
1	organi	te organization a U.S. transferor of property to a foreign corporation during the tax year? If 'Yes,' the ization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign ration (see Instructions for Form 926).	XYes	No
2	require Foreig	e organization have an interest in a foreign trust during the tax year? If 'Yes,' the organization may be ed to file Form 3520, Annual Return To Report Transactions with Foreign Trusts and Receipt of Certain in Gifts, and/or Form 3520-A Annual Information Return of Foreign Trust With a U.S. Owner (see citions for Forms 3520 and 3520-A; do not file with Form 990)	Yes	X No
3	organi	e organization have an ownership interest in a foreign corporation during the tax year? If 'Yes,' the ization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain in Corporations (see Instructions for Form 5471).	XYes	No
4	electin Return	ne organization a direct or indirect shareholder of a passive foreign investment company or a qualified g fund during the tax year? If 'Yes,' the organization may be required to file Form 8621, Information by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see ctions for Form 8621).	X Yes	No
5	organi	e organization have an ownership interest in a foreign partnership during the tax year? If 'Yes,' the ization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign erships (see Instructions for Form 8865)	XYes	No
6	If 'Yes,	e organization have any operations in or related to any boycotting countries during the tax year? ,' the organization may be required to file Form 5713, International Boycott Report (see Instructions rm 5713; do not file with Form 990)	Yes	X No

BAA TEEA3505L 06/16/13 Schedule **F** (Form 990) 2014

Schedule **F** (Form 990) 2014 The Art Institute of Chicago

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Page 5

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

BAA TEEA3504L 08/18/14 Schedule **F** (Form 990) 2014

Continuation Sheet for Schedule F (Form 990)

► Attach to Form 990 to list additional information for Schedule F (Form 990) Part I, line 3; Part II, line 1; or Part III.
► See instructions for Schedule F (Form 990).

2014

Continuation Page 1 of 2

Name of the organization

Employer identification number

The Art Institute of Chicago

36-2167725

(a) Region	(b) Number of	(c) Number of	(d) Activities conducted in	(e) If activity listed in	(f) Total
	offices in the region	employees, agents and independent contractors in region	region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(d) is a program service, describe specific type of service(s) in region	expenditures for and investments in region
SUB-SAHARAN AFRICA			PROGRAM SERVICES	STUDY TRIPS	40
CENTRAL AMERICA & CARIBBEAN			PROGRAM SERVICES	STUDY TRIPS	1,48
EUROPE			PROGRAM SERVICES	RECRUITING	14,95
NORTH AMERICA			PROGRAM SERVICES	RECRUITING	15,35
SOUTH ASIA			PROGRAM SERVICES	RECRUITING	11,97
EAST ASIA AND THE PACFIC			PROGRAM SERVICES	RECRUITING	98,90
SOUTH AMERICA MIDDLE EAST AND NORTH			PROGRAM SERVICES	RECRUITING	11,69
AFRICA			PROGRAM SERVICES	RECRUITING CONF, LECTURES,	2,05
EUROPE			PROGRAM SERVICES	OTHER EDUCAT CONF, LECTURES,	54,01
NORTH AMERICA EAST ASIA AND THE			PROGRAM SERVICES	OTHER EDUCAT CONF, LECTURES,	21,23
PACIFIC RUSSIA AND THE NEWLY			PROGRAM SERVICES	OTHER EDUCAT CONF, LECTURES,	18,72
INDEPEND			PROGRAM SERVICES	OTHER EDUCAT CONF, LECTURES,	17
SUB-SAHARAN AFRICA CENTRAL AMERICA &			PROGRAM SERVICES	OTHER EDUCAT CONF, LECTURES,	33
CARIBBEAN EUROPE			PROGRAM SERVICES PROGRAM SERVICES	OTHER EDUCAT SAIC EXHIBITIONS	4,46 19,32
SOUTH ASIA			PROGRAM SERVICES	SAIC EXHIBITIONS	4,68
EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	SAIC EXHIBITIONS	12,55
EUROPE			PROGRAM SERVICES	MEMBER TRAVEL	21,43
NORTH AMERICA			PROGRAM SERVICES	MEMBER TRAVEL	5,73
EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	MEMBER TRAVEL	5,22
SUB-SAHARAN AFRICA			PROGRAM SERVICES	MEMBER TRAVEL MARKETING/PUBLIC	1,91
EUROPE			PROGRAM SERVICES	RELATIONS MARKETING/PUBLIC	3,43
NORTH AMERICA			PROGRAM SERVICES	RELATIONS	42
otals	0	0			330,49

Schedule F Cont (Form 990) 2014

Continuation Sheet for Schedule F (Form 990)

► Attach to Form 990 to list additional information for Schedule F (Form 990) Part I, line 3; Part II, line 1; or Part III.
► See instructions for Schedule F (Form 990).

2014

Continuation Page 2 of 2

Name of the organization

Employer identification number

The Art Institute of Chicago 36-2167725

Part I Continuation of A	Activities per R	egion. (Sched	dule F (Form 990), Part I,	, line 3)	
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
EAST ASIA AND THE				MARKETING/PUBLIC	
PACIFIC			PROGRAM SERVICES	RELATIONS	3,628.
CENTRAL AMERICA &					
CARIBBEAN			PASSIVE INVESTMENTS	N/A	321,452,642.
EUROPE			PASSIVE INVESTMENTS	N/A	663,994.
Totals	. 0	0			322,120,264.

Schedule F Cont (Form 990) 2014

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered 'Yes' to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047 2014

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ. Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization

Employer identification number The Art Institute of Chicago 36-2167725 **Fundraising Activities.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations e X Solicitation of non-government grants а b Internet and email solicitations f Solicitation of government grants Phone solicitations Special fundraising events C g In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? X Yes No **b** If 'Yes,' list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (i) Name and address of individual (ii) Activity (vi) Amount paid to (or retained by) (iv) Gross receipts (v) Amount paid to (iii) Did fundraiser or entity (fundraiser) (or retained by) have custody or control of contributions? from activity fundraiser listed in organization column (i) Yes No SD&A Teleservs 5757 W. Century Los Angele CA Telemarket 1 ing Χ 159,161 52,966. 212,127 2 3 4 5 6 7 8 9 10 Total. 212,127 159,161 52,966. List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing. IL AL AK CA CO DC FL KS KY MD MA MI MS NH NV NJ NY ND OH OK OR SC UT VA WI WA

Schedule G (Form 990 or 990-EZ) 2014 The Art Institute of Chicago 36-2167725 Fundraising Events. Complete if the organization answered 'Yes' to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (d) Total events (a) Event #1 **(b)** Event #2 (c) Other events (add column (a) The Walk Women's Board 10 through column (c) (event type) (event type) (total number) REVENUE 1 Gross receipts..... 1,750,505 632,655. 1,838,908. 4,222,068. 2 Less: Contributions..... 1,671,530 514,645. 1,368,064 3,554,239. **3** Gross income (line 1 minus line 2)..... 78,975 118,010 470,844 667,829. Cash prizes..... Rent/facility costs..... Other direct expenses..... 609,613. 406,431. 767,782. 1,783,826. 10 Direct expense summary. Add lines 4 through 9 in column (d)..... 1,783,826. Net income summary. Subtract line 10 from line 3, column (d)..... -1,115,997. Gaming. Complete if the organization answered 'Yes' to Form 990, Part IV, line 19, or reported more than Part III \$15,000 on Form 990-EZ, line 6a. (a) Bingo (b) Pull tabs/Instant (c) Other gaming (d) Total gaming bingo/progressive bingo (add column (a) through column (c)) REVENUE Gross revenue..... 26,045. 26,045. 2 Cash prizes..... D X P E N C T S Rent/facility costs..... Other direct expenses..... 65,136. 65,136. Yes 0 % Yes 0 % X Yes 100 % X No Χ No No 65,136. -39,091.9 Enter the state(s) in which the organization conducts gaming activities: IL a Is the organization licensed to conduct gaming activities in each of these states? No **b** If 'No,' explain:

Yes

b If 'Yes,' explain:

10 a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?.....

Schedule G (Form 990 or 990-EZ) 2014 The Art Institute of Chicago 11 Does the organization operate gaming activities with nonmembers?	36-2167725	Page 3
11 Does the organization operate gaming activities with nonmembers?	X Yes	No
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity for administer charitable gaming?		X No
13 Indicate the percentage of gaming activity conducted in: a The organization's facility		60.0 % 40.0 %
14 Enter the name and address of the person who prepares the organization's gaming/special events books ar		40.0
Name ► Alison Sowden		
Address • 111 South Michigan Avenue, Chicago, IL 60603		
15 a Does the organization have a contact with a third party from whom the organization receives gamin b If 'Yes,' enter the amount of gaming revenue received by the organization ▶ \$ of gaming revenue retained by the third party ▶ \$ c If 'Yes,' enter name and address of the third party:		S X No
Name ►		
Address ►		i
16 Gaming manager information:		
Name ► Courtney Bates, Dionne Smith, Jamie Summers		
Gaming manager compensation ► \$		
Description of services provided <u>No employee is compensated as gaming mo</u>	<u> </u>	
☐ Director/officer ☐ Employee ☐ Independent contractor		
17 Mandatory distributions		
a Is the organization required under state law to make charitable distributions from the gaming proceeds to restate gaming license?	etain the	s X No
b Enter the amount of distributions required under state law to be distributed to other exempt organizations or organization's own exempt activities during the tax year ► \$	spent in the	
Part IV Supplemental Information. Provide the explanations required by Part I, line and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also pro information (see instructions).	: 2b, columns (iii) and vide any additional	(v),

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered 'Yes' to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

2014

OMB No. 1545-0047

Open to Public

Internal Revenue Service

Department of the Treasury ► Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Inspection Name of the organization Employer identification number 36-2167725 The Art Institute of Chicago Part I General Information on Grants and Assistance 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? X Yes No 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. See Part TV Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered 'Yes' to Form 990. Part IV. line 21 for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. 1 (a) Name and address of organization (b) EIN (c) IRC section if applicable (f) Method of valuation (book, FMV, appraisal, (d) Amount of cash grant (e) Amount of non-cash (a) Description of (h) Purpose of grant or assistance (3) (5)

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table...... 3 Enter total number of other organizations listed in the line 1 table.

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2014)

Schedule I (Form 990) (2014) The Art Institute of Chicago

36-2167725

Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered 'Yes' to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
Student Scholarships and	2 222	00 000 000) /2	27.72
1 Stipends	3,332	38,370,282.		N/A	N/A
2 Faculty Enrichment Grants	53	94,604.		N/A	N/A
3					
4					
5					
6					
7					

Part IV | **Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Part I, Line 2 - Procedures for Monitoring Use of Grants Funds in U.S.

Scholarships and stipends are available to undergraduate students and graduate students through the admissions process. Once awarded, depending on the type of aid, payment is credited to either the student account or directly to the student. All payments are monitored and approved by the Financial Services department before payment is applied or paid to the student. All students receiving scholarships and stipends have been selected on a non-discriminatory basis.

Faculty enrichment grant opportunities are available to full-time and part-time faculty teaching in a degree program. Selections are based on the merit of the proposal and reviewed by members of a selection committee. Payments are monitored by

the Dean's office and all payments are approved by the Vice Provost and School

Schedule I (Form 990) (2014)

2014	Schedule I, Part IV - Supplemental Information	Page 3
Client 11111111	The Art Institute of Chicago	36-2167725
5/13/16		01:05PM
Part I, Line 2 - Pi	rocedures for Monitoring Use of Grants Funds in U.S. (continued)	
Finance depar	tment before payment is made.	

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered 'Yes' on Form 990, Part IV, line 23.

▶ Attach to Form 990.

► Attach to Form 990.
► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

The Art Institute of Chicago

Employer identification number

36-2167725

Pai	rt I Questions Regarding Compensation			
			Yes	No
1 :	a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III Part III			
	X First-class or charter travel Housing allowance or residence for personal use			
	X Travel for companions Payments for business use of personal residence			
	X Tax indemnification and gross-up payments X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
l	b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If 'No,' complete Part III to explain	1 b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization:			
;	a Receive a severance payment or change-of-control payment?	4 a	Χ	
	b Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4 b	X	
(c Participate in, or receive payment from, an equity-based compensation arrangement?	4 c		X
	If 'Yes' to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Part III			
	Only section 501(c)(3) 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
i	a The organization?	5 a		Х
	b Any related organization?	5 b		X
	If 'Yes' to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
i	a The organization?	6 a		Х
ı	b Any related organization?	6 b		Х
	If 'Yes' to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If 'Yes,' describe in Part III.	7		Х
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If 'Yes,' describe in Part III	8		Х
9	If 'Yes' to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9		

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2014

Schedule J (Form 990) 2014 The Art Institute of Chicago

36-2167725

Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement	(D) Nontaxable	(E) Total of	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus and incentive compensation	(iii) Other reportable compensation	and other deferred compensation	benefits	columns(B)(i)-(D)	in column (B) reported as deferred in prior Form 990
	(i)	504,516.	0.	132,653.	722,000.	20,044.	1,379,213.	0.
1 Pres & Dir, Mus	(ii)	0.	0.	0.	0.	0.	$\overline{0}$.	0.
Julia Getzels	(i)	368,755.	0.	21,804.	117,000.	25,641.	533,200.	0.
2 EVP & Gen Couns	(ii)	0.	0.	0.	0.	0.	0.	0.
Alison Sowden	(i)	219,733.	0.	18,630.	18,375.	24,424.	281,162.	0.
3 EVP & CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
Walter Massey	(i)	525,433.	<u> </u>	40,280.	23,903.	12.	589,628.	0.
4 President, Sch	(ii)	0.	0.	0.	0.	0.	0.	0.
David Thurm	(i)	415,695.	<u> </u>	60,458.	<u>23,400.</u>	28,101.	<u>527,654.</u>	0.
5 COO Museum	(ii)	0.	0.	0.	0.	0.	0.	0.
Elissa Tenny	(i)	310,274.	<u> </u>	7,725.	<u>57,686.</u>	18,145.	<u>393,830.</u>	0.
6 Provost/SVP Acad Affairs	(ii)	0.	0.	0.	0.	0.	0.	0.
Elizabeth Grainer	(i)	192,853.	<u> </u>	1,159.	144,000.	10,141.	<u>348,153.</u>	0.
7 VP of Aux Ops	(ii)	0.	0.	0.	0.	0.	0.	0.
Lisa Wainwright	(i)	234,442.	<u> </u>	528.	<u>21,780.</u>	21 <u>,</u> 783.	<u>278,533.</u>	0.
<pre>8 Faculty Dean/VP Acad Admin</pre>	(ii)	0.	0.	0.	0.	0.	0.	0.
Rose Milkowski	(i)	<u>195,489.</u>	<u> </u>	267.	<u>17,850.</u>	<u>3,595.</u>	217,201.	0.
9 VP for Enrollment Mgmt	(ii)	0.	0.	0.	0.	0.	0.	0.
Brian Esker	(i)	<u>194,541.</u>	<u> </u>	17,960.	75,000.	11,901.	<u>299,402.</u>	0.
10 VP of Finance and Admin SAIC	(ii)	0.	0.	0.	0.	0.	0.	0.
Tom Buechele	(i)	<u>182,229.</u>	<u> </u>	1,266.	<u>65,000.</u>	24 <u>,</u> 935.	<u>273,430.</u>	0.
11 VP for Campus Operations	(ii)	0.	0.	0.	0.	0.	0.	0.
Martha Tedeschi	(i)	195,836.	<u> </u>	1,749.	<u> 168,000.</u>	26 , 155.	<u>391,740.</u>	0.
12 Deputy Director for Art & Research	(ii)	0.	0.	0.	0.	0.	0.	0.
Michael Nicolai	(i)	190,111.	<u> </u>	<u>19,440.</u>	<u>49,000.</u>	<u>29,675.</u>	<u>288,226.</u>	0.
13 VP for Human Resources	(ii)	0.	0.	0.	0.	0.	0.	0.
Eve Jeffers	(i)	407,025.	<u> </u>	15,720.	<u>23,400.</u>	23,385.	<u>469,530.</u>	0.
14 VP for Museum Development	(ii)	0.	0.	0.	0.	0.	0.	0.
Gordon Montgomery	(i)	<u>270,383.</u>	<u> </u>	1,274.	<u>23,400.</u>	<u>27,143.</u>	<u>322,200.</u>	0.
15 VP of Marketing	(ii)	0.	0.	0.	0.	0.	0.	0.
Eugene Adams	(i)	205,205.	<u> </u>	<u>_1,047.</u>	<u>98,000.</u>	27 <u>,445</u> .	<u>331,697.</u>	0.
16 VP of IS/CIO	(ii)	0.	0.	0.	0.	0.	0.	0.

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TEEA4102L 06/19/14

Schedule J (Form 990) 2014 The Art Institute of Chicago

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Page 3

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Part 1, Line 1a - Relevant Information Regarding Compensation Benefits

First class travel is allowed under limited circumstances as set forth in the travel policy. The Presidents of the Museum and the School are allowed to have their partners accompany them on business trips if their presence is necessary for a specific, bona fide purpose of the Institute.

The President of the School's employment contract allows for reimbursement for up to \$5,000 annually for fees and membership dues for athletic, social, or other clubs used for personal, non-business purposes. The annual amounts reimbursed are reported as taxable compensation.

The Provost/Senior Vice President for Academic Affairs received payment for tuition assistance. The tuition assistance was grossed-up for applicable taxes. The tuition assistance and gross-up were both addressed in the individual employment contract.

Part I, Line 4 - Received Severance, Supplemental NQ Retirement, Equity-Based Compensation

The following individual received a severance payment:

Dorothy Schroeder amount paid in calendar year 2014 of \$83,532

As noted in page 27 of the audited financial statements, a supplemental nonqualified

Schedule J (Form 990) 2014 The Art Institute of Chicago

36-2167725

Page 3

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Part I, Line 4 - Received Severance, Supplemental NQ Retirement, Equity-Based Compensation (continued)

retirement plan exists for the benefit of a select group of management or highly compensated employees whose benefits under other Institute qualified retirement plans are limited by the IRS. Employees are eligible if their compensation for a plan year is in excess of IRS limits under Code Section 401(a)(17), if they received a benefit accrual or employer contribution under other Institute qualified plans, and if they have not voluntarily terminated employment prior to the first business day following the plan year. Benefits are calculated based on the excess of benefits that would be provided under Institute qualified plans if IRS compensation limits did not exist. The following individuals received payments under the supplemental retirement plan:

Douglas Druick amount paid in calendar year 2014 of \$100,000

Julia E. Getzels amount paid in calendar year 2014 of \$20,117

David Thurm amount paid in calendar year 2014 of \$35,985

Elissa Tenny amount paid in calendar year 2014 of \$4,292

Gordon Montgomery amount paid in calendar year 2014 of \$857

BAA Schedule J (Form 990) 2014

Continuation Sheet for Schedule J (Form 990)

2014

Continuation Page 1 of 1

Name of the organization

The Art Institute of Chicago

36-2167725

	45.00	s, rey Employ	ees, and Highe	st compensa	ted Employees		art II)	
(A) Name and Title		(i) Base compensation	of W-2 and/or 1099-MIS (ii) Bonus & incentive compensation	SC compensation (iii) Other reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i) – (D)	(F) Compensation in column (B) reported as deferred in prior Form 990
Judith Kirshner	(i)	206,305.	0.	<u>1,323.</u>	15,519.	1,470.	224,617.	0.
Dpty Dir, Educ	(ii)	0.	0.	0.	0.	0.	0.	0.
Patricia Lawson	(i)	<u>186,218.</u>	50 <u>,</u> 000.	<u>18,140.</u>	<u>57,000.</u>	<u>11,943.</u>	<u>323,301.</u>	<u>37,500.</u>
Controller	(ii)	0.	0.	0.	0.	0.	0.	0.
Dorothy Schroeder	(i)	<u>126,925.</u>	<u> </u>	<u>84,111.</u>	<u>325,000.</u>	<u>8,853.</u>	<u>544,889.</u>	<u> </u>
VP, Exhibitions	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	L		L]	L]	L
	(ii)							
	(i)	L		L		L		L
	(ii)							[
	(i)							
	(ii)	Γ]]	Γ
	(i)							
	(ii)	[]			1		1	T
	(i)							
	(ii)]			†
	(i)							
	(ii)				1			†
	(i)							
	(ii)				1			†
	(i)							
	(ii)				1			†
	(i)							
	(ii)				1			†
	(i)							
	(ii)							
	(i)							
	(ii)				1	 		†
	(i)							
	(ii)				1			
	(i)							
	(ii)				1			†

TEEA4201L 06/19/14

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Complete if the organization answered 'Yes' on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization Employer identification number The Art Institute of Chicago 36-2167725 Part I Bond Issues (b) Issuer EIN (c) CUSIP # (d) Date issued (f) Description of purpose (a) Issuer Name (e) Issue price (g) Defeased **(h)** On (i) Pooled behalf of financing issuer Yes No Yes No Yes No Χ IL Finance Authority 86-1091967 45200FVM8 3/26/2009 139,158,000. Constr./Renov. Museum Facil. IL Finance Authority 86-1091967 45200F3N7 6/09/2010 113,537,854. See Part VI Χ Χ Χ X Χ Χ IL Finance Authority 86-1091967 45203HMP4 10/18/2012 66,292,422. See Part VI D Part II Proceeds В C Α D 1 Amount of bonds retired..... 80,000,000 60,595,000 24,010,000 2 Amount of bonds legally defeased 3 Total proceeds of issue 139, 158, 000 113,537,854 66,292,422 4 Gross proceeds in reserve funds..... 5 Capitalized interest from proceeds..... 6 Proceeds in refunding escrows 9 Working capital expenditures from proceeds..... 5,986. 10 Capital expenditures from proceeds..... 139, 158, 000 11 Other spent proceeds..... 113,531,868 66,292,422 12 Other unspent proceeds. 2009 Year of substantial completion. Yes No Yes No Yes No Yes No **14** Were the bonds issued as part of a current refunding issue?..... Χ Χ Χ Χ Χ Χ **16** Has the final allocation of proceeds been made?.... Χ Χ Χ Does the organization maintain adequate books and records to support the final allocation of proceeds?.... Χ Χ Χ Private Business Use Α В C D Yes Nο Yes Nο Yes Nο Yes No Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? Χ Χ Are there any lease arrangements that may result in private business use of bond-financed property? Χ Χ

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule **K** (Form 990) 2014

36-2167725

Schedule K (Form 990) 2014 The Art Institute of Chicago

Part III Private Business Use (Continued)

		Α		В		С		D
	Yes	No	Yes	No	Yes	No	Yes	No
3a Are there any management or service contracts that may result in private business use of bond-financed property?		X				Х		
b If 'Yes' to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of bond-financed property?		Х				Х		
d If 'Yes' to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0.000%		9	5	0.000%		•
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government.	-	0.000%		8		0.000%		
6 Total of lines 4 and 5		0.000%		8	5	0.000%		
7 Does the bond issue meet the private security or payment test?		X				Х		
8 a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		Х				Х		
b If 'Yes', to line 8a, enter the percentage of bond-financed property sold or disposed of		%		90	5	%		•
c If 'Yes' to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	. X				X			
art IV Arbitrage		•						
		Α		В		С		D
	Yes	No	Yes	No	Yes	No	Yes	No
Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		Х		X		
2 If 'No' to line 1, did the following apply?	•							<u> </u>
a Rebate not due yet?		Х		Х	Х			
b Exception to rebate?	. X			X	1	Х		
c No rebate due?		Х	Х	11		X		
If 'Yes' to line 2c, provide in Part VI the date the rebate computation was performed.								
3 Is the bond issue a variable rate issue?	. X			Х	1	Х		
4 a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		Х		X		
b Name of provider	N/A	•	N/A	•	N/A	•		*
c Term of hedge.								
d Was the hedge superintegrated?								
e Was the hedge terminated?							-	

BAA

Page 2

Schedule K (Form 990) 2014 The Art Institute of Chicago

36-2167725

Page 3

No

Part IV Arbitrage (Continued)								
-		A		В		С)
	Yes	No	Yes	No	Yes	No	Yes	No
5 a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		Х		Х		
b Name of provider	N/A	•	N/A	-	N/A			
c Term of GIC.								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х		Х		Х		
7 Has the organization established written procedures to monitor the requirements of section 148 ?	Х		Х		Х			

Part V | Procedures To Undertake Corrective Action

В С D Α Has the organization established written procedures to ensure that violations of federal tax Yes No Yes No Yes No Yes requirements are timely identified and corrected through the voluntary closing agreement program Χ Χ Χ

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Additional Information

Part I, Line B, Column(f)-Description of Purpose-Refund 10/15/1992 Bonds, Refund 2/23/1995 Bonds, Refund 3/27/1996 Bonds, and Advance Refund Portion of 2/9/2000 Series 2000A Bonds.

Part I, Line C, Column(f)-Description of Purpose-Advance Refund Portions of 3/18/1998 Series 1998A Bonds, 2/9/2000 Series 2000A Bonds, 7/9/2003 Series 2003A Bonds, and 5/20/2010 Series 2010B Bonds.

Part II, Lines 9 and 11, Column B - These amounts differ slightly from what was shown on the 8038 Form that was filed for the bonds.

Part IV, Line 2c- Based on the rebate computation completed on 7/24/2015, no rebate is due.

Part IV, Line 3, Column A- A portion of the Series 2009 Bonds were originally variable rate as shown on the 8038 Form; however, this variable rate portion has been refunded, so the remaining bonds are fixed rate.

Part IV, Line 6, Columns B & C- This question is being answered without regard to yield-restricted advance refunding escrow financed with proceeds of the bonds.

BAA TEEA4401L 08/18/14 Schedule **K** (Form 990) 2014

SCHEDULE M (Form 990)

Noncash Contributions

► Complete if the organizations answered 'Yes' on Form 990, Part IV, lines 29 or 30.

OMB No. 1545-0047

Open To Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

The Art Institute of Chicago

► Attach to Form 990.

Employer identification number 36-2167725

Types of Property Part I (a) (b) (c) (d) Method of determining noncash contribution amounts Chèck if Number of Noncash contribution applicable contributions or amounts reported on Form 990, items contributed Part VIII, line 1g Art — Works of art..... Χ 2,804 See Part II Art — Historical treasures..... Art — Fractional interests..... Χ 0 See Part II X Books and publications..... 4 15,860. **FMV** 5 Clothing and household goods..... 6 7 Boats and planes..... 8 Intellectual property..... 9 Χ 11,102,623. 185 FMV Securities - Closely held stock..... Securities - Partnership, LLC, or trust interests. 11 Securities - Miscellaneous..... Qualified conservation contribution -13 Qualified conservation contribution — Other. 14 15 Real estate - Commercial..... 16 17 Real estate – Other..... 18 19 Food inventory..... 20 Taxidermy..... 21 Historical artifacts.... Scientific specimens..... 23 24 Archeological artifacts..... 25 (Dept'l Supplies 22 54,104. FMV 26 (<u>Special Events</u> Χ Other ► 225 382,269. FMV 27 (Airfare____ Χ 163 80,085. FMV 28 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement 29 55 Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?..... 30 a **b** If 'Yes,' describe the arrangement in Part II. 31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? . . . Χ 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?..... 32 a Χ **b** If 'Yes.' describe in Part II. See Part II 33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked,

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

describe in Part II.

Schedule M (Form 990) (2014)

See Part II

Schedule M (Form 990) (2014) The Art Institute of Chicago

36-2167725

Page 2

Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Part I, Line 32 - Hire and Use of Third Parties

The Institute utilizes its investment custodian Northern Trust to receive and sell stock gifts made to the organization.

Part II, Line 33 - Revenue Not Reported in Column C

The Institute does not capitalize its collection items nor report contributions of collection items as revenue as permitted under generally accepted accounting principles. In fiscal year 2015, the School accepted a gift of 2270 works from the estate of a donor.

Schedule M - Additional Information

Schedule M, Part I, Column (b) discloses the number of contributions received for Securities and the number of items contributed for all other types of property.

BAA TEEA4602L 08/18/14 Schedule M (Form 990) (2014)

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

The Art Institute of Chicago

Employer identification number

36-2167725

Form 990, Part V, Line 7g

The Institute is not required to file Form 8899. The Institute receives contributions of intellectual property from time to time, however, the type of property contributed does not meet the definition of "qualified intellectual property" for Form 8899 filing purposes.

Form 990, Part V, Line 7h

Form 1098-C is not applicable to the Institute.

Form 990, Part VII, Line 1a, Column B

The amount of hours per week devoted to position has been noted as 1 hour for all Trustees. The amount of hours per week devoted by Trustees varies depending on the position held and the committees the Trustee devotes time to.

Schedule B, Special Rules, Box 1

The Art Institute of Chicago is exempt under two categories listed in Schedule A Part I, box 2 which describes a school, section 170(b)(1)(A)(ii) and box 7 which describes an organization that normally receives a substantial part of its support from a governmental unit or from the general public, Section 170(b)(1)(A)(vi). The Art Institute of Chicago has selected box 2, because per instructions only one applicable box should be checked. Because the Institute is also exempt under Schedule A Part I box 7, Schedule B Parts I and II have been completed under the Special Rules Box 1 as the Institute has met the 33 1/3% support test of the regulations under sections 509(a)(1)/170(b)(1)(A)(vi).

Form 990, Part III, Line 1 - Organization Mission

The purposes for which The Art Institute of Chicago is formed are: to found, build, maintain and operate museums, schools, and libraries of art and theatres; to provide support facilities in connection therewith; to conduct appropriate activities conducive to the artistic development of the region; and to conduct and participate

Schedule O (Form 990 or 990-EZ) 2014

Name of the organization

Employer identification number

Page 2

The Art Institute of Chicago

36-2167725

Form 990, Part III, Line 1 - Organization Mission

in activities of national and international significance;

To form, conserve, research, publish, and exhibit a permanent collection of objects of art of all kinds, to present temporary exhibitions including loaned objects of art of all kinds, and to cultivate and extend the arts by appropriate means;

To establish and conduct comprehensive programs of education, including preparation of visual artists, teachers of art, and designers; to provide education services in written, spoken and media formats;

To provide lectures, instruction and entertainment, including dramatic, film and musical performances of all kinds, which complement and further the general purposes of the Institute;

To receive in trust property of all kinds and to exercise all necessary powers as trustee for such trust estates whose objects are related to the furtherance of the general purposes of the Institute or for the establishment or maintenance of works of art.

Form 990, Part VI, Line 2 - Business or Family Relationship of Officers, Directors, Etc.

A business relationship exists between Officer Walter E. Massey and Trustee Cary D. McMillan. Business relationships exist between the following Trustees: Thomas J. Pritzker, Kenneth Griffin, Andrew Rosenfield, and Byron Trott; Thomas J. Pritzker and Samuel M. Mencoff; Thomas J. Pritzker and Matthew Gibson; Thomas J. Pritzker and Cary D. McMillan; Thomas J. Pritzker and Byron Trott; Thomas J. Pritzker and William M. Daley; Samuel M. Mencoff and A. Steven Crown; Byron Trott and Joseph Mansueto; Kenneth C. Griffin and James A. Gordon; Anne R. Pramaggiore, Joseph P. Gromacki, and Caryn Harris; A. Steven Crown and Anne Pramaggiore; A. Steven Crown and Robert M. Levy; Jay Frederick Krehbiel and Frederick H. Waddell; Fred Eychaner and Byron Trott; Sarah Nava Garvey and Eric T. McKissack.

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Form 990, Part VI, Line 11b - Form 990 Review Process

A full version of the Form 990 is reviewed in detail by the Institute's Audit Committee before filing with the Internal Revenue Service, including Schedule B-Schedule of Contributors. The Board of Trustees is provided a copy of the public disclosure version of the Form 990 before it is filed with the Internal Revenue Service. Schedule B is made available to the Board of Trustees upon request, however, a copy is not widely distributed.

Form 990, Part VI, Line 12c - Explanation of Monitoring and Enforcement of Conflicts

Under the Institute's Conflict of Interest Policy, all members of the Board of Trustees, Board of Governors, and Standing and Advisory Committees, and all officers and assistant officers of the Institute (collectively known as "Related Parties") must act in the best interests of the Institute, without regard to their business, family, or personal activities and concerns. If a Related Party believes he or she has an actual or potential financial conflict of interest, the Related Party shall immediately disclose such conflict to the Chairman of the Board and to the Institute's General Counsel. The Related Party may not vote on, approve, or recommend any action or matter in which he or she has an actual or potential conflict of interest. The Related Party shall not be counted for purposes of determining whether there is a quorum. Financial interests or other activities that would constitute a conflict of interest if undertaken by a Related Party also constitute a conflict of interest if undertaken by an immediate family member of the Related Party and must be disclosed by the Related Party. The policy is distributed annually to all Related Parties. All voting Trustees, members of the Board of Governors, members of standing committees, Officers, and Vice Presidents are required to attest annually to their familiarity with this policy and to provide any information the Institute deems relevant concerning any possible conflicts of The annual conflict of interest replies are logged and monitored by the

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Form 990, Part VI, Line 12c - Explanation of Monitoring and Enforcement of Conflicts (continued)

Institute's General Counsel's office.

Form 990, Part VI, Line 15b - Compensation Review & Approval Process - Officers & Key Employees

The Institute's Executive Committee, composed entirely of independent Trustees, approves compensation for the President and Director of the Museum and for the President of the School. The Institute's Compensation and Benefits Committee, also composed entirely of independent Trustees, approves compensation for other employed officers and for certain key employees.

The two committees use the following process in considering compensation. The Institute's outside compensation expert prepares a written compensation analysis report for each person whose compensation is to be presented to either the Executive Committee or the Compensation and Benefits Committee. That report includes information such as a valuation of the proposed total remuneration, comparison data on total remuneration provided by similar institutions for similar services, an analysis of how the proposed remuneration compares to competitive practice, and conclusions on the competitive reasonableness of the proposed compensation. The report is provided to the Committee in advance of the meeting. The Committee may also receive other written materials relevant to compensation, such as performance evaluations.

At the meeting, the compensation expert and/or the Institute's Vice President for Human Resources reviews the compensation analysis report with the Committee. The Committee also receives input from officers and Trustees on the performance of the persons being reviewed. Committee deliberations and decisions on compensation are documented in contemporaneous meeting minutes. In the case of the President and Director of the Museum and the President, the Provost, and the Dean of Faculty of

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Form 990, Part VI, Line 15b - Compensation Review & Approval Process - Officers & Key Employees (continued)

the School, the decisions may be reflected in employment contracts as well.

For key employees whose compensation is not reviewed and approved by the Compensation and Benefits Committee, their compensation is generally based on independent salary surveys typically conducted at the time of hire and maintained by the Institute's Human Resources Department and is decided by the employee's supervisor based on factors such as experience and performance.

Form 990, Part VI, Line 17 - List of States which this Return is Filed

IL AL AK CA CO DC KS KY MD MA MI MS NH NJ NY ND OH OK OR SC UT VA WA WI

Form 990, Part VI, Line 19 - Other Organization Documents Publicly Available

The Institute's governing documents are available to the public via written request to the Institute and in addition, in part through applicable governmental agencies. The Institute's financial statements are available to the public via the Institute's own website, via the Illinois Attorney General's website and upon written request. The conflict of interest policy is available to the public upon written request to the Institute.

Form 990, Part XI, Line 9 Other Changes In Net Assets Or Fund Balances

Pension Related Changes other than Net Periodic Pension Cost..... -19,786,782. Total ₹

SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered 'Yes' on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990.

► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2014

Open to Public Inspection

Name of the organization The Art Institute of Chicago

Employer identification number 36-2167725

Part I Identification of Disregarded Entities Complete if the organization answered 'Yes' on Form 990, Part IV, line 33. (a) Name, address, and EIN (if applicable) of disregarded entity (c) Legal domicile (state **(e)** End-of-year assets **(f)** Direct controlling (b) (d) Total income Primary activity or foreign country) entity (1) AICCB LLC 111 South Michigan Avenue The Art Chicago, IL 60603 Institute of DE 20-5052348 Investments 255,645 3,400,000 Chicago (2) AICGS LLC 111 South Michigan Avenue The Art Chicago, IL 60603 Institute of DE 36-2167725 Investments 326,013 3,800,000 Chicago (3) AICHP LLC _ <u>111 South Michigan Avenue</u> The Art Chicago, IL 60603 Institute of 36-2167725 Investments 985,068 Chicago Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered 'Yes' on Form 990, Part IV, line 34 because it had

one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Sec 512 controlle	(b)(13) d entity?
(1)						Yes	No
					N/A		Х
(2)							
<u>(3)</u>							
(4)							
<u></u>							

Schedule **R** (Form 990) 2014 The Art Institute of Chicago

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Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered 'Yes' on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections	(f) Share of total income	(g) Share of end-of-year assets	l tior	h) ropor- nate ations?	amount in box 20 of Schedule K-1 (Form	Gene mana part	i) ral or aging ner?	(k) Percentage ownership
		country)		512-514)			Yes	No	1065)	Yes	No	
(1)												
(2)												
(3)												
	1											
	1											

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered 'Yes' on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	Sec 512 controlle	
		country	Ortity	or trasty				Yes	No
(1) AIC - PP Inc									
190 Elgin Avenue			Art Inst						
George Town, KY1-9005 Cayman	Investment		of						
98-0574645	S	Cayman Isl	Chicago	C corp	0.	392,629.	100.00	X	
(2) Perpetual Trusts									
Held by Third Parties (7)			Art Inst						
Chicago, IL 60603	Fundraisin		of						
	g	IL	Chicago	Trust	0.	0.		X	
(3) Charitable Remainder									
Trust (1)			Art Inst						
Chicago, IL 60603	Fundraisin		of						
	g	IL	Chicago	Trust	0.	0.		X	

BAA TEEA5002L 08/22/14 Schedule **R** (Form 990) 2014

Schedule **R** (Form 990) 2014 The Art Institute of Chicago

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

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X

Yes No

1 b

1 c

Part V Transactions With Related Organizations Complete if the organization answered 'Yes' on Form 990, Part IV, line 34, 35b, or 36.

a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity.

b Gift, grant, or capital contribution to related organization(s).....

c Gift, grant, or capital contribution from related organization(s).

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

d Loans or loan guarantees to or for related organization(s).			I a		X
e Loans or loan guarantees by related organization(s)			1e		Х
f Dividends from related organization(s)					X
g Sale of assets to related organization(s)					X
h Purchase of assets from related organization(s)			1h		X
i Exchange of assets with related organization(s)			1i		X
j Lease of facilities, equipment, or other assets to related organization(s)			1j		X
k Lease of facilities, equipment, or other assets from related organization(s)			1 k		X
I Performance of services or membership or fundraising solicitations for related organization(s)			11		Х
m Performance of services or membership or fundraising solicitations by related organization(s)			1 m	1	X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1n		X
o Sharing of paid employees with related organization(s)			1o		X
p Reimbursement paid to related organization(s) for expenses			1р	Х	
q Reimbursement paid by related organization(s) for expenses.				_	Х
			-		
r Other transfer of cash or property to related organization(s)			1r	Х	
s Other transfer of cash or property from related organization(s)			1s	Х	
2 If the answer to any of the above is 'Yes,' see the instructions for information on who must complete this line, including cover				ļ	
(a) Name of related organization	(b) Transaction	(c) Amount involved	Method of	(d)	
Name of related organization	type (a-s)	Amount involved	Method of amoun	deterr involv	nınıng ved
	19 po (a 5)		amoun		
(1)			I		
(1)					
			1		
(2)					
			I		
(3)					
			1		
(4)			<u> </u>		
			1		
(5)			1		
<u> </u>					
(6)			1		
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Schedule **R** (Form 990) 2014 The Art Institute of Chicago

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Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered 'Yes' on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

Trom Iax under Section 512.514 Yes No Yes Yes	(a) Name, address, and EIN of entity		(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	Are all property sections of the contraction of the	e) partners	•	(g) Share of end-of-year assets	Dispr	n) ropor- nate tions?	Code V-UBI amount in box 20 of Schedule K-1 Form (1065)	Gene mana parti	ral or aging ner?	(k) Percentage ownership
				section 512-514)	Yes	No			Yes	No		Yes	No	
(3) (4) (<u>(1)</u>													
(4)	<u>(2)</u>													
(4)		-												
(5)	(3)													
(5)		1												
(6)	<u>(4)</u>	-												
(6) 		-												
	(5)													
		 -												
	<u>(6)</u>	-												
		-												
(8) 	<u>(7)</u>	-												
		<u>-</u>												
	<u>(8)</u>	-												
		1												

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Schedule **R** (Form 990) 2014

Schedule R (Form 990) 2014 The Art Institute of Chicago

Part VII | Supplemental Information

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Provide additional information for responses to questions on Schedule R (see instructions).

BAA Schedule **R** (Form 990) 2014 TEEA5005L 08/22/14

Continuation Sheet for Schedule R

2014

Continuation Page 1 of 1

Name of filing organization

The Art Institute of Chicago

Employer identification number

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Part I Continuation of Identification of Disregarded Entities

(A) Name, address, and EIN (if applicable) of disregarded entity	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Total income	(E) End-of-year assets	(F) Direct controlling entity
AIC AA LLC					
111 South Michigan Avenue]				The Art
Chicago, IL 60603]				Institute of
36-2167725	Investments	DE	891,796.	3,789,425.	Chicago
AIC AX LLC					
111 South Michigan Avenue					The Art
Chicago, IL 60603					Institute of
36-2167725	Investments	DE	0.	1,729,480.	Chicago
AIC BLK LLC					
111 South Michigan Avenue					The Art
Chicago, IL 60603					Institute of
36-2167725	Investments	DE	4,884,159.	8,033,801.	Chicago
AIC MS SS LLC					
111 South Michigan Avenue					The Art
Chicago, IL 60603					Institute of
36-2167725	Investments	DE	0.	2,821,867.	Chicago
AIC GS MEZZ LLC					
111 South Michigan Avenue					The Art
Chicago, IL 60603					Institute of
36-2167725	Investments	DE	434,945.	1,310,000.	Chicago
AIC Ventures LLC					
111 South Michigan Avenue					The Art
Chicago, IL 60603					Institute of
90-0708171	Consulting	IL	0.	0.	Chicago
	<u> </u>				
]				
]				