

# ***The Art Institute of Chicago***

*Consolidated Financial Statements as of and for the  
Years Ended June 30, 2007 and 2006, and  
Independent Auditors' Report*

**THE ART INSTITUTE OF CHICAGO**

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## INDEPENDENT AUDITORS' REPORT

To the Board of Trustees of  
The Art Institute of Chicago:

We have audited the consolidated statements of financial position of The Art Institute of Chicago (the "Institute") as of June 30, 2007 and 2006, and the related consolidated statements of activities and of cash flows for the years then ended. These consolidated financial statements are the responsibility of the Institute's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Institute's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of the Institute as of June 30, 2007 and 2006, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we also have issued our report dated September 28, 2007, on our consideration of the Institute's internal control over financial reporting. The purpose of that report is to describe the scope of our testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

As discussed in Note 1 to the consolidated financial statements, effective June 30, 2007, the Institute adopted Financial Accounting Standards Board ("FASB") Interpretation No. 158, *Employers' Accounting for Defined Benefit Pension and other Postretirement Plans-an amendment of FASB Statements No. 87, 88, 106 and 132(R)*, and as such changed its method of accounting for defined benefit pension and postretirement plans and recorded a cumulative effect for this change to reduce net assets by \$8.0 million. Additionally, as of and for the year ended June 30, 2006 the Institute adopted FASB Interpretation No. 47, *Accounting for Conditional Asset Retirement Obligations – An Interpretation of FASB Statement No. 143*, and recorded a cumulative effect for this change to reduce net assets by \$4.9 million.

*Deloitte & Touche LLP*

September 28, 2007

**THE ART INSTITUTE OF CHICAGO**

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION  
AS OF JUNE 30, 2007 AND 2006  
(In thousands)

|   | <u>2007</u>                 | <u>2006</u>                 |
|---|-----------------------------|-----------------------------|
| <b>Assets:</b>                            |                             |                             |
| Cash and cash equivalents                 | \$ 4,289                    | \$ 4,530                    |
| Accounts and investment income receivable | 8,707                       | 8,517                       |
| Contributions receivable                  | 41,551                      | 27,135                      |
| Inventories                               | 5,817                       | 3,970                       |
| Prepaid expenses and other assets         | 5,778                       | 4,027                       |
| Building sale receivable                  | 10,731                      | 10,033                      |
| Investments                               | 889,063                     | 810,626                     |
| Property and equipment, net               | 322,956                     | 257,129                     |
|   | <u>                    </u> | <u>                    </u> |
| <b>Total assets</b>                       | <b><u>\$ 1,288,892</u></b>  | <b><u>\$ 1,125,967</u></b>  |
|   |                             |                             |
| <b>Liabilities and net assets:</b>        |                             |                             |
| <b>Liabilities:</b>                       |                             |                             |
| Accrued interest payable                  | \$ 1,965                    | \$ 1,994                    |
| Accounts payable and other liabilities    | 50,863                      | 27,735                      |
| Deferred revenues                         | 22,249                      | 20,570                      |
| Refundable advances                       | 14,903                      | 14,341                      |
| Pension liability                         | 11,913                      | 2,452                       |
| Notes payable                             | 198,447                     | 208,258                     |
|   | <u>                    </u> | <u>                    </u> |
| <b>Total liabilities</b>                  | <b><u>300,340</u></b>       | <b><u>275,350</u></b>       |
|   |                             |                             |
| <b>Net assets:</b>                        |                             |                             |
| Unrestricted                              | 303,175                     | 228,470                     |
| Temporarily restricted                    | 415,529                     | 368,472                     |
| Permanently restricted                    | 269,848                     | 253,675                     |
|   | <u>                    </u> | <u>                    </u> |
| <b>Total net assets</b>                   | <b><u>988,552</u></b>       | <b><u>850,617</u></b>       |
|   |                             |                             |
| <b>Total liabilities and net assets</b>   | <b><u>\$ 1,288,892</u></b>  | <b><u>\$ 1,125,967</u></b>  |

See notes to consolidated financial statements.

**THE ART INSTITUTE OF CHICAGO**

**CONSOLIDATED STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2007**

(In thousands)

|  | <u>Unrestricted<br/>Funds</u> | <u>Temporarily<br/>Restricted<br/>Funds</u> | <u>Permanently<br/>Restricted<br/>Funds</u> | <u>Total</u>             |
|--|-------------------------------|---|---|--------------------------|
| <b>Operating revenue, gains, and other support:</b>                      |                               |   |   |                          |
| Tuition and student program fees   | \$ 84,820                     | \$  | \$  | \$ 84,820                |
| Student aid  | (21,068)                      |   |   | (21,068)                 |
| Tuition and student program fees, net                                    | 63,752                        | -   | -   | 63,752                   |
| Contributions  | 14,545                        | 42,722                                      | 13,373                                      | 70,640                   |
| Chicago Park District tax  | 6,790                         |   |   | 6,790                    |
| Museum admissions  | 6,349                         |   |   | 6,349                    |
| Membership dues  | 4,356                         |   |   | 4,356                    |
| Special exhibitions, catalogues, and other revenues                      | 172                           |   |   | 172                      |
| Other program revenues   | 7,553                         |   |   | 7,553                    |
| Investment return designated for current use                             | 22,529                        | 7,015                                       | 108   | 29,652                   |
| Auxiliary activities   | 23,192                        |   |   | 23,192                   |
| Other  | 3,361                         |   |   | 3,361                    |
| Net assets released from restrictions                                    | 14,851                        | (14,851)                                    |   | -                        |
| Total operating revenue, gains, and other support                        | <u>167,450</u>                | <u>34,886</u>                               | <u>13,481</u>                               | <u>215,817</u>           |
| <b>Expenses and losses:</b>  |                               |   |   |                          |
| Programs services:   |                               |   |   |                          |
| Curatorial, libraries, and collections                                   | 27,082                        |   |   | 27,082                   |
| Special exhibitions  | 3,152                         |   |   | 3,152                    |
| Museum education   | 3,234                         |   |   | 3,234                    |
| Other programs   | 5,719                         |   |   | 5,719                    |
| Instructional and academic   | 52,324                        |   |   | 52,324                   |
| Auxiliary activities   | 15,630                        |   |   | 15,630                   |
| Managerial and general:  |                               |   |   |                          |
| General administration   | 21,592                        |   |   | 21,592                   |
| Depreciation   | 13,093                        |   |   | 13,093                   |
| Interest and debt issuance cost  | 8,277                         |   |   | 8,277                    |
| Member development   | 1,548                         |   |   | 1,548                    |
| Fund raising   | 6,654                         |   |   | 6,654                    |
| Total expenses and losses  | <u>158,305</u>                | <u>-</u>                                    | <u>-</u>                                    | <u>158,305</u>           |
| Change in net assets from operations before property sale                | 9,145                         | 34,886                                      | 13,481                                      | 57,512                   |
| Gain on property sale  | 588                           |   |   | 588                      |
| <b>Change in net assets from operations</b>                              | <b><u>9,733</u></b>           | <b><u>34,886</u></b>                        | <b><u>13,481</u></b>                        | <b><u>58,100</u></b>     |
| <b>Nonoperating revenue, expenses, support, gains and losses:</b>        |                               |   |   |                          |
| Proceeds from the sale of art objects                                    |                               | 5,745                                       |   | 5,745                    |
| Contributions for the purchase of art objects                            |                               | 2,663                                       | 533   | 3,196                    |
| Net assets released to fund acquisition of art objects                   | 19,391                        | (19,391)                                    |   | -                        |
| Investment return designated for art purchases                           | 547                           | 4,231                                       | 43  | 4,821                    |
| Acquisition of art objects   | (19,858)                      |   |   | (19,858)                 |
| Adjustment to reflect minimum pension liability                          | (1,483)                       |   |   | (1,483)                  |
| Investment return in excess of amounts designated for current operations | 65,398                        | 29,689                                      | 313   | 95,400                   |
| Other transfers  | 8,963                         | (10,766)                                    | 1,803                                       | -                        |
| <b>Change in net assets before effect of adoption of SFAS No. 158</b>    | <b><u>82,691</u></b>          | <b><u>47,057</u></b>                        | <b><u>16,173</u></b>                        | <b><u>145,921</u></b>    |
| Cumulative effect of adoption of SFAS No. 158                            | (7,986)                       |   |   | (7,986)                  |
| <b>Change in net assets</b>  | <b><u>74,705</u></b>          | <b><u>47,057</u></b>                        | <b><u>16,173</u></b>                        | <b><u>137,935</u></b>    |
| Net assets, beginning of year  | 228,470                       | 368,472                                     | 253,675                                     | 850,617                  |
| <b>Net assets, end of year</b>   | <b><u>\$ 303,175</u></b>      | <b><u>\$ 415,529</u></b>                    | <b><u>\$ 269,848</u></b>                    | <b><u>\$ 988,552</u></b> |

See notes to consolidated financial statements.

**THE ART INSTITUTE OF CHICAGO**

CONSOLIDATED STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2006

(In thousands)

|   | Unrestricted<br>Funds    | Temporarily<br>Restricted<br>Funds | Permanently<br>Restricted<br>Funds | Total                    |
|---|--------------------------|------------------------------------|------------------------------------|--------------------------|
| <b>Operating revenue, gains, and other support:</b>                               |                          |                                    |                                    |                          |
| Tuition and student program fees  | \$ 73,692                | \$                                 | \$                                 | \$ 73,692                |
| Student aid   | (17,159)                 |                                    |                                    | (17,159)                 |
| Tuition and student program fees, net   | 56,533                   | -                                  | -                                  | 56,533                   |
| Contributions   | 13,738                   | 43,767                             | 26,378                             | 83,883                   |
| Chicago Park District tax   | 6,924                    |                                    |                                    | 6,924                    |
| Museum admissions   | 6,875                    |                                    |                                    | 6,875                    |
| Membership dues   | 5,090                    |                                    |                                    | 5,090                    |
| Special exhibitions, catalogues, and other revenues                               | 554                      |                                    |                                    | 554                      |
| Other program revenues  | 7,912                    |                                    |                                    | 7,912                    |
| Investment return designated for current use                                      | 18,297                   | 9,157                              | 94                                 | 27,548                   |
| Auxiliary activities  | 22,955                   |                                    |                                    | 22,955                   |
| Other   | 2,039                    |                                    |                                    | 2,039                    |
| Net assets released from restrictions   | 16,011                   | (16,011)                           |                                    | -                        |
| Total operating revenue, gains, and other support                                 | <u>156,928</u>           | <u>36,913</u>                      | <u>26,472</u>                      | <u>220,313</u>           |
| <b>Expenses and losses:</b>   |                          |                                    |                                    |                          |
| Programs services:  |                          |                                    |                                    |                          |
| Curatorial, libraries, and collections  | 24,790                   |                                    |                                    | 24,790                   |
| Special exhibitions   | 4,061                    |                                    |                                    | 4,061                    |
| Museum education  | 3,136                    |                                    |                                    | 3,136                    |
| Other programs  | 5,464                    |                                    |                                    | 5,464                    |
| Instructional and academic  | 47,463                   |                                    |                                    | 47,463                   |
| Auxiliary activities  | 16,492                   |                                    |                                    | 16,492                   |
| Managerial and general:   |                          |                                    |                                    |                          |
| General administration  | 18,951                   |                                    |                                    | 18,951                   |
| Depreciation  | 12,388                   |                                    |                                    | 12,388                   |
| Interest and debt issuance cost   | 8,582                    |                                    |                                    | 8,582                    |
| Member development  | 1,249                    |                                    |                                    | 1,249                    |
| Fund raising  | 6,157                    |                                    |                                    | 6,157                    |
| Total expenses and losses   | <u>148,733</u>           | <u>-</u>                           | <u>-</u>                           | <u>148,733</u>           |
| Change in net assets from operations before building sales and interest rate swap | 8,195                    | 36,913                             | 26,472                             | 71,580                   |
| Loss on building sales  | (210)                    |                                    |                                    | (210)                    |
| Gain on interest rate swap  | 89                       |                                    |                                    | 89                       |
| <b>Change in net assets from operations</b>                                       | <b><u>8,074</u></b>      | <b><u>36,913</u></b>               | <b><u>26,472</u></b>               | <b><u>71,459</u></b>     |
| <b>Nonoperating revenue, expenses, support, gains and losses:</b>                 |                          |                                    |                                    |                          |
| Proceeds from the sale of art objects   |                          | 6,132                              |                                    | 6,132                    |
| Contributions for the purchase of art objects                                     |                          | 1,462                              | 30                                 | 1,492                    |
| Net assets released to fund acquisition of art objects                            | 14,284                   | (14,284)                           |                                    | -                        |
| Investment return designated for art purchases                                    | 206                      | 4,032                              | 38                                 | 4,276                    |
| Acquisition of art objects  | (14,458)                 |                                    |                                    | (14,458)                 |
| Adjustment to reflect minimum pension liability                                   | 13,264                   |                                    |                                    | 13,264                   |
| Investment return in excess of amounts designated for current operations          | 32,026                   | 15,356                             | 140                                | 47,522                   |
| Other transfers   | 355                      | 1,656                              | (2,011)                            | -                        |
| <b>Change in net assets before accounting change and reporting entity</b>         | <b><u>53,751</u></b>     | <b><u>51,267</u></b>               | <b><u>24,669</u></b>               | <b><u>129,687</u></b>    |
| Cumulative effect of adoption of FIN 47   | (4,933)                  |                                    |                                    | (4,933)                  |
| Cumulative effect of change in reporting entity                                   | 2,009                    | 1,243                              |                                    | 3,252                    |
| <b>Change in net assets</b>   | <b><u>50,827</u></b>     | <b><u>52,510</u></b>               | <b><u>24,669</u></b>               | <b><u>128,006</u></b>    |
| Net assets, beginning of year   | 177,643                  | 315,962                            | 229,006                            | 722,611                  |
| <b>Net assets, end of year</b>  | <b><u>\$ 228,470</u></b> | <b><u>\$ 368,472</u></b>           | <b><u>\$ 253,675</u></b>           | <b><u>\$ 850,617</u></b> |

See notes to consolidated financial statements.

**THE ART INSTITUTE OF CHICAGO**

CONSOLIDATED STATEMENTS OF CASH FLOWS  
FOR THE YEARS ENDED JUNE 30, 2007 and 2006  
(In thousands)

|   | <u>2007</u>            | <u>2006</u>            |
|---|------------------------|------------------------|
| <b>Cash flows from operating activities:</b>  |                        |                        |
| Change in net assets  | \$ 137,935             | \$ 128,006             |
| Adjustments to reconcile change in net assets to net cash provided by operating activities:                   |                        |                        |
| Depreciation and amortization   | 13,178                 | 12,470                 |
| Retirement of property  | 105                    | 43                     |
| (Gain) loss on sales of property  | (588)                  | 210                    |
| Adjustments to reflect minimum pension liability  | 1,483                  | (13,264)               |
| Cumulative effect of adoption of SFAS No. 158   | 7,986                  |                        |
| Cumulative effect of adoption of FIN 47   |                        | 4,933                  |
| Cumulative effect of change in reporting entity   |                        | (3,252)                |
| Contributions restricted for permanently restricted endowment, net  | (13,682)               | (27,817)               |
| Contributions restricted for capital campaign, net  | (37,920)               | (49,985)               |
| Net unrealized and realized gains losses on investments   | (115,642)              | (60,342)               |
| Acquisitions and sales of art, net  | 14,113                 | 8,325                  |
| Change in assets and liabilities:   |                        |                        |
| Accounts and investment income receivable   | (190)                  | 781                    |
| Prepaid expenses, other assets, and inventories   | (3,598)                | 1,827                  |
| Unrestricted and temporarily restricted contributions receivable  | (4,864)                | 622                    |
| Accrued interest payable  | (29)                   | (161)                  |
| Accounts payable and other liabilities  | 13,109                 | (8,338)                |
| Refundable advances   | 562                    | 11,352                 |
| Deferred revenues   | 449                    | 1,661                  |
| <b>Net cash provided by operating activities</b>  | <b><u>12,407</u></b>   | <b><u>7,071</u></b>    |
| <b>Cash flows from investing activities:</b>  |                        |                        |
| Purchases of property and equipment   | (70,055)               | (36,880)               |
| Proceeds from sales of property   | 1,935                  | 19,279                 |
| Proceeds from sales of art objects  | 5,745                  | 6,133                  |
| Acquisition of art objects  | (19,858)               | (14,458)               |
| Proceeds from sales of investments  | 197,277                | 225,705                |
| Purchases of investments  | (154,972)              | (253,756)              |
| <b>Net cash used in investing activities</b>  | <b><u>(39,928)</u></b> | <b><u>(53,977)</u></b> |
| <b>Cash flows from financing activities:</b>  |                        |                        |
| Proceeds from contributions restricted for permanently restricted endowment                                   | 11,224                 | 20,495                 |
| Decrease in assets restricted for debt service  |                        | 3                      |
| Proceeds from capital campaign  | 25,726                 | 52,976                 |
| Payments on notes payable   | (13,570)               | (32,500)               |
| Proceeds from notes payable   | 3,900                  | 6,100                  |
| <b>Net cash provided by financing activities</b>  | <b><u>27,280</u></b>   | <b><u>47,074</u></b>   |
| <b>Net increase (decrease) in cash and cash equivalents</b>   | <b>(241)</b>           | <b>168</b>             |
| Cash and cash equivalents at the beginning of year  | 4,530                  | 4,129                  |
| Cash and cash equivalents from cumulative effect of change in reporting entity                                |                        | 233                    |
| <b>Cash and cash equivalents at end of year</b>   | <b><u>\$ 4,289</u></b> | <b><u>\$ 4,530</u></b> |
| Supplemental data: Interest paid (net of capitalized interest of \$0 and \$29) in 2007 and 2006, respectively | <u>\$ 7,961</u>        | <u>\$ 8,350</u>        |
| Supplemental disclosure of noncash items: Property additions included in accounts payable                     | <u>\$ 16,905</u>       | <u>\$ 7,491</u>        |

See notes to consolidated financial statements.

# THE ART INSTITUTE OF CHICAGO

## Notes To Consolidated Financial Statements For The Years Ended June 30, 2007 and 2006

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### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Art Institute of Chicago (“AIC”) is a not-for-profit corporation that exists to provide appreciation and education in visual fine arts and design. AIC fulfills this purpose through:

- Its museum programs (“Museum”) by collecting, conserving, researching, publishing, exhibiting, and interpreting an internationally significant permanent collection of objects of art and by presenting temporary exhibitions of international importance, including loaned objects from other collections
- Its academic programs (“School”) by offering comprehensive undergraduate and graduate curricula that provide for the preparation of visual artists, teachers of art, designers, and others in areas that include written, spoken, and media formats

The accompanying consolidated financial statements include the accounts of AIC and Ox-Bow, known collectively as the “Institute”. Ox-Bow is a separate 501(c)(3) not-for-profit organization that conducts a school of the arts. The consolidating financial statements are shown in Note 12.

The accompanying consolidated financial statements have been prepared on the accrual basis of accounting in accordance with the principles of not-for-profit accounting. A summary of the Institute’s significant accounting policies is set forth below:

**Management Estimates** - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and judgments that affect the reported amounts of assets and liabilities and disclosures of contingencies at the date of the financial statements and the reported amounts of revenues and expenses recognized during the reporting period. Actual results could differ from those estimates.

**Net Assets** - Resources are classified for accounting and reporting purposes into three categories of net assets—unrestricted, temporarily restricted, or permanently restricted—according to externally, donor imposed restrictions.

Unrestricted net assets include all resources that are not subject to donor-imposed restrictions of a more specific nature than those, which only obligate the Institute to utilize funds in furtherance of its mission. Revenues received and expenses incurred in conducting the programs and services of the Institute are presented in the financial statements as unrestricted operating funds that increase or decrease unrestricted net assets. By action of the Board of Trustees of the Institute (the “Board”), certain unrestricted net assets have been designated for long-term investment or other special purposes.

Temporarily restricted net assets carry specific, donor-imposed restrictions on the expenditure or other use of contributed funds. Temporary restrictions may expire either because of the passage of time or because the Institute has fulfilled the restrictions. Donor-restricted gifts that are not permanently restricted are reported as temporarily restricted contributions, regardless of when the net assets are expended. Transfers of temporarily restricted net assets associated with current expenditures for which the restrictions have been satisfied, as well as donor changes in the nature of restrictions on net assets, are reported as net assets released from restrictions. By action of the Board, certain temporarily restricted assets have been designated for investment.

Permanently restricted net assets are those that are subject to donor-imposed restrictions that will never lapse, thus requiring the assets to be maintained permanently as endowment funds.



## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

**Art Objects and Library Collections** - The value of the art objects in the permanent collection, as well as the holdings of the libraries, is excluded from the statements of financial position. An addition of a work of art to the permanent collection is made either by a donation from a benefactor or through a purchase from Institute acquisition funds. Institute acquisition funds may be classified as permanently restricted, for which only the income earned on principal balances may be used for acquisitions; temporarily restricted, for which both the principal and earned income may be used for acquisitions; or unrestricted, representing donated funds designated by the Board to be used for acquisitions.

The withdrawal of works of art from the collection of the Institute is performed in accordance with a formal policy adopted in 1975. The objects are generally offered for sale at a public auction, and the proceeds from such sales are classified as temporarily restricted for the purchase of works of art. All works of art and library collections are held for public exhibition, education, or research; are protected, kept unencumbered, cared for, and preserved; and are subject to strict organizational policies governing their use. The value of the Institute's permanent collection is not subject to reasonable estimation.

**Cash and Cash Equivalents** - Cash equivalents not earmarked as long-term investments are stated at cost, which approximates market, and consist of short-term United States Treasury obligations, high-grade commercial paper, certificates of deposit, or money market funds acquired within 90 days of maturity.

**Accounts and Investment Income Receivable and Accounts Payable and Other Liabilities** - The carrying amount approximates fair value because of the short-term maturity of those instruments.

**Contributions Receivable** - The receipt of unconditional promises to give with payments due in future periods is reported as temporarily or permanently restricted support unless explicit donor stipulations or circumstances surrounding the receipt of the promise make clear that the donor intended it to be used to support activities of the current period. Unconditional promises to give are reported at the present value of estimated future cash flows, net of the allowance for uncollectible pledges, using a discount rate that approximates the rate of government securities. Amortization of the discount is recorded as additional contribution revenue. Receipts of conditional gifts are recorded as refundable advances.

**Inventories** - Inventories are stated generally at the lower of average cost based upon the moving average cost method or market.

**Prepaid Expenses** - Prepaid expenses include expenditures for operating supplies, lease commissions, lease buildout, and expenditures made in connection with the development of future exhibitions. These expenditures typically relate to research, organizational travel, insurance, and transport costs of the works to be included in the exhibitions and the development of exhibition catalogues.

**Property and Equipment** - Legal title to the Institute's Grant Park facility, a significant component of which has been designated a historical monument, and to the land on which it is situated, is vested in the Chicago Park District. The sole and permanent right to the use and occupancy of the land and buildings, including any future improvements, was vested at no cost to the Institute in 1893 as long as the Institute uses the property for the purposes for which it is incorporated. Additions and improvements made to the Grant Park facility since 1984 are capitalized at cost, net of related depreciation. Records are not available to permit the capitalization of such costs incurred prior to 1984.

The Institute owns fourteen properties that provide instructional, public programming, administrative, storage, and student housing space. Portions of some of these facilities are leased to others. The land, buildings, building improvements, and related equipment, furniture, and fixtures are stated at cost, net of depreciation.

Depreciable assets are being depreciated using the straight-line method over the estimated useful lives of the assets. Buildings constructed on Grant Park property have a useful life of 50 years, whereas the purchase and the initial major improvements of all other buildings have a useful life of 40 years. Subsequent building improvements have useful lives ranging from 5 to 31.5 years. Equipment, furniture, and fixtures have useful lives ranging from 3 to 20 years.

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

**Investments** – Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such change could materially affect the amounts reported in the consolidated financial statements.

Long-term investing is governed by AIC's Investment Pool Policy. The Investment Committee of the Board of Trustees is responsible for oversight of all investments and compliance with the investment policies, which are approved by the Investment Committee and the Executive Committee. The pooled investments are invested in a widely diversified portfolio in a manner that produces both growth and current income to achieve the policy's objectives. Diversification of portfolio assets is an integral part of AIC's investment philosophy to provide reasonable assurance that no single security or class of security will have a disproportionate impact on the total investment pool. As such, funds will be placed with managers who have distinct investment philosophies.

Investments in equity and debt securities are carried at fair value based upon quoted market prices. Certain investments, for which quoted market prices are not available, are carried at cost and approximate \$498,000 and \$2.5 million at June 30, 2007 and 2006, respectively. Alternative structures and other investments include marketable and nonmarketable funds. Other investments include real estate, commodities, and other inflation hedge assets. Capital committed to alternative structures and other investments but not yet called, totaled \$99.3 million and \$50.5 million at June 30, 2007 and 2006, respectively. Included in investments are funds held in trust by others, the income from which is paid in whole or in part to the Institute, and split-interest gifts, the principal of which will be turned over to the Institute at some future date.

AIC has various controls and policies in place related to the purchase, sale, and valuation of its investment securities. Purchases and sales of investments are recorded on trade dates and realized and unrealized gains and losses are determined on the basis of average cost of securities. Realized and unrealized appreciation or depreciation in the carrying value of investments is classified as part of either unrestricted, temporarily restricted, or permanently restricted net assets in accordance with applicable donor requirements.

**Pension and Other Postretirement Plans** - In September 2006, the FASB issued Statement of Financial Accounting Standards SFAS No. 158, *Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans-an amendment of FASB Statements No. 87, 88, 106 and 132(R)*. This statement requires institutions who sponsor one or more single employer defined benefit plans to recognize the overfunded or underfunded status of the defined benefit postretirement plans as an asset or liability in its statement of financial position. Under SFAS No. 158 not-for-profits are required to recognize changes in funded status through unrestricted assets in the year in which the changes occur. Additionally, this statement requires an entity to disclose in its notes to the financial statements additional information about certain effects on net periodic benefit cost for the subsequent fiscal year that arise from delayed recognition of the gains or losses, prior service costs or credits, and transition assets or obligations. The Institute adopted SFAS No. 158 as of June 30, 2007 resulting in a cumulative effect charge to net unrestricted assets of \$8.0 million.

Also, SFAS No. 158 requires institutions to measure plan assets and benefit obligations as of the date of the institution's fiscal year-end effective for fiscal years ending after December 15, 2008. The Institute is already in compliance with this provision of the standard.

**Deferred Revenues** - Membership dues received are recognized ratably as revenue over the membership period, summer tuition from students and residential revenues are recognized ratably as revenue over the term. Gain on sale of property is recognized at such time when substantially all uncertainties about the construction of the developed property are resolved.

**Asset Retirement Obligations** - Asset retirement obligations include those for which the Institute has a legal obligation to perform an asset retirement activity, however, the timing and (or) method of settling the obligation are conditional on a future event that may or may not be within the Institute's control. The Institute records all known asset retirement obligations for which the fair value of the liability can be reasonably estimated.

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

**Special Exhibitions** – Revenues specific to special exhibitions are included in museum admissions, contributions, and auxiliary activities.

**Auxiliary Activities** - Auxiliary activities include revenues and certain direct expenditures related to the operation of museum shops, food service, and two residence halls for the School.

**Member Development Activities** - Member development activities include identifying and offering memberships to prospective members, member relations, and member communications. The imputed value of membership benefits provided to upper level and Sustaining Fellow members approximate \$926,000 in 2007 and \$860,000 in 2006. Proceeds from upper level and Sustaining Fellow members are included in contributions.

**Purchases and Sales of Art** - All revenues and expenses associated with the purchases and sales of art objects, including restricted giving and the release and use of restricted and unrestricted funds for such purposes, are considered nonoperating revenues and expenses.

**Endowment Funds** - The Institute established the endowment funds for the purpose of investing assets in a manner that preserves the real value of the endowment principal and, in addition, provides spendable funds that can be used to fulfill the purposes for which the endowments were established. All permanently restricted net assets, as well as a significant portion of the Institute's unrestricted net assets and temporarily restricted net assets, are classified as endowment funds. Additions to the endowment funds primarily originate from permanently restricted gifts or actions taken by the Board to designate funds as endowment, as well as unrestricted bequests and unspent returns on endowment funds investments that are added to the endowment funds net assets either at the direction of the donor or as a matter of policy. Net realized and unrealized appreciation on endowment funds is classified in the financial statements as part of either unrestricted, temporarily restricted, or permanently restricted net assets based on donors' restrictions and interpretations of Illinois law.

**In-Kind Support** - The Institute records various types of in-kind support, including contributed facilities, services, and other property. Contributions of tangible assets and services are recognized at fair value when received. The amounts reflected in the accompanying consolidated financial statements as in-kind support are offset by like amounts included in expenses or assets.

Additionally, the Institute receives a significant amount of volunteer time that does not meet the criteria for recognition as a contribution. Accordingly, the value of this contributed time has not been determined and is not reflected in the accompanying consolidated financial statements.

**Income Taxes** - The Institute is a not-for-profit corporation exempt from income tax under Section 501(c)(3) of the Internal Revenue Code and comparable Illinois statute, except with regards to unrelated business income, which is taxed at corporate income tax rates.

**Other Transfers** - The Institute records reclassifications between net asset categories as other transfers. Other transfers primarily consist of donor clarification on previously undetermined restrictions and net proceeds from events that have a restricted purpose. In 2007, the Institute reclassified \$9.0 million of unrestricted investment income allocated in prior years on temporarily restricted funds that was reported previously as temporarily restricted.

**New Accounting Pronouncements** - In July 2006, the FASB issued FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes—an interpretation of FASB Statement No. 109* (FIN 48). FIN 48 prescribes a comprehensive model for how an institution should recognize, measure, present, and disclose in its financial statements uncertain tax positions that the institution has taken or expects to take on a tax return. FIN 48 states that a tax benefit from an uncertain position may be recognized only if it is "more likely than not" that the position is sustainable, based on its technical merits. The tax benefit of a qualifying position is the largest amount of tax benefit that is greater than 50% likely to be realized upon ultimate settlement with a taxing authority having full knowledge of all relevant information. FIN 48 is effective for the Institute for 2008. The Institute does not expect an impact on the consolidated financial statements.

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### *New Accounting Pronouncements (continued)*

In September 2006, the FASB issued SFAS No. 157, *Fair Measurements*. This statement defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements. This statement is effective for financial statements issued for fiscal years beginning after November 15, 2007. The Institute is currently evaluating the impact of adopting this statement on the consolidated financial statements.

In February 2007, the FASB issued SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities-Including an amendment of SFAS No. 115*. This statement provides institutions an option to report selected financial assets at fair value and establishes presentation and disclosure requirements designed to facilitate comparisons between institutions that choose different measurement attributes for similar types of asset and liabilities. This statement is effective for financial statements issued for fiscal years beginning after November 15, 2007. The Institute is currently evaluating the impact of adopting this statement on the consolidated financial statements.

## 2. INVESTMENTS

Investments at June 30, 2007 and 2006, consist of the following (in thousands):

|                                  | 2007              |                           |  |                   |
|----------------------------------|-------------------|---------------------------|--|-------------------|
|                                  | Pooled            | Non-Pooled<br>Investments | Modern Wing and<br>Reinstallation<br>Investments | Total             |
| Cash and cash equivalents        | \$ 28,649         | \$ 996                    | \$ 42,063  | \$ 71,708         |
| Fixed income securities          | 91,458            | 3,321                     |  | 94,779            |
| Equity securities                | 388,078           | 3,867                     |  | 391,945           |
| Alternative structures           | 177,343           |                           |  | 177,343           |
| Other investments                | 97,210            |                           |  | 97,210            |
| Total assets held for investment | <u>782,738</u>    | <u>8,184</u>              | <u>42,063</u>                                    | <u>832,985</u>    |
| Assets held in trust by others   |                   | <u>56,078</u>             |  | <u>56,078</u>     |
| Total investments                | <u>\$ 782,738</u> | <u>\$ 64,262</u>          | <u>\$ 42,063</u>                                 | <u>\$ 889,063</u> |
|                                  |                   |                           |  |                   |
|                                  | 2006              |                           |  |                   |
|                                  | Pooled            | Non-Pooled<br>Investments | Modern Wing and<br>Reinstallation<br>Investments | Total             |
| Cash and cash equivalents        | \$ 20,062         | \$ 1,657                  | \$ 75,368  | \$ 97,087         |
| Fixed income securities          | 107,672           | 2,484                     |  | 110,156           |
| Equity securities                | 323,559           | 3,392                     |  | 326,951           |
| Alternative structures           | 138,102           |                           |  | 138,102           |
| Other investments                | 85,272            | 1,913                     |  | 87,185            |
| Total assets held for investment | <u>674,667</u>    | <u>9,446</u>              | <u>75,368</u>                                    | <u>759,481</u>    |
| Assets held in trust by others   |                   | <u>51,145</u>             |  | <u>51,145</u>     |
| Total investments                | <u>\$ 674,667</u> | <u>\$ 60,591</u>          | <u>\$ 75,368</u>                                 | <u>\$ 810,626</u> |

## 2. INVESTMENTS (continued)

Investments at June 30, 2007 and 2006, as a percentage consist of the following:

|                                  | 2007   |                        |  |        |
|----------------------------------|--------|------------------------|--|--------|
|                                  | Pooled | Non-Pooled Investments | Modern Wing and Reinstallation Investments | Total  |
| Cash and cash equivalents        | 3.7%   | 1.5%                   | 100.0%                                     | 8.1%   |
| Fixed income securities          | 11.7   | 5.2                    |  | 10.7   |
| Equity securities                | 49.6   | 6.0                    |  | 44.1   |
| Alternative structures           | 22.7   |                        |  | 19.9   |
| Other investments                | 12.3   |                        |  | 10.9   |
| Total assets held for investment | 100.0  | 12.7                   | 100.0                                      | 93.7   |
| Assets held in trust by others   |        | 87.3                   |  | 6.3    |
| Total investments                | 100.0% | 100.0%                 | 100.0%                                     | 100.0% |

  

|                                  | 2006   |                        |  |        |
|----------------------------------|--------|------------------------|--|--------|
|                                  | Pooled | Non-Pooled Investments | Modern Wing and Reinstallation Investments | Total  |
| Cash and cash equivalents        | 3.0%   | 2.7%                   | 100.0%                                     | 12.0%  |
| Fixed income securities          | 16.0   | 4.1                    |  | 13.6   |
| Equity securities                | 48.0   | 5.6                    |  | 40.3   |
| Alternative structures           | 20.5   |                        |  | 17.0   |
| Other investments                | 12.5   | 3.2                    |  | 10.8   |
| Total assets held for investment | 100.0  | 15.6                   | 100.0                                      | 93.7   |
| Assets held in trust by others   |        | 84.4                   |  | 6.3    |
| Total investments                | 100.0% | 100.0%                 | 100.0%                                     | 100.0% |

## 2. INVESTMENTS (continued)

The changes in fair value of assets held for investment and assets held in trust by others for the years ended June 30, 2007 and 2006, are as follows (in thousands):

| For the year ended 2007        |            |            |  |                         |            |
|--------------------------------|------------|------------|--|-------------------------|------------|
| Assets Held for Investment     |            |            |  |                         |            |
|                                | Pooled     | Non-Pooled | The Modern<br>Wing and<br>Reinstallation | Assets Held<br>in Trust | Total      |
| Change in market value:        |            |            |  |                         |            |
| Realized                       | \$ 47,869  | \$ 216     | \$                                       | \$                      | \$ 48,085  |
| Unrealized                     | 67,258     | 299        |  |                         | 67,557     |
| Dividend and interest income   | 13,315     | 347        | 3,177                                    | 2,391                   | 19,230     |
| Cash gifts and other additions | 7,490      |            | 25,726                                   | 5,100                   | 38,316     |
| Transfers in (out)             | 5,883      | (2,124)    | (62,208)                                 | (217)                   | (58,666)   |
| Investment management fees     | (3,907)    |            |  |                         | (3,907)    |
| Allocation of spendable funds  | (29,837)   |            |  | (2,341)                 | (32,178)   |
| Net change in fair value       | 108,071    | (1,262)    | (33,305)                                 | 4,933                   | 78,437     |
| Fair value, beginning of year  | 674,667    | 9,446      | 75,368                                   | 51,145                  | 810,626    |
| Fair value, end of year        | \$ 782,738 | \$ 8,184   | \$ 42,063                                | \$ 56,078               | \$ 889,063 |

| For the year ended 2006        |            |            |  |                         |            |
|--------------------------------|------------|------------|--|-------------------------|------------|
| Assets Held for Investment     |            |            |  |                         |            |
|                                | Pooled     | Non-Pooled | The Modern<br>Wing and<br>Reinstallation | Assets Held<br>in Trust | Total      |
| Change in market value:        |            |            |  |                         |            |
| Realized                       | \$ 34,404  | \$ 508     | \$                                       | \$                      | \$ 34,912  |
| Unrealized                     | 26,279     | (237)      |  | (612)                   | 25,430     |
| Dividend and interest income   | 13,744     | 696        | 2,687                                    | 2,175                   | 19,302     |
| Cash gifts and other additions | 19,932     |            | 45,508                                   |                         | 65,440     |
| Transfers in (out)             | (1,253)    | (1,052)    | (21,199)                                 | (1,837)                 | (25,341)   |
| Investment management fees     | (2,506)    |            |  |                         | (2,506)    |
| Allocation of spendable funds  | (26,669)   |            |  | (2,175)                 | (28,844)   |
| Net change in fair value       | 63,931     | (85)       | 26,996                                   | (2,449)                 | 88,393     |
| Fair value, beginning of year  | 610,736    | 9,531      | 48,372                                   | 53,594                  | 722,233    |
| Fair value, end of year        | \$ 674,667 | \$ 9,446   | \$ 75,368                                | \$ 51,145               | \$ 810,626 |

Because investments include funds derived originally from permanently restricted gifts, the management of these funds is subject to Illinois state law. The Institute has interpreted state law as requiring the preservation of the original dollar value of these permanently restricted gifts. After maintaining this value, the Institute interprets the law as allowing it to use any of the investment returns as is prudent considering the Institute's long- and short-term needs, expected total return on its investments, price level trends, and general economic conditions. The Institute is monitoring permanently restricted gifts in which historical cost exceeds market value as of June 30, 2007 and 2006. Historical cost exceeds market value for certain gifts by \$21,000 at June 30, 2006. Market value exceeds historical cost for permanently restricted gifts at June 30, 2007.

## 2. INVESTMENTS (continued)

In accordance with this interpretation, the Institute adopted a long-term investment objective of sustaining the buying power of the investment principal through limiting the spendable portion of the annual total returns. This spendable amount for the years ended June 30, 2007 and 2006, which is classified in the revenues section of the statements of activities, was equal to 5% of the average market value of assets over twelve quarter periods ending December 31, 2005 and 2004, respectively. Additions to principal were factored in on a weighted-average basis through June 30, 2007 and 2006. Prior-year accumulated capital gains are utilized to the extent necessary to meet the annual spendable objective.

The market values (in thousands) and the rates of investment return on the pooled investments for the years ended June 30, 2007 and 2006, are summarized as follows:

|                                    | 2007              |                | 2006              |                |
|------------------------------------|-------------------|----------------|-------------------|----------------|
|                                    | Fair Market Value | Rate of Return | Fair Market Value | Rate of Return |
| Pooled Endowment Funds Investments | \$ 782,738        | 18.7 %         | \$ 674,667        | 12.2 %         |

The annualized rate of return is net of investment management fees. It is computed using monthly net returns of individual investment managers. Individual manager returns are calculated using a weighted-average capital base, which is determined by the beginning fair market value plus the weighted-average of net monthly additions.

## 3. CONTRIBUTIONS RECEIVABLE

Unconditional promises to contribute to the Institute are recorded as contributions receivable at the present value of future cash flows, net of allowance for uncollectible accounts. The present value discount rates for fiscal year 2007 ranged from 4.2% to 4.5% and for fiscal year 2006 ranged from 4.1% to 4.4%. Contributions receivable are expected to be realized as follows (in thousands):

| Collectible during the following periods: | 2007      | 2006      |
|---|-----------|-----------|
| Year one                                  | \$ 17,411 | \$ 8,927  |
| Year two                                  | 10,079    | 10,385    |
| Year three                                | 8,879     | 5,851     |
| Year four                                 | 4,164     | 4,035     |
| Year five and thereafter                  | 6,928     | 1,296     |
| Gross contributions receivable            | 47,461    | 30,494    |
| Present value discount                    | (4,730)   | (2,609)   |
| Allowance for uncollectible contributions | (1,180)   | (750)     |
| Net contributions receivable              | \$ 41,551 | \$ 27,135 |

## 4. PROPERTY AND EQUIPMENT, NET

Property and equipment at June 30, 2007 and 2006, consist of the following (in thousands):

|                                    | 2007       | 2006       |
|------------------------------------|------------|------------|
| Land                               | \$ 11,351  | \$ 11,430  |
| Buildings and improvements         | 266,411    | 253,511    |
| Equipment, furniture, and fixtures | 23,893     | 21,621     |
| Total property and equipment       | 301,655    | 286,562    |
| Construction in progress           | 132,599    | 68,571     |
| Accumulated depreciation           | (111,298)  | (98,004)   |
| Property and equipment, net        | \$ 322,956 | \$ 257,129 |

#### 4. PROPERTY AND EQUIPMENT, NET (continued)

In 2006, the Institute executed purchase and sale agreements related to four of its buildings. On August 8, 2005, the building classified as "Asset held for sale" in the 2005 financial statements was sold. The proceeds from the sale were approximately \$9 million and the sale resulted in a loss of \$922,000. On September 9, 2005, the other three buildings were subject to a single transaction. As part of this transaction, the Institute received \$11.6 million in cash and contracted to receive 41,000 square feet of space to be conveyed via fee simple title once construction of a proposed redevelopment is completed. At the time the title is conveyed, the Institute will receive an additional \$1.6 million in cash and construction services. If the proposed redevelopment is not completed or certain other conditions are not met, the Institute will be provided rent-free space for a period of 43 years or until the conveyance of the title. The Institute recorded a gain of \$712,000 on the sale of the buildings and a receivable for the present value of the property and cash along with an offsetting deferred gain of \$10 million. The deferred gain will be recognized at such time when substantially all uncertainties about the construction of the developed property are resolved.

On October 26, 2006, Ox-Bow sold property of which the proceeds from the sale were approximately \$1.9 million and the sale resulted in a gain of \$588,000.

#### 5. ACCOUNTS PAYABLE AND OTHER LIABILITIES

Accounts payable at June 30, 2007 and 2006, consist of the following (in thousands):

|  | 2007             | 2006             |
|--|------------------|------------------|
| Accounts payable                             | \$ 28,160        | \$ 18,143        |
| Art purchase liability                       | 10,942           |                  |
| Asset retirement obligations                 | 5,521            | 5,332            |
| Accrued salaries and benefits                | 3,295            | 1,954            |
| Other liabilities                            | 2,945            | 2,306            |
| Total accounts payable and other liabilities | <u>\$ 50,863</u> | <u>\$ 27,735</u> |

Payments for art purchase liability are due on varying dates from 2008 through 2010.

The asset retirement obligations primarily consist of asbestos removal costs. As a result of adopting FASB Interpretation "FIN" No. 47, *Accounting for Conditional Retirement Obligations* in 2006 the Institute recorded a cumulative effect of change in accounting principle of \$4.9 million. The assets that are held for purposes of settling asset retirement obligations are \$1.7 million less accumulated depreciation \$1.5 million as of June 30, 2007 and 2006, respectively. The change in the asset retirement obligation for the years ended June 30, 2007 and 2006, are as follows (in thousands):

|   | 2007            | 2006            |
|---|-----------------|-----------------|
| Asset retirement obligations, beginning of year | \$ 5,332        | \$ 5,115        |
| Accretion expense                               | 226             | 217             |
| Settlements paid                                | (122)           |                 |
| Change in estimate                              | 85              |                 |
| Asset retirement obligations, end of year       | <u>\$ 5,521</u> | <u>\$ 5,332</u> |



## 6. NOTES PAYABLE

Notes payable at June 30, 2007, consist of the following (in thousands):

|                                   | Principal<br>Amount | % of<br>Total<br>Bonds | % of<br>Total<br>O/S Debt | Date of<br>Maturity | Principal<br>Payable         | Interest<br>Payment<br>Dates | Interest<br>Reset<br>Period | Interest<br>Rates |
|-----------------------------------|---------------------|------------------------|---------------------------|---------------------|------------------------------|------------------------------|-----------------------------|-------------------|
| Bonds:                            |                     |                        |                           |                     |                              |                              |                             |                   |
| Variable/Short-term:              |                     |                        |                           |                     |                              |                              |                             |                   |
| Adjustable Interest Rates         |                     |                        |                           |                     |                              |                              |                             |                   |
| Demand Revenue -Tax-exempt:       |                     |                        |                           |                     |                              |                              |                             |                   |
| Series 1996                       | \$ 31,700           |                        |                           | 3/1/2027            | At maturity                  | Monthly                      | Weekly                      | 3.78%             |
| Series 1995                       | 18,300              |                        |                           | 3/1/2027            | At maturity                  | Monthly                      | Weekly                      | 3.78%             |
| Series 1992                       | 18,000              |                        |                           | 3/1/2027            | At maturity                  | Monthly                      | Weekly                      | 3.78%             |
| Total Variable/Short-term         | 68,000              | 34.7%                  | 34.4%                     |                     |                              |                              |                             |                   |
| Medium/Long-term:                 |                     |                        |                           |                     |                              |                              |                             |                   |
| Adjustable Interest Rates         |                     |                        |                           |                     |                              |                              |                             |                   |
| Demand Revenue - Tax Exempt:      |                     |                        |                           |                     |                              |                              |                             |                   |
| Series 2000A                      | 78,525              |                        |                           | 3/1/2034            | At maturity                  | March 1,<br>September 1      | 1-8 years                   | 3.10% to 4.45%    |
| Medium Term Revenue:              |                     |                        |                           |                     |                              |                              |                             |                   |
| Tax-exempt:                       |                     |                        |                           |                     |                              |                              |                             |                   |
| Series 1998A                      | 29,880              |                        |                           | 3/1/2030            | At maturity                  | March 1,<br>September 1      | 1-9 years                   | 3.50% to 4.85%    |
| Taxable:                          |                     |                        |                           |                     |                              |                              |                             |                   |
| Series 1998B                      | 3,835               |                        |                           | 3/1/2030            | At maturity                  | March 1,<br>September 1      | 2 years                     | 3.85%             |
| Fixed Interest Rates:             |                     |                        |                           |                     |                              |                              |                             |                   |
| Revenue Refunding:                |                     |                        |                           |                     |                              |                              |                             |                   |
| Series 2003                       | 15,525              |                        |                           | 3/1/2023            | Varying dates<br>and amounts | March 1,<br>September 1      | N/A                         | 3.00% to 5.38%    |
| Total Medium/Long-term            | 127,765             | 65.3%                  | 64.5%                     |                     |                              |                              |                             |                   |
| Total Bonds                       | 195,765             | 100.0%                 | 98.9%                     |                     |                              |                              |                             |                   |
| Bank Debt:                        |                     |                        |                           |                     |                              |                              |                             |                   |
| JP Morgan Chase                   |                     |                        |                           |                     |                              |                              |                             |                   |
| \$15 million working capital      |                     |                        |                           |                     |                              |                              |                             |                   |
| line of credit                    | 1,400               |                        | 0.7%                      |                     | On demand                    | Varying dates                | Varying dates               | LIBOR+20bps       |
| \$10 million interim construction |                     |                        |                           |                     |                              |                              |                             |                   |
| line of credit                    | -                   |                        | 0.0%                      |                     | On demand                    | Varying dates                | Varying dates               | LIBOR+20bps       |
| Auxiliary activity note           | 778                 |                        | 0.4%                      | 5/1/2013            | On demand                    | Monthly                      | N/A                         | 1.09 to 4.24%     |
| Total Outstanding Debt            | 197,943             |                        | 100.0%                    |                     |                              |                              |                             |                   |
| Unamortized premium               | 504                 |                        |                           |                     |                              |                              |                             |                   |
| Total                             | \$ 198,447          |                        |                           |                     |                              |                              |                             |                   |

## 6. NOTES PAYABLE (continued)

Notes payable at June 30, 2006 consist of the following (in thousands):

|                                   | Principal<br>Amount | % of<br>Total<br>Bonds | % of<br>Total<br>O/S Debt | Date of<br>Maturity | Principal<br>Payable         | Interest<br>Payment<br>Dates | Interest<br>Reset<br>Period | Interest<br>Rates |
|-----------------------------------|---------------------|------------------------|---------------------------|---------------------|------------------------------|------------------------------|-----------------------------|-------------------|
| Bonds:                            |                     |                        |                           |                     |                              |                              |                             |                   |
| Variable/Short-term:              |                     |                        |                           |                     |                              |                              |                             |                   |
| Adjustable Interest Rates         |                     |                        |                           |                     |                              |                              |                             |                   |
| Taxable:                          |                     |                        |                           |                     |                              |                              |                             |                   |
| Series 2000B                      | \$ 4,800            |                        |                           | 3/1/2034            | At maturity                  | Monthly                      | Weekly                      | 5.38%             |
| Demand Revenue -Tax-exempt:       |                     |                        |                           |                     |                              |                              |                             |                   |
| Series 1996                       | 31,700              |                        |                           | 3/1/2027            | At maturity                  | Monthly                      | Weekly                      | 3.98%             |
| Series 1995                       | 18,300              |                        |                           | 3/1/2027            | At maturity                  | Monthly                      | Weekly                      | 3.98%             |
| Series 1992                       | 18,000              |                        |                           | 3/1/2027            | At maturity                  | Monthly                      | Weekly                      | 3.98%             |
| Total Variable/Short-term         | 72,800              | 36.0%                  | 35.0%                     |                     |                              |                              |                             |                   |
| Medium/Long-term:                 |                     |                        |                           |                     |                              |                              |                             |                   |
| Adjustable Interest Rates         |                     |                        |                           |                     |                              |                              |                             |                   |
| Demand Revenue -                  |                     |                        |                           |                     |                              |                              |                             |                   |
| Tax Exempt:                       |                     |                        |                           |                     |                              |                              |                             |                   |
| Series 2000A                      | 78,525              |                        |                           | 3/1/2034            | At maturity                  | March 1,<br>September 1      | 2-9 years                   | 3.10% to 4.45%    |
| Medium Term Revenue:              |                     |                        |                           |                     |                              |                              |                             |                   |
| Tax-exempt:                       |                     |                        |                           |                     |                              |                              |                             |                   |
| Series 1998A                      | 30,980              |                        |                           | 3/1/2030            | At maturity                  | March 1,<br>September 1      | 1-10 years                  | 2.25% to 4.85%    |
| Taxable:                          |                     |                        |                           |                     |                              |                              |                             |                   |
| Series 1998B                      | 3,835               |                        |                           | 3/1/2030            | At maturity                  | March 1,<br>September 1      | 3 years                     | 3.85%             |
| Fixed Interest Rates:             |                     |                        |                           |                     |                              |                              |                             |                   |
| Revenue Refunding:                |                     |                        |                           |                     |                              |                              |                             |                   |
| Series 2003                       | 16,195              |                        |                           | 3/1/2023            | Varying dates<br>and amounts | March 1,<br>September 1      | N/A                         | 2.75% to 5.38%    |
| Total Medium/Long-term            | 129,535             | 64.0%                  | 62.4%                     |                     |                              |                              |                             |                   |
| Total Bonds                       | 202,335             | 100.0%                 | 97.4%                     |                     |                              |                              |                             |                   |
| Bank Debt:                        |                     |                        |                           |                     |                              |                              |                             |                   |
| JP Morgan Chase                   |                     |                        |                           |                     |                              |                              |                             |                   |
| \$15 million working capital      |                     |                        |                           |                     |                              |                              |                             |                   |
| line of credit                    | 4,500               |                        | 2.2%                      |                     | On demand                    | Varying dates                | Varying dates               | LIBOR+20bps       |
| \$10 million interim construction |                     |                        |                           |                     |                              |                              |                             |                   |
| line of credit                    | -                   |                        | 0.0%                      |                     | On demand                    | Varying dates                | Varying dates               | LIBOR+20bps       |
| Auxiliary activity note           | 887                 |                        | 0.4%                      | 5/1/2013            | On demand                    | Monthly                      | N/A                         | 1.09 to 4.24%     |
| Total Outstanding Debt            | 207,722             |                        | 100.0%                    |                     |                              |                              |                             |                   |
| Unamortized premium               | 536                 |                        |                           |                     |                              |                              |                             |                   |
| Total                             | \$ 208,258          |                        |                           |                     |                              |                              |                             |                   |

## **6. NOTES PAYABLE (continued)**

The market value of notes payable is approximately \$400,000 greater than the carrying value as of June 30, 2007. All bonds are issued through the Illinois Finance Authority, formerly known as Illinois Educational Facilities Authority. Adjustable interest rate bonds are remarketed with new interest rates and interest reset periods after the expiration of the applicable interest period. Taxable bond issues may be converted to tax-exempt upon the occurrence of certain events.

The Institute has agreed to maintain certain financial ratios related to debt service, including ratios of indebtedness to net assets and assets available for debt service to debt service requirements. Minimum mandatory redemption payment on the Illinois Finance Authority Bond Issues, which approximate minimum sinking fund requirements, is \$715,000 for 2008, and an additional total of \$195,050,000 through the ultimate maturity dates of the bonds. The Institute was in compliance with all debt covenants at June 30, 2007.

In December 2005, the Institute elected to make a partial prepayment on the Series 2000A issue in order to provide for the defeasance of \$2.3 million due on March 1, 2008. The Institute deposited cash with the Series 2000 trustee in the Securities Trust Fund for the purpose of purchasing defeasance obligations.

The Institute has secured a \$15 million working line of credit through JPMorgan Chase Bank expiring on May 31, 2008. As of June 30, 2007 and 2006, \$1.4 million and \$4.5 million were borrowed against the credit line at a rate of 5.57% and 5.55%, respectively. The Institute has secured a \$10 million line of credit through JPMorgan Chase Bank for interim financing of construction for The Modern Wing and Gallery Reinstallation expiring on September 30, 2010. As of June 30, 2007 and 2006, the line of credit was unused.

## **7. PENSION AND OTHER POSTRETIREMENT BENEFITS**

The Institute has a qualified, non-contributory defined benefit pension plan (the "Plan") covering staff employees who meet the Plan's eligibility. All staff employees hired after December 31, 2006 are not eligible for the defined benefit plan and are instead covered by a defined contribution plan. Eligible faculty of the School participate in a defined contribution plan in lieu of participation in the Institute's pension plan. A supplemental retirement plan is provided for certain employees whose benefits are restricted under the qualified Plan. The Institute also provides medical, dental, and life insurance benefits ("Other Benefits") to certain Plan retirees on a contributory basis until the retirees attain the age of 65.

## 7. PENSION AND OTHER POSTRETIREMENT BENEFITS (continued)

The following table sets forth the Plan's benefit obligation, plan assets, and funded status reconciled with the amounts set forth in the consolidated statement of financial position at June 30, 2007 and 2006 (in thousands):

|  | Pension Benefits   |                   | Other Benefits  |                 |
|--|--------------------|-------------------|-----------------|-----------------|
|  | 2007               | 2006              | 2007            | 2006            |
| <b>Change in benefit obligation</b>          |                    |                   |                 |                 |
| Benefit obligation, beginning of year        | \$ 72,648          | \$ 79,438         | \$ 585          | \$ 569          |
| Service cost                                 | 2,098              | 2,598             |                 |                 |
| Interest cost                                | 4,758              | 4,146             | 22              | 22              |
| Amendments                                   | 164                |                   |                 |                 |
| Actuarial (gain) loss                        | 9,119              | (10,758)          | (9)             | 94              |
| Benefits paid                                | (2,928)            | (2,776)           | (88)            | (100)           |
| Projected benefit obligation, end of year    | <u>\$ 85,859</u>   | <u>\$ 72,648</u>  | <u>\$ 510</u>   | <u>\$ 585</u>   |
| <b>Change in plan assets</b>                 |                    |                   |                 |                 |
| Fair value of plan assets, beginning of year | \$ 62,817          | \$ 55,711         | \$              | \$              |
| Actual return on plan assets                 | 10,670             | 4,806             |                 |                 |
| Employer contribution                        | 3,387              | 5,076             |                 |                 |
| Benefits paid                                | (2,928)            | (2,776)           |                 |                 |
| Fair value of plan assets, end of year       | <u>\$ 73,946</u>   | <u>\$ 62,817</u>  | <u>\$ -</u>     | <u>\$ -</u>     |
| Funded status at the end of the year         | <u>\$ (11,913)</u> | <u>\$ (9,831)</u> | <u>\$ (510)</u> | <u>\$ (585)</u> |

The incremental effect of adopting SFAS No. 158 on the statement of financial position as of June 30, 2007, is as follows (in thousands):

|                         | Increase (decrease)                                     |                                      | Cumulative effect<br>after adoption of<br>SFAS No. 158 |
|-------------------------|---|--------------------------------------|--|
|                         | Cumulative effect<br>before adoption of<br>SFAS No. 158 | Adjustments to<br>adopt SFAS No. 158 |  |
| Pension liability       | \$ 3,927  | \$ 7,986                             | \$ 11,913  |
| Unrestricted net assets | (12,737)  | (7,986)                              | (20,723)   |

In accordance with SFAS No. 158 adopted by the Institute in fiscal year 2007, all previously unrecognized actuarial losses and prior service costs are reflected in the consolidated statement of financial position. The pension plan and other benefit plan items not yet recognized as a component of periodic pension and postretirement expense, but included as a cumulative separate charge to net assets at June 30, 2007 and 2006, are as follows (in thousands):

|                       | Pension Benefits |             | Other Benefits |             |
|-----------------------|------------------|-------------|----------------|-------------|
|                       | 2007             | 2006        | 2007           | 2006        |
| Net actuarial loss    | \$ 22,073        | \$          | \$ 22          | \$          |
| Prior service credit  | (1,350)          |             | (13)           |             |
| Net amount recognized | <u>\$ 20,723</u> | <u>\$ -</u> | <u>\$ 9</u>    | <u>\$ -</u> |

## 7. PENSION AND OTHER POSTRETIREMENT BENEFITS (continued)

As of June 30, 2007 and 2006, information for pension plans with an accumulated benefit obligation in excess of plan assets consist of the following (in thousands):

|                                | <u>2007</u> | <u>2006</u> |
|--------------------------------|-------------|-------------|
| Projected benefit obligation   | \$ 85,859   | \$ 72,648   |
| Accumulated benefit obligation | 77,873      | 65,271      |
| Fair value of plan assets      | 73,946      | 62,817      |

As of June 30, 2006, under SFAS No. 87, *Employers' Accounting for Pensions*, a minimum pension liability was recorded as the fair value of plan assets of \$62.8 million was less than the accumulated benefit obligation of \$65.3 million. As a result, the consolidated statement of financial position includes a minimum pension liability of \$2.5 million and the statement of activities and change in net assets includes an adjustment to reflect the minimum pension liability of \$13.3 million for the year ended June 30, 2006.

As of June 30, 2007 and 2006, components of net periodic benefit cost consist of the following (in thousands):

|                                    | <u>Pension Benefits</u> |                 | <u>Other Benefits</u> |              |
|------------------------------------|-------------------------|-----------------|-----------------------|--------------|
|                                    | <u>2007</u>             | <u>2006</u>     | <u>2007</u>           | <u>2006</u>  |
| Service cost                       | \$ 2,097                | \$ 2,598        | \$                    | \$           |
| Interest cost                      | 4,758                   | 4,146           | 22                    | 22           |
| Expected return on plan assets     | (4,676)                 | (4,203)         |                       |              |
| Amortization of prior service cost | (216)                   | (216)           | (4)                   | (4)          |
| Amortization of net actuarial loss | 1,424                   | 2,751           |                       | (1)          |
| Net periodic benefit cost          | <u>\$ 3,387</u>         | <u>\$ 5,076</u> | <u>\$ 18</u>          | <u>\$ 17</u> |

The estimated net actuarial loss and prior service credit for the defined benefit pension plan that will be amortized and recognized in net periodic benefit cost for fiscal year 2008 are \$1.3 million and (\$200,000), respectively.

The estimated prior service credit for the other defined benefit postretirement plan that will be amortized and recognized in net periodic benefit cost for fiscal year 2008 is (\$5,000).

**Assumptions**—Weighted-average assumptions used to determine benefit obligations at June 30, 2007 and 2006, are as follows:

|                                | <u>Pension Benefits</u> |             | <u>Other Benefits</u> |             |
|--------------------------------|-------------------------|-------------|-----------------------|-------------|
|                                | <u>2007</u>             | <u>2006</u> | <u>2007</u>           | <u>2006</u> |
| Discount rate                  | 6.30 %                  | 6.40 %      | 5.61 %                | 4.25 %      |
| Expected return on plan assets | 7.50 %                  | 7.50 %      |                       |             |
| Rate of compensation increase  | 4.20                    | 4.20        |                       |             |

Weighted-average assumptions used to determine net periodic benefit cost for the years ended June 30, 2007 and 2006, are as follows:

|  | <u>Pension Benefits</u> |             | <u>Other Benefits</u> |             |
|--|-------------------------|-------------|-----------------------|-------------|
|  | <u>2007</u>             | <u>2006</u> | <u>2007</u>           | <u>2006</u> |
| Discount rate                            | 6.40 %                  | 5.25 %      | 4.25 %                | 4.25 %      |
| Expected long-term return on plan assets | 7.50                    | 7.50        |                       |             |
| Rate of compensation increase            | 4.20                    | 4.20        |                       |             |

**7. PENSION AND OTHER POSTRETIREMENT BENEFITS (continued)**

Assumed health care cost trend rates at June 30, 2007 and 2006, are as follows:

|   | Other Benefits |        |
|---|----------------|--------|
|   | 2007           | 2006   |
| Health care cost trend rate assumed for next year                                 | 9.00 %         | 9.00 % |
| Rate to which the cost trend rate is assumed to decline (the ultimate trend rate) | 6.00 %         | 6.00 % |
| Year that the rate reaches the ultimate trend rate                                | 2010           | 2010   |

Assumed health care cost trend rates have an effect on the amounts reported for the health care plans. A one-percentage-point change in assumed health care cost trend rates would have the following effects (in thousands):

|  | One-Percentage<br>Point Increase | One-Percentage<br>Point Decrease |
|--|----------------------------------|----------------------------------|
| Effect on total of service and interest cost | \$ 1                             | \$ (1)                           |
| Effect on postretirement benefit obligation  | 12                               | (11)                             |

**Plan Assets**—The Institute’s pension plan weighted-average asset allocations at June 30, 2007 and 2006, by asset category are as follows:

| Asset Category            | Pension      |              |                      |
|---------------------------|--------------|--------------|----------------------|
|                           | 2007         | 2006         | Target<br>Allocation |
| Cash and cash equivalents | 1 %          | 7 %          | 2 %                  |
| Equity securities         | 61           | 55           | 60                   |
| Fixed income securities   | 38           | 38           | 38                   |
| Total                     | <u>100 %</u> | <u>100 %</u> | <u>100 %</u>         |

Investment objectives and policies are established by AIC’s Investment Committee and are achieved in partnership with external investment managers. The portfolio is designed to generate returns sufficient to meet obligations to beneficiaries at acceptable levels of risk. AIC determines the long-term rate of return on Plan assets by examining the Plan’s asset allocation, historical capital market returns and inflation assumptions. Historical returns and benchmarking data are also reviewed to ensure a reasonable and appropriate return assumption.

**Contributions**—AIC expects to contribute \$3.4 million to its pension plan and \$88,000 to its other postretirement benefit plan in fiscal year 2008.

## 7. PENSION AND OTHER POSTRETIREMENT BENEFITS (continued)

*Estimated Future Benefit Payments*—The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid (in thousands):

| Year Ending<br>June 30, | Pension<br>Benefits | Other<br>Benefits |
|-------------------------|---------------------|-------------------|
| 2008                    | \$ 3,402            | \$ 88             |
| 2009                    | 3,733               | 91                |
| 2011                    | 4,007               | 97                |
| 2011                    | 4,296               | 104               |
| 2012                    | 4,584               | 110               |
| 2013 - 2017             | 27,825              | 96                |

Employer contributions to the defined contribution plan totaled \$1.1 million and \$831,000 for the years ended June 30, 2007 and 2006, respectively. Employer contributions to the supplemental retirement plan totaled \$61,000 and \$156,000 for the years ended June 30, 2007 and 2006, respectively.

## 8. NATURAL CLASSIFICATION OF EXPENSES

Expenses by natural classification for operating activities for the year ended June 30, 2007, are as follows (in thousands):

|                                   | Museum           | School           | Ox-Bow          | Total             | % of Total  |
|-----------------------------------|------------------|------------------|-----------------|-------------------|-------------|
| Salaries and wages                | \$ 26,580        | \$ 35,516        | \$ 472          | \$ 62,568         | 39.5%       |
| Fringe benefits                   | 6,690            | 8,382            | 31              | 15,103            | 9.5%        |
| Contracted services               | 7,698            | 7,812            | 241             | 15,751            | 9.9%        |
| Equipment, rental and maintenance | 1,808            | 6,091            | 65              | 7,964             | 5.0%        |
| Travel and entertainment          | 1,329            | 1,490            | 87              | 2,906             | 1.8%        |
| Telephone, copy, fax, postage     | 1,111            | 991              | 36              | 2,138             | 1.4%        |
| Supplies, books and subscriptions | 1,914            | 1,019            | 289             | 3,222             | 2.0%        |
| Publications and printing         | 2,107            | 950              | 10              | 3,067             | 1.9%        |
| Publicity and promotions          | 1,490            | 967              | 48              | 2,505             | 1.6%        |
| Cost of sales                     | 5,945            | 1,295            |                 | 7,240             | 4.6%        |
| Utilities                         | 2,731            | 2,029            | 13              | 4,773             | 3.0%        |
| Bad debt                          | 8                | 341              |                 | 349               | 0.2%        |
| Accretion expense                 | 196              | 30               |                 | 226               | 0.1%        |
| Interest                          | 2,511            | 5,766            |                 | 8,277             | 5.2%        |
| Depreciation                      | 6,285            | 6,677            | 131             | 13,093            | 8.3%        |
| Other                             | 6,353            | 2,713            | 57              | 9,123             | 5.8%        |
| Total                             | <u>\$ 74,756</u> | <u>\$ 82,069</u> | <u>\$ 1,480</u> | <u>\$ 158,305</u> | <u>100%</u> |

## 8. NATURAL CLASSIFICATION OF EXPENSES (continued)

Expenses by natural classification for operating activities for the year ended June 30, 2006, are as follows (in thousands):

|                                   | <u>Museum</u>    | <u>School</u>    | <u>Ox-Bow</u>   | <u>Total</u>      | <u>% of Total</u> |
|-----------------------------------|------------------|------------------|-----------------|-------------------|-------------------|
| Salaries and wages                | \$ 24,456        | \$ 33,035        | \$ 281          | \$ 57,772         | 38.8%             |
| Fringe benefits                   | 7,105            | 8,130            | 44              | 15,279            | 10.3%             |
| Contracted services               | 7,301            | 6,007            | 170             | 13,478            | 9.1%              |
| Equipment, rental and maintenance | 1,986            | 4,724            | 21              | 6,731             | 4.5%              |
| Travel and entertainment          | 1,312            | 1,078            | 12              | 2,402             | 1.6%              |
| Telephone, copy, fax, postage     | 996              | 993              | 42              | 2,031             | 1.4%              |
| Supplies, books and subscriptions | 1,819            | 899              | 345             | 3,063             | 2.1%              |
| Publications and printing         | 2,133            | 701              | 10              | 2,844             | 1.9%              |
| Publicity and promotions          | 1,541            | 917              | 35              | 2,493             | 1.7%              |
| Cost of sales                     | 6,892            | 790              |                 | 7,682             | 5.2%              |
| Utilities                         | 2,270            | 2,033            | 18              | 4,321             | 2.9%              |
| Bad debt                          | 20               | 380              | 4               | 404               | 0.3%              |
| Interest                          | 2,492            | 6,090            |                 | 8,582             | 5.8%              |
| Depreciation                      | 6,044            | 6,278            | 66              | 12,388            | 8.3%              |
| Other                             | 5,953            | 3,258            | 52              | 9,263             | 6.1%              |
| Total                             | <u>\$ 72,320</u> | <u>\$ 75,313</u> | <u>\$ 1,100</u> | <u>\$ 148,733</u> | <u>100%</u>       |

## 9. COMMITMENTS AND CONTINGENCIES

During 2006 and 2007, the Institute continued construction of a new wing of the museum, The Modern Wing. This project includes a 264,000 square foot addition to its Grant Park facility and plans for a bridgeway connecting The Modern Wing and Millennium Park. This addition will increase the museum's gallery, education, and art storage space as well as other public areas.

The project is estimated to cost approximately \$282.9 million, which the Board plans to finance primarily through contributions for the project. The Board has approved utilizing short-term financing during the construction period until pledge payments are received. The Institute has spent \$129.4 million for the addition as of June 30, 2007, and anticipates completing the project in 2009. The Institute has received a conditional gift for the project in the amount of \$11 million. The gift and interest is recorded as a refundable advance until such time that the condition has been met. Subsequent to June 30, 2007, the condition of the gift has been met.

The Institute is party to various legal proceedings and claims incidental to its business. Institute management currently believes that the ultimate outcome of these proceedings and/or claims, either individually or in the aggregate, will not have a material adverse effect on the Institute's financial position or statement of activities.

The Institute has operating lease agreements for academic, office, and storage space and office equipment under operating leases expiring in various years through 2018. Certain operating leases provide for renewal options for periods from five to ten years. Total lease expenses are \$1.6 million and \$1.7 million for the years ended June 30, 2007 and 2006, respectively.



## 9. COMMITMENTS AND CONTINGENCIES (continued)

Minimum future lease payments under noncancelable operating leases having remaining terms in excess of one year as of June 30, 2007, are as follows (in thousands):

| <u>Year ending June 30,</u>  |                  |
|------------------------------|------------------|
| 2008                         | \$ 1,188         |
| 2009                         | 1,962            |
| 2010                         | 2,190            |
| 2011                         | 2,096            |
| 2012                         | 1,999            |
| 2013 and thereafter          | 12,243           |
| Total minimum lease payments | <u>\$ 21,678</u> |

The Institute has capital lease agreements for office equipment expiring in 2011. The equipment had a cost of \$721,000 and accumulated depreciation of \$375,000 as of June 30, 2007.

Minimum future lease payments under capital leases as of June 30, 2007, are as follows (in thousands):

| <u>Year ending June 30,</u>                              |               |
|--|---------------|
| 2008   | \$ 174        |
| 2009   | 172           |
| 2010   | 58            |
| 2011   | <u>5</u>      |
| Total minimum lease payments                             | 409           |
| Less amount representing interest<br>and executory costs | (46)          |
| Present value of minimum lease payments                  | <u>\$ 363</u> |

## 10. RELATED-PARTY TRANSACTIONS

All members of the Board of Trustees, Board of Governors, and Standing and Advisory Committees, and all officers and assistant officers of the Institute (collectively known as "Related Parties") must act in the best interests of the Institute, without regard to their business, family, or personal activities and concerns. If a Related Party believes he or she has an actual or potential financial conflict of interest, the Related Party must immediately disclose such conflict to the Chairman of the Board and to the Institute's General Counsel. The Related Party may not vote on, approve, or recommend any action or matter in which he or she has an actual or potential conflict of interest. In the event of an actual or potential conflict, the Related Party cannot be counted for purposes of determining whether there is a quorum. Financial interests or other activities that would constitute a conflict of interest if undertaken by a Related Party also constitute a conflict of interest if undertaken by an immediate family member of the Related Party and must be disclosed by the Related Party. All Related Parties, other than members of the curatorial, museum education, and library Advisory Committees, are required to attest annually to their familiarity with this policy and to provide any information the Institute deems relevant concerning any possible conflicts of interest.

The Institute has provided a \$200,000 interest-free mortgage to an officer with a fifteen-year term secured by the property. The mortgage at June 30, 2007 and 2006 is \$186,000 and \$191,000, respectively.

## 11. RESTRICTIONS ON NET ASSETS

The nature of restrictions on net assets released from donor restrictions for the year ended June 30, 2007 and 2006, are summarized as follows (in thousands):

|   | <u>2007</u>      | <u>2006</u>      |
|---|------------------|------------------|
| Purchase of art objects                               | \$ 19,391        | \$ 14,284        |
| Purchase of books                                     | 37               | 673              |
| Student aid   | 1,334            | 6,791            |
| Museum exhibitions                                    | 1,806            | 1,159            |
| Museum publications                                   | 80               | 621              |
| Gallery maintenance, professorships, and curatorships | 2,154            | 1,365            |
| Facilities  | 4,354            | 4,842            |
| Education, instruction, and other                     | 5,086            | 560              |
| Total   | <u>\$ 34,242</u> | <u>\$ 30,295</u> |

Net assets categorized by donor restrictions as of June 30, 2007, are summarized as follows (in thousands):

|   | <u>Temporarily<br/>Restricted</u> | <u>Permanently<br/>Restricted</u> |
|---|-----------------------------------|-----------------------------------|
| Purchase of art objects                                   | \$ 101,902                        | \$ 33,034                         |
| Purchase of books   | 300                               | 1,654                             |
| Student aid   | 22,263                            | 19,646                            |
| Museum exhibitions  | 5,850                             | 14,465                            |
| Museum publications                                       | 7,785                             | 1,510                             |
| Gallery maintenance, professorships, and curatorships     | 1,894                             | 53,989                            |
| Facilities  | 159,309                           |                                   |
| Education, instruction, and other                         | 85,635                            | 51,143                            |
| Time-restricted net assets/assets held in trust by others | 30,591                            | 66,319                            |
| General purposes  |                                   | 28,088                            |
| Total   | <u>\$ 415,529</u>                 | <u>\$ 269,848</u>                 |

Net assets categorized by donor restrictions as of June 30, 2006, are summarized as follows (in thousands):

|   | <u>Temporarily<br/>Restricted</u> | <u>Permanently<br/>Restricted</u> |
|---|-----------------------------------|-----------------------------------|
| Purchase of art objects                                   | \$ 93,279                         | \$ 32,195                         |
| Purchase of books   | 275                               | 1,644                             |
| Student aid   | 19,228                            | 18,473                            |
| Museum exhibitions  | 4,240                             | 11,884                            |
| Museum publications                                       | 6,547                             | 1,510                             |
| Gallery maintenance, professorships, and curatorships     | 1,619                             | 53,510                            |
| Facilities  | 105,993                           |                                   |
| Education, instruction, and other                         | 119,649                           | 48,098                            |
| Time-restricted net assets/assets held in trust by others | 17,642                            | 58,834                            |
| General purposes  |                                   | 27,527                            |
| Total   | <u>\$ 368,472</u>                 | <u>\$ 253,675</u>                 |

## 12. CONSOLIDATING STATEMENTS

On September 1, 1995, AIC agreed to sponsor Ox-Bow, a separate 501(c)(3) not-for-profit organization, by providing sufficient funding annually, including funding for operating expenses. Ox-Bow conducts a school of the arts, offering degree and nondegree courses. The sponsorship agreement continues for 99 years and is automatically renewable for successive 99-year terms. Within the provisions of the sponsorship agreement, AIC has the ability to appoint a majority of Ox-Bow's board members.

Upon review of the agreement, AIC's management concluded that it is required to consolidate Ox-Bow. AIC has consolidated the results of Ox-Bow effective July 1, 2005, as such the opening net asset balance and cash balance have been included in the 2006 statement of financial position and statement of cash flows as a cumulative effect of change in reporting entity. Inter-entity transactions and balances have been eliminated in consolidation.

The consolidating statement of financial position as of June 30, 2007, is as follows (in thousands):

|   | AIC                 | Ox-Bow          | Eliminating<br>Entries | Total               |
|---|---------------------|-----------------|------------------------|---------------------|
| <b>Assets:</b>                            |                     |                 |                        |                     |
| Cash and cash equivalents                 | \$ 2,052            | \$ 2,237        | \$                     | \$ 4,289            |
| Accounts and investment income receivable | 8,686               | 76              | (55)                   | 8,707               |
| Contributions receivable                  | 41,537              | 74              | (60)                   | 41,551              |
| Inventories                               | 5,812               | 5               |                        | 5,817               |
| Prepaid expenses and other assets         | 5,753               | 25              |                        | 5,778               |
| Building sale receivable                  | 10,731              |                 |                        | 10,731              |
| Investments                               | 889,063             |                 |                        | 889,063             |
| Property and equipment, net               | 319,143             | 3,813           |                        | 322,956             |
| <b>Total assets</b>                       | <b>\$ 1,282,777</b> | <b>\$ 6,230</b> | <b>\$ (115)</b>        | <b>\$ 1,288,892</b> |
| <b>Liabilities and net assets:</b>        |                     |                 |                        |                     |
| <b>Liabilities:</b>                       |                     |                 |                        |                     |
| Accrued interest payable                  | \$ 1,965            | \$              | \$                     | \$ 1,965            |
| Accounts payable and other liabilities    | 50,863              | 115             | (115)                  | 50,863              |
| Deferred revenues                         | 22,249              |                 |                        | 22,249              |
| Refundable advances                       | 14,903              |                 |                        | 14,903              |
| Pension liability                         | 11,913              |                 |                        | 11,913              |
| Notes payable                             | 198,447             |                 |                        | 198,447             |
| <b>Total liabilities</b>                  | <b>300,340</b>      | <b>115</b>      | <b>(115)</b>           | <b>300,340</b>      |
| <b>Net assets:</b>                        |                     |                 |                        |                     |
| Unrestricted                              | 300,880             | 2,295           |                        | 303,175             |
| Temporarily restricted                    | 413,354             | 2,175           |                        | 415,529             |
| Permanently restricted                    | 268,203             | 1,645           |                        | 269,848             |
| <b>Total net assets</b>                   | <b>982,437</b>      | <b>6,115</b>    | <b>-</b>               | <b>988,552</b>      |
| <b>Total liabilities and net assets</b>   | <b>\$ 1,282,777</b> | <b>\$ 6,230</b> | <b>\$ (115)</b>        | <b>\$ 1,288,892</b> |

## 12. CONSOLIDATING STATEMENTS (continued)

The consolidating statement of activities for the year ended June 30, 2007, is as follows (in thousands):

|  | AIC               | Ox-Bow          | Eliminating<br>Entries | Total             |
|--|-------------------|-----------------|------------------------|-------------------|
| <b>Operating revenue, gains, and other support:</b>                      |                   |                 |                        |                   |
| Tuition and student program fees   | \$ 83,844         | \$ 976          | \$ -                   | 84,820            |
| Student aid  | (20,979)          | (89)            |                        | (21,068)          |
| Tuition and student program fees, net                                    | 62,865            | 887             | -                      | 63,752            |
| Contributions  | 70,042            | 918             | (320)                  | 70,640            |
| Chicago Park District tax  | 6,790             |                 |                        | 6,790             |
| Museum admissions  | 6,349             |                 |                        | 6,349             |
| Membership dues  | 4,356             |                 |                        | 4,356             |
| Special exhibitions, catalogues, and other revenues                      | 172               |                 |                        | 172               |
| Other program revenues   | 7,526             | 27              |                        | 7,553             |
| Investment return designated for current use                             | 29,492            | 160             |                        | 29,652            |
| Auxiliary activities   | 23,192            |                 |                        | 23,192            |
| Other  | 3,328             | 33              |                        | 3,361             |
| Net assets released from restrictions                                    |                   |                 |                        | -                 |
| Total operating revenue, gains, and other support                        | <u>214,112</u>    | <u>2,025</u>    | <u>(320)</u>           | <u>215,817</u>    |
| <b>Expenses and losses:</b>  |                   |                 |                        |                   |
| Programs services  |                   |                 |                        |                   |
| Curatorial, libraries, and collections                                   | 27,082            |                 |                        | 27,082            |
| Special exhibitions  | 3,152             |                 |                        | 3,152             |
| Museum education   | 3,234             |                 |                        | 3,234             |
| Other programs   | 5,719             |                 |                        | 5,719             |
| Instructional and academic   | 51,445            | 1,199           | (320)                  | 52,324            |
| Auxiliary activities   | 15,630            |                 |                        | 15,630            |
| Managerial and general   |                   |                 |                        |                   |
| General administration   | 21,422            | 170             |                        | 21,592            |
| Depreciation   | 12,962            | 131             |                        | 13,093            |
| Interest and debt issuance cost  | 8,277             |                 |                        | 8,277             |
| Member development   | 1,548             |                 |                        | 1,548             |
| Fund raising   | 6,354             | 300             |                        | 6,654             |
| Total expenses and losses  | <u>156,825</u>    | <u>1,800</u>    | <u>(320)</u>           | <u>158,305</u>    |
| Change in net assets from operations                                     |                   |                 |                        |                   |
| before property sale   | 57,287            | 225             | -                      | 57,512            |
| Gain on property sale  |                   | 588             |                        | 588               |
| <b>Change in net assets from operations</b>                              | <u>57,287</u>     | <u>813</u>      | <u>-</u>               | <u>58,100</u>     |
| <b>Nonoperating revenue, expenses, support, gains and losses:</b>        |                   |                 |                        |                   |
| Proceeds from the sale of art objects                                    | 5,745             |                 |                        | 5,745             |
| Contributions for the purchase of art objects                            | 3,196             |                 |                        | 3,196             |
| Net assets released to fund acquisition of art objects                   |                   |                 |                        | -                 |
| Investment return designated for art purchases                           | 4,821             |                 |                        | 4,821             |
| Acquisition of art objects   | (19,858)          |                 |                        | (19,858)          |
| Adjustment to reflect minimum pension liability                          | (1,483)           |                 |                        | (1,483)           |
| Investment return in excess of amounts designated for current operations | 95,400            |                 |                        | 95,400            |
| Other transfers  |                   |                 |                        | -                 |
| <b>Change in net assets before effect of adoption of SFAS No. 158</b>    | <u>145,108</u>    | <u>813</u>      | <u>-</u>               | <u>145,921</u>    |
| Cumulative effect of adoption of SFAS No. 158                            | (7,986)           |                 |                        | (7,986)           |
| <b>Change in net assets</b>  | <u>137,122</u>    | <u>813</u>      | <u>-</u>               | <u>137,935</u>    |
| Net assets, beginning of year  | 845,315           | 5,302           |                        | 850,617           |
| <b>Net assets, end of year</b>   | <u>\$ 982,437</u> | <u>\$ 6,115</u> | <u>\$ -</u>            | <u>\$ 988,552</u> |

## 12. CONSOLIDATING STATEMENTS (continued)

The consolidating statement of financial position as of June 30, 2006, is as follows (in thousands):

|   | AIC                 | Ox-Bow          | Eliminating<br>Entries | Total               |
|---|---------------------|-----------------|------------------------|---------------------|
| <b>Assets:</b>                            |                     |                 |                        |                     |
| Cash and cash equivalents                 | \$ 4,110            | \$ 420          | \$                     | \$ 4,530            |
| Accounts and investment income receivable | 8,596               |                 | (79)                   | 8,517               |
| Contributions receivable                  | 26,968              | 477             | (310)                  | 27,135              |
| Inventories                               | 3,965               | 5               |                        | 3,970               |
| Prepaid expenses and other assets         | 3,999               | 28              |                        | 4,027               |
| Building sale receivable                  | 10,033              |                 |                        | 10,033              |
| Investments                               | 810,626             |                 |                        | 810,626             |
| Property and equipment, net               | 252,005             | 5,124           |                        | 257,129             |
| <b>Total assets</b>                       | <b>\$ 1,120,302</b> | <b>\$ 6,054</b> | <b>\$ (389)</b>        | <b>\$ 1,125,967</b> |
| <b>Liabilities and net assets:</b>        |                     |                 |                        |                     |
| <b>Liabilities:</b>                       |                     |                 |                        |                     |
| Accrued interest payable                  | \$ 1,994            | \$              | \$                     | \$ 1,994            |
| Accounts payable and other liabilities    | 27,481              | 643             | (389)                  | 27,735              |
| Deferred revenues                         | 20,461              | 109             |                        | 20,570              |
| Refundable advances                       | 14,341              |                 |                        | 14,341              |
| Pension liability                         | 2,452               |                 |                        | 2,452               |
| Notes payable                             | 208,258             |                 |                        | 208,258             |
| <b>Total liabilities</b>                  | <b>274,987</b>      | <b>752</b>      | <b>(389)</b>           | <b>275,350</b>      |
| <b>Net assets:</b>                        |                     |                 |                        |                     |
| Unrestricted                              | 226,467             | 2,003           |                        | 228,470             |
| Temporarily restricted                    | 365,173             | 3,299           |                        | 368,472             |
| Permanently restricted                    | 253,675             |                 |                        | 253,675             |
| <b>Total net assets</b>                   | <b>845,315</b>      | <b>5,302</b>    | <b>-</b>               | <b>850,617</b>      |
| <b>Total liabilities and net assets</b>   | <b>\$ 1,120,302</b> | <b>\$ 6,054</b> | <b>\$ (389)</b>        | <b>\$ 1,125,967</b> |

## 12. CONSOLIDATING STATEMENTS (continued)

The consolidating statement of activities for the year ended June 30, 2006, is as follows (in thousands):

|  | AIC                      | Ox-Bow                 | Eliminating<br>Entries | Total                    |
|--|--------------------------|------------------------|------------------------|--------------------------|
| <b>Operating revenue, gains, and other support:</b>                                  |                          |                        |                        |                          |
| Tuition and student program fees   | \$ 73,224                | \$ 468                 | \$                     | 73,692                   |
| Student aid  | (17,159)                 |                        |                        | (17,159)                 |
| Tuition and student program fees, net  | 56,065                   | 468                    | -                      | 56,533                   |
| Contributions  | 82,521                   | 2,427                  | (1,065)                | 83,883                   |
| Chicago Park District tax  | 6,924                    |                        |                        | 6,924                    |
| Museum admissions  | 6,875                    |                        |                        | 6,875                    |
| Membership dues  | 5,090                    |                        |                        | 5,090                    |
| Special exhibitions, catalogues, and other revenues                                  | 554                      |                        |                        | 554                      |
| Other program revenues   | 7,886                    | 26                     |                        | 7,912                    |
| Investment return designated for current use   | 27,548                   |                        |                        | 27,548                   |
| Auxiliary activities   | 22,955                   |                        |                        | 22,955                   |
| Other  | 2,039                    |                        |                        | 2,039                    |
| Net assets released from restrictions  |                          |                        |                        | -                        |
| Total operating revenue, gains, and other support                                    | <u>218,457</u>           | <u>2,921</u>           | <u>(1,065)</u>         | <u>220,313</u>           |
| <b>Expenses and losses:</b>  |                          |                        |                        |                          |
| Programs services  |                          |                        |                        |                          |
| Curatorial, libraries, and collections   | 24,790                   |                        |                        | 24,790                   |
| Special exhibitions  | 4,061                    |                        |                        | 4,061                    |
| Museum education   | 3,136                    |                        |                        | 3,136                    |
| Other programs   | 5,464                    |                        |                        | 5,464                    |
| Instructional and academic   | 48,103                   | 654                    | (1,294)                | 47,463                   |
| Auxiliary activities   | 16,492                   |                        |                        | 16,492                   |
| Managerial and general   |                          |                        |                        |                          |
| General administration   | 18,860                   | 91                     |                        | 18,951                   |
| Depreciation   | 12,322                   | 66                     |                        | 12,388                   |
| Interest and debt issuance cost  | 8,582                    |                        |                        | 8,582                    |
| Member development   | 1,249                    |                        |                        | 1,249                    |
| Fund raising   | 5,868                    | 289                    |                        | 6,157                    |
| Total expenses and losses  | <u>148,927</u>           | <u>1,100</u>           | <u>(1,294)</u>         | <u>148,733</u>           |
| Change in net assets from operations before building sales<br>and interest rate swap | 69,530                   | 1,821                  | 229                    | 71,580                   |
| Loss on building sales   | (210)                    |                        |                        | (210)                    |
| Gain on interest rate swap   | 89                       |                        |                        | 89                       |
| <b>Change in net assets from operations</b>  | <u><b>69,409</b></u>     | <u><b>1,821</b></u>    | <u><b>229</b></u>      | <u><b>71,459</b></u>     |
| <b>Nonoperating revenue, expenses, support, gains and losses:</b>                    |                          |                        |                        |                          |
| Proceeds from the sale of art objects  | 6,132                    |                        |                        | 6,132                    |
| Contributions for the purchase of art objects  | 1,492                    |                        |                        | 1,492                    |
| Net assets released to fund acquisition of art objects                               |                          |                        |                        | -                        |
| Investment return designated for art purchases                                       | 4,276                    |                        |                        | 4,276                    |
| Acquisition of art objects   | (14,458)                 |                        |                        | (14,458)                 |
| Adjustment to reflect minimum pension liability                                      | 13,264                   |                        |                        | 13,264                   |
| Investment return in excess of amounts designated for<br>current operations          | 47,522                   |                        |                        | 47,522                   |
| Other transfers  |                          |                        |                        | -                        |
| <b>Change in net assets before accounting change<br/>and reporting entity</b>        | <u><b>127,637</b></u>    | <u><b>1,821</b></u>    | <u><b>229</b></u>      | <u><b>129,687</b></u>    |
| Cumulative effect of adoption of FIN 47  | (4,933)                  | -                      | -                      | (4,933)                  |
| Cumulative effect of change in reporting entity                                      |                          | 3,481                  | (229)                  | 3,252                    |
| <b>Change in net assets</b>  | <u><b>122,704</b></u>    | <u><b>5,302</b></u>    | <u><b>-</b></u>        | <u><b>128,006</b></u>    |
| Net assets, beginning of year  | 722,611                  |                        |                        | 722,611                  |
| <b>Net assets, end of year</b>   | <u><b>\$ 845,315</b></u> | <u><b>\$ 5,302</b></u> | <u><b>\$ -</b></u>     | <u><b>\$ 850,617</b></u> |

## 12. CONSOLIDATING STATEMENTS (continued)

The consolidating condensed cash flow activity for the years ended June 30, 2007 and 2006, are as follows (in thousands):

|   | For the year ended 2007 |                 |                 |
|---|-------------------------|-----------------|-----------------|
|   | AIC                     | Ox-Bow          | Total           |
| Net cash provided by operating activities                   | \$ 12,358               | \$ 49           | \$ 12,407       |
| Net cash provided by (used in) investing activities         | (41,696)                | 1,768           | (39,928)        |
| Net cash provided by financing activities                   | 27,280                  |                 | 27,280          |
| <b>Net increase (decrease) in cash and cash equivalents</b> | <b>(2,058)</b>          | <b>1,817</b>    | <b>(241)</b>    |
| Cash and cash equivalents at the beginning of the year      | 4,110                   | 420             | 4,530           |
| <b>Cash and cash equivalents at the end of the year</b>     | <b>\$ 2,052</b>         | <b>\$ 2,237</b> | <b>\$ 4,289</b> |

  

|   | For the year ended 2006 |               |                 |
|---|-------------------------|---------------|-----------------|
|   | AIC                     | Ox-Bow        | Total           |
| Net cash provided by operating activities   | \$ 4,611                | \$ 2,460      | \$ 7,071        |
| Net cash used in investing activities   | (51,704)                | (2,273)       | (53,977)        |
| Net cash provided by financing activities   | 47,074                  |               | 47,074          |
| <b>Net increase (decrease) in cash and cash equivalents</b>                       | <b>(19)</b>             | <b>187</b>    | <b>168</b>      |
| Cash and cash equivalents at the beginning of the year                            | 4,129                   |               | 4,129           |
| Cash and cash equivalents from cumulative<br>effect of change in reporting entity |                         | 233           | 233             |
| <b>Cash and cash equivalents at the end of the year</b>                           | <b>\$ 4,110</b>         | <b>\$ 420</b> | <b>\$ 4,530</b> |

### 13. AIC STATEMENTS OF ACTIVITIES

AIC statement of activities, which excludes Ox-Bow, for the year ended June 30, 2007, is as follows (in thousands):

|  | Unrestricted<br>Funds | Temporarily<br>Restricted<br>Funds | Permanently<br>Restricted<br>Funds | Total             |
|--|-----------------------|------------------------------------|------------------------------------|-------------------|
| <b>Operating revenue, gains, and other support:</b>                      |                       |                                    |                                    |                   |
| Tuition and student program fees   | \$ 83,844             | \$                                 | \$                                 | 83,844            |
| Student aid  | (20,979)              |                                    |                                    | (20,979)          |
| Tuition and student program fees, net                                    | 62,865                | -                                  | -                                  | 62,865            |
| Contributions  | 14,020                | 42,649                             | 13,373                             | 70,042            |
| Chicago Park District tax  | 6,790                 |                                    |                                    | 6,790             |
| Museum admissions  | 6,349                 |                                    |                                    | 6,349             |
| Membership dues  | 4,356                 |                                    |                                    | 4,356             |
| Special exhibitions, catalogues, and other revenues                      | 172                   |                                    |                                    | 172               |
| Other program revenues   | 7,526                 |                                    |                                    | 7,526             |
| Investment return designated for current use                             | 22,369                | 7,015                              | 108                                | 29,492            |
| Auxiliary activities   | 23,192                |                                    |                                    | 23,192            |
| Other  | 3,328                 |                                    |                                    | 3,328             |
| Net assets released from restrictions                                    | 14,711                | (14,711)                           |                                    | -                 |
| Total operating revenue, gains, and other support                        | 165,678               | 34,953                             | 13,481                             | 214,112           |
| <b>Expenses and losses:</b>  |                       |                                    |                                    |                   |
| Programs services  |                       |                                    |                                    |                   |
| Curatorial, libraries, and collections                                   | 27,082                |                                    |                                    | 27,082            |
| Special exhibitions  | 3,152                 |                                    |                                    | 3,152             |
| Museum education   | 3,234                 |                                    |                                    | 3,234             |
| Other programs   | 5,719                 |                                    |                                    | 5,719             |
| Instructional and academic   | 51,445                |                                    |                                    | 51,445            |
| Auxiliary activities   | 15,630                |                                    |                                    | 15,630            |
| Managerial and general   |                       |                                    |                                    |                   |
| General administration   | 21,422                |                                    |                                    | 21,422            |
| Depreciation   | 12,962                |                                    |                                    | 12,962            |
| Interest and debt issuance cost  | 8,277                 |                                    |                                    | 8,277             |
| Member development   | 1,548                 |                                    |                                    | 1,548             |
| Fund raising   | 6,354                 |                                    |                                    | 6,354             |
| Total expenses and losses  | 156,825               | -                                  | -                                  | 156,825           |
| <b>Change in net assets from operations</b>                              | <b>8,853</b>          | <b>34,953</b>                      | <b>13,481</b>                      | <b>57,287</b>     |
| <b>Nonoperating revenue, expenses, support, gains and losses:</b>        |                       |                                    |                                    |                   |
| Proceeds from the sale of art objects                                    |                       | 5,745                              |                                    | 5,745             |
| Contributions for the purchase of art objects                            |                       | 2,663                              | 533                                | 3,196             |
| Net assets released to fund acquisition of art objects                   | 19,391                | (19,391)                           |                                    | -                 |
| Investment return designated for art purchases                           | 547                   | 4,231                              | 43                                 | 4,821             |
| Acquisition of art objects   | (19,858)              |                                    |                                    | (19,858)          |
| Adjustment to reflect minimum pension liability                          | (1,483)               |                                    |                                    | (1,483)           |
| Investment return in excess of amounts designated for current operations | 65,398                | 29,689                             | 313                                | 95,400            |
| Other transfers  | 9,551                 | (9,709)                            | 158                                | -                 |
| <b>Change in net assets before effect of adoption of SFAS No. 158</b>    | <b>82,399</b>         | <b>48,181</b>                      | <b>14,528</b>                      | <b>145,108</b>    |
| Cumulative effect of adoption of SFAS No. 158                            | (7,986)               |                                    |                                    | (7,986)           |
| <b>Change in net assets</b>  | <b>74,413</b>         | <b>48,181</b>                      | <b>14,528</b>                      | <b>137,122</b>    |
| Net assets, beginning of year  | 226,467               | 365,173                            | 253,675                            | 845,315           |
| <b>Net assets, end of year</b>   | <b>\$ 300,880</b>     | <b>\$ 413,354</b>                  | <b>\$ 268,203</b>                  | <b>\$ 982,437</b> |



### 13. AIC STATEMENTS OF ACTIVITIES (continued)

AIC statement of activities, which excludes Ox-Bow, for the year ended June 30, 2006, is as follows (in thousands):

|  | Unrestricted<br>Funds | Temporarily<br>Restricted<br>Funds | Permanently<br>Restricted<br>Funds | Total             |
|--|-----------------------|------------------------------------|------------------------------------|-------------------|
| <b>Operating revenue, gains, and other support:</b>                                  |                       |                                    |                                    |                   |
| Tuition and student program fees   | \$ 73,224             | \$                                 | \$                                 | 73,224            |
| Student aid  | (17,159)              |                                    |                                    | (17,159)          |
| Tuition and student program fees, net  | 56,065                | -                                  | -                                  | 56,065            |
| Contributions  | 13,432                | 42,711                             | 26,378                             | 82,521            |
| Chicago Park District tax  | 6,924                 |                                    |                                    | 6,924             |
| Museum admissions  | 6,875                 |                                    |                                    | 6,875             |
| Membership dues  | 5,090                 |                                    |                                    | 5,090             |
| Special exhibitions, catalogues, and other revenues                                  | 554                   |                                    |                                    | 554               |
| Other program revenues   | 7,886                 |                                    |                                    | 7,886             |
| Investment return designated for current use   | 18,297                | 9,157                              | 94                                 | 27,548            |
| Auxiliary activities   | 22,955                |                                    |                                    | 22,955            |
| Other  | 2,039                 |                                    |                                    | 2,039             |
| Net assets released from restrictions  | 17,011                | (17,011)                           |                                    | -                 |
| Total operating revenue, gains, and other support                                    | 157,128               | 34,857                             | 26,472                             | 218,457           |
| <b>Expenses and losses:</b>  |                       |                                    |                                    |                   |
| Programs services  |                       |                                    |                                    |                   |
| Curatorial, libraries, and collections   | 24,790                |                                    |                                    | 24,790            |
| Special exhibitions  | 4,061                 |                                    |                                    | 4,061             |
| Museum education   | 3,136                 |                                    |                                    | 3,136             |
| Other programs   | 5,464                 |                                    |                                    | 5,464             |
| Instructional and academic   | 48,103                |                                    |                                    | 48,103            |
| Auxiliary activities   | 16,492                |                                    |                                    | 16,492            |
| Managerial and general   |                       |                                    |                                    |                   |
| General administration   | 18,860                |                                    |                                    | 18,860            |
| Depreciation   | 12,322                |                                    |                                    | 12,322            |
| Interest and debt issuance cost  | 8,582                 |                                    |                                    | 8,582             |
| Member development   | 1,249                 |                                    |                                    | 1,249             |
| Fund raising   | 5,868                 |                                    |                                    | 5,868             |
| Total expenses and losses  | 148,927               | -                                  | -                                  | 148,927           |
| Change in net assets from operations before building sales<br>and interest rate swap | 8,201                 | 34,857                             | 26,472                             | 69,530            |
| Loss on building sales   | (210)                 |                                    |                                    | (210)             |
| Gain on interest rate swap   | 89                    |                                    |                                    | 89                |
| <b>Change in net assets from operations</b>  | <b>8,080</b>          | <b>34,857</b>                      | <b>26,472</b>                      | <b>69,409</b>     |
| <b>Nonoperating revenue, expenses, support, gains and losses:</b>                    |                       |                                    |                                    |                   |
| Proceeds from the sale of art objects  |                       | 6,132                              |                                    | 6,132             |
| Contributions for the purchase of art objects  |                       | 1,462                              | 30                                 | 1,492             |
| Net assets released to fund acquisition of art objects                               | 14,284                | (14,284)                           |                                    | -                 |
| Investment return designated for art purchases                                       | 206                   | 4,032                              | 38                                 | 4,276             |
| Acquisition of art objects   | (14,458)              |                                    |                                    | (14,458)          |
| Adjustment to reflect minimum pension liability                                      | 13,264                |                                    |                                    | 13,264            |
| Investment return in excess of amounts designated for<br>current operations          | 32,026                | 15,356                             | 140                                | 47,522            |
| Other transfers  | 355                   | 1,656                              | (2,011)                            | -                 |
| <b>Change in net assets before accounting change</b>                                 | <b>53,757</b>         | <b>49,211</b>                      | <b>24,669</b>                      | <b>127,637</b>    |
| Cumulative effect of adoption of FIN 47  | (4,933)               |                                    |                                    | (4,933)           |
| <b>Change in net assets</b>  | <b>48,824</b>         | <b>49,211</b>                      | <b>24,669</b>                      | <b>122,704</b>    |
| Net assets, beginning of year  | 177,643               | 315,962                            | 229,006                            | 722,611           |
| <b>Net assets, end of year</b>   | <b>\$ 226,467</b>     | <b>\$ 365,173</b>                  | <b>\$ 253,675</b>                  | <b>\$ 845,315</b> |

**13. AIC STATEMENTS OF ACTIVITIES (continued)**

Unrestricted activity for Museum programs for the years ended June 30, 2007 and 2006, are as follows (in thousands):

|   | Museum          |                 |
|---|-----------------|-----------------|
|   | 2007            | 2006            |
| <b>Operating revenue, gains, and other support:</b>                               |                 |                 |
| Contributions   | \$ 11,079       | \$ 10,670       |
| Chicago Park District tax   | 6,790           | 6,924           |
| Museum admissions   | 6,349           | 6,875           |
| Membership dues   | 4,356           | 5,090           |
| Special exhibitions   | 172             | 554             |
| Other program revenues  | 3,367           | 3,919           |
| Investment return designated for current use                                      | 17,103          | 13,287          |
| Auxiliary activities  | 15,080          | 16,067          |
| Other   | 2,049           | 949             |
| Net assets released from restrictions   | 12,293          | 11,410          |
| Total operating revenue, gains, and other support                                 | 78,638          | 75,745          |
| <b>Expenses and losses:</b>   |                 |                 |
| Programs services:  |                 |                 |
| Curatorial, libraries, and collections  | 27,082          | 24,790          |
| Special exhibitions   | 3,152           | 4,061           |
| Museum education  | 3,234           | 3,136           |
| Other programs  | 4,219           | 4,100           |
| Auxiliary activities  | 12,363          | 13,568          |
| Managerial and general:   |                 |                 |
| General administration  | 9,655           | 8,516           |
| Depreciation  | 6,285           | 6,044           |
| Interest and debt issuance cost   | 2,511           | 2,492           |
| Member development  | 1,548           | 1,249           |
| Fund raising  | 4,707           | 4,364           |
| Total expenses and losses   | 74,756          | 72,320          |
| Change in net assets from operations before building sales and interest rate swap | 3,882           | 3,425           |
| Loss on building sales  |                 | (353)           |
| Gain on interest rate swap  |                 | 27              |
| <b>Change in net assets from operations</b>                                       | <b>\$ 3,882</b> | <b>\$ 3,099</b> |

**13. AIC STATEMENTS OF ACTIVITIES (continued)**

Unrestricted activity for School programs for the years ended June 30, 2007 and 2006, are as follows (in thousands):

|  | School          |                 |
|--|-----------------|-----------------|
|  | 2007            | 2006            |
| <b>Operating revenue, gains, and other support:</b>                                  |                 |                 |
| Tuition and student program fees   | \$ 83,844       | \$ 73,224       |
| Student aid  | (20,979)        | (17,159)        |
| Tuition and student program fees, net  | 62,865          | 56,065          |
| Contributions  | 2,941           | 2,762           |
| Other program revenues   | 4,159           | 3,967           |
| Investment return designated for current use   | 5,266           | 5,010           |
| Auxiliary activities   | 8,112           | 6,888           |
| Other  | 1,279           | 1,090           |
| Net assets released from restrictions  | 2,418           | 5,601           |
| Total operating revenue, gains, and other support                                    | <u>87,040</u>   | <u>81,383</u>   |
| <b>Expenses:</b>   |                 |                 |
| Programs services:   |                 |                 |
| Other programs   | 1,500           | 1,364           |
| Instructional and academic   | 51,445          | 48,103          |
| Auxiliary activities   | 3,267           | 2,924           |
| Managerial and general:  |                 |                 |
| General administration   | 11,767          | 10,344          |
| Depreciation   | 6,677           | 6,278           |
| Interest and debt issuance cost  | 5,766           | 6,090           |
| Fund raising   | 1,647           | 1,504           |
| Total expenses and losses  | <u>82,069</u>   | <u>76,607</u>   |
| Change in net assets from operations before building sales<br>and interest rate swap | 4,971           | 4,776           |
| Gain on building sales   |                 | 143             |
| Gain on interest rate swap   |                 | 62              |
| <b>Change in net assets from operations</b>  | <u>\$ 4,971</u> | <u>\$ 4,981</u> |